



## General Fund Budget Summary Fiscal Years 2015-16 through 2018-19

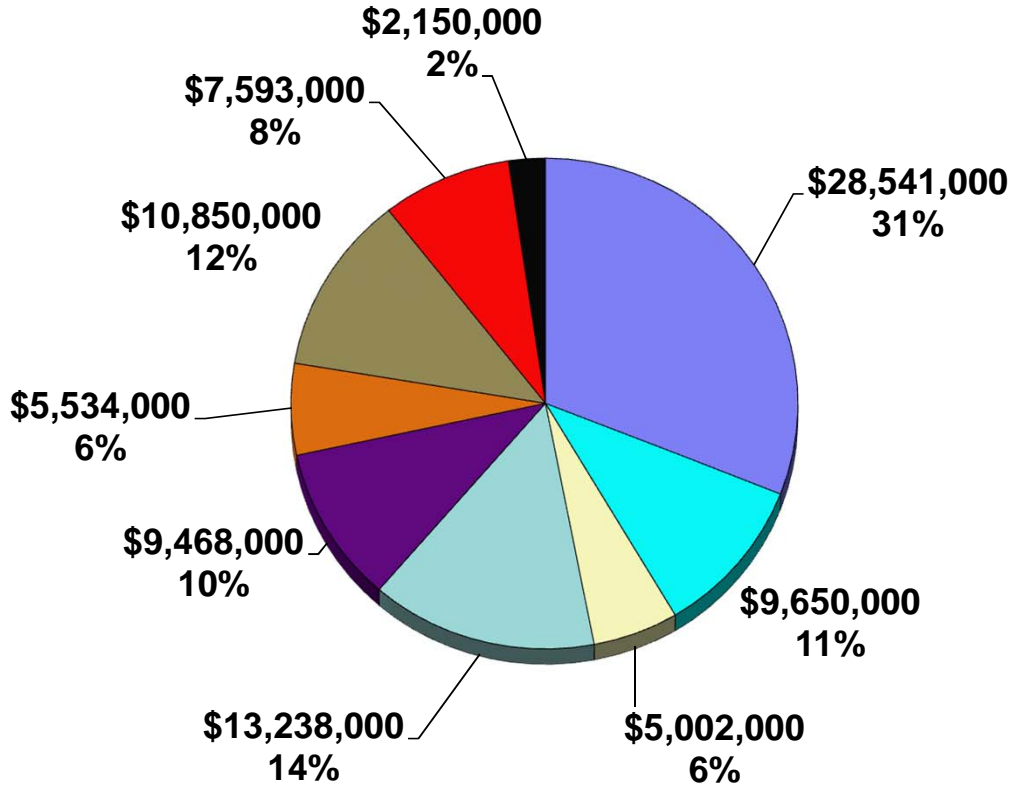
	FY 15-16 Actual	FY 16-17 Revised Budget	FY 16-17 Projected	FY 17-18 Budget	FY 18-19 Budget
<b>Revenues</b>					
Property Taxes	\$ 27,421,728	\$ 27,449,000	\$ 27,449,000	\$ 28,541,000	\$ 29,519,000
Sales Tax - City Share/In Lieu	9,565,291	9,500,000	9,500,000	9,650,000	9,800,000
Utility User Tax	8,368,124	8,395,000	8,395,000	9,468,000	9,658,000
Franchise Fees	7,917,444	8,102,000	8,102,000	5,534,000	5,558,000
Motor Vehicle In Lieu Taxes	6,966,426	7,372,000	7,372,000	7,593,000	7,593,000
Property Transfer Tax	9,451,755	8,456,000	9,206,000	8,750,000	9,000,000
Transient Occupancy Tax	2,174,973	2,000,000	2,000,000	2,100,000	2,100,000
Business License Taxes	1,788,803	2,150,000	2,150,000	2,150,000	2,150,000
Departmental Revenues	7,866,766	6,928,000	6,705,000	7,441,000	7,468,000
Cost Allocation Reimbursements	4,999,164	5,005,000	4,998,000	5,002,000	4,327,000
Interest / Return on Investments & Others	1,357,895	2,802,000	2,801,000	1,578,000	1,598,000
Loan Repayment from AMP (One time)	2,200,000		-		
Transfers in	489,000	489,000	489,000	4,219,000	4,222,000
<b>Total Revenues/Transfers In</b>	<b>90,567,369</b>	<b>88,648,000</b>	<b>89,167,000</b>	<b>92,026,000</b>	<b>92,993,000</b>
<b>Expenditures</b>					
City Council	218,555	237,000	292,000	249,000	256,000
City Attorney	1,577,609	1,766,000	1,725,000	1,894,000	1,957,000
City Clerk	545,840	823,000	826,000	722,000	905,000
City Manager	956,789	1,169,000	1,034,000	1,059,000	1,116,000
Non Departmental	521,190	744,242	756,000	3,974,000	(a) 395,000
Finance	2,131,767	2,704,340	2,297,000	2,849,000	2,941,000
Information Technology	1,249,671	1,645,000	1,643,000	-	-
Human Resources	1,218,620	1,450,000	1,207,174	1,416,000	1,476,000
Fleet and Facility Maintenance	2,624,550	2,476,000	2,326,000	2,827,000	3,060,000
Recreation and Parks	2,324,436	2,433,000	2,423,000	2,695,000	2,775,000
Community Development	93,791	186,000	190,000	206,000	223,000
Fire	27,882,521	29,728,161	29,452,000	31,776,000	33,153,000
Police	27,055,229	29,976,000	28,501,000	32,714,000	34,851,000
Public Works	1,452,193	1,510,000	1,445,000	2,364,000	2,434,000
<b>Total Operating Expenditures</b>	<b>69,852,761</b>	<b>76,847,743</b>	<b>74,117,174</b>	<b>84,745,000</b>	<b>85,542,000</b>
<b>Transfers to Other Funds</b>					
Capital Projects / Maintenance	1,529,996	2,089,513	2,089,513	1,205,000	1,205,000
Recreation Fund	1,596,000	1,749,000	1,749,000	1,802,000	1,856,000
Vacation Payouts	249,996	175,000	175,000	175,000	175,000
Library	2,112,000	2,097,000	2,097,000	2,097,000	2,097,000
Police / Fire Pension 1079 and 1082	1,893,996	1,932,000	1,932,000	1,932,000	1,932,000
Transfer 2013 Refinancing City Facilities	792,000	1,023,000	989,000	1,074,000	1,024,000
Other Transfers	6,399,682	2,388,968	2,201,000	10,319,000	(a) 2,032,000
<b>Total Transfers to Other Funds</b>	<b>14,573,670</b>	<b>11,454,481</b>	<b>11,232,513</b>	<b>18,604,000</b>	<b>10,321,000</b>
<b>Total Expenditures/Transfers Out</b>	<b>84,426,431</b>	<b>88,302,224</b>	<b>85,349,687</b>	<b>103,349,000</b>	<b>95,863,000</b>
<b>Projected Available Reserves</b>					
Balance, Beginning of Year	\$ 30,165,670	\$ 27,284,394	\$ 27,284,394	\$ 21,337,208	\$ 23,928,208
<b>Net Change in Fund Balance</b>	<b>6,140,938</b>	<b>345,776</b>	<b>\$ 3,817,313</b>	<b>(11,323,000)</b>	<b>(2,870,000)</b>
Use of Committed Reserves	(9,022,214)	492,501	(9,764,499)	13,914,000	(a) 2,386,000
Receipt of Loan Repayments			-		
<b>Ending Available Fund Balance</b>	<b>\$ 27,284,394</b>	<b>\$ 28,122,671</b>	<b>\$ 21,337,208</b>	<b>\$ 23,928,208</b>	<b>\$ 23,444,208</b>
<b>% of General Fund Expenditures</b>	<b>32%</b>	<b>32%</b>	<b>25%</b>	<b>23%</b>	<b>24%</b>

(a) Includes contributions to Post Employment Benefits Trust

**Memorandum Only:**

<b>Committed Fund Balance:</b>					
Long Term Obligations - OPEB	\$ 3,000,000	\$ 3,000,000	\$ -	\$ -	\$ -
PERS Smoothing	\$ 3,043,000	3,043,000		-	
Economic Uncertainty		3,460,500		3,460,500	3,460,500
Prepays & Deposits	872,617				
<b>Total Committed Fund Balance</b>	<b>\$ 6,915,617</b>	<b>\$ 9,503,500</b>	<b>\$ -</b>	<b>\$ 3,460,500</b>	<b>\$ 3,460,500</b>

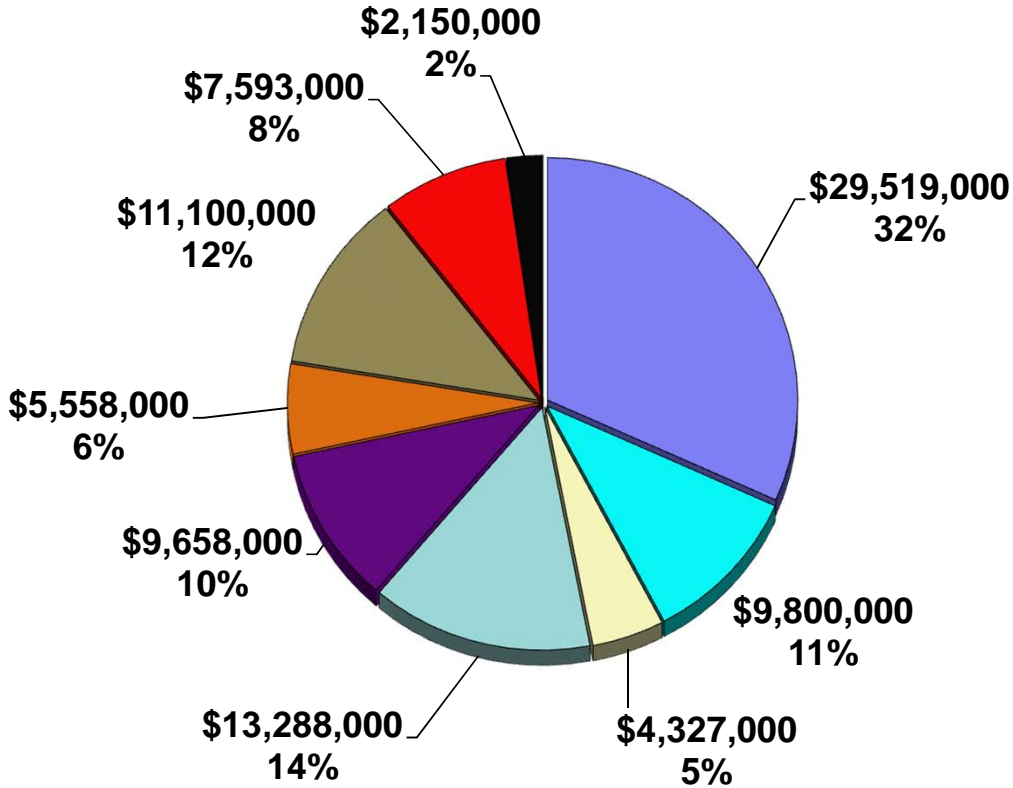
**\$92 Million Total Revenue Budget**



- Property Taxes
- Sales Tax
- Cost Reimbursements
- Departmental Revenues / Other
- Utility User Tax
- Franchise Taxes
- Transfer/Hotel Taxes
- Motor Vehicle in Lieu Tax
- Business License Tax

<u>Category</u>	<u>2017-18</u>	
Property Taxes	\$28,541,000	33%
Sales Tax	\$9,650,000	10%
Cost Reimbursements	\$5,002,000	5%
Departmental Revenues / Other	\$13,238,000	14%
Utility User Tax	\$9,468,000	10%
Franchise Fees	\$5,534,000	6%
Transfer/Hotel Taxes	\$10,850,000	12%
Motor Vehicle in Lieu Tax	\$7,593,000	8%
Business License Tax	\$2,150,000	2%
<b>Total Revenues / Transf</b>	<b>\$92,026,000</b>	<b>100%</b>

**\$93 Million Total Revenue Budget**



- Property Taxes
- Sales Tax
- Cost Reimbursements
- Departmental Revenues/Other
- Utility User Tax
- Franchise Fees
- Transfer/Hotel Taxes
- Motor Vehicle in Lieu Tax
- Business License Tax

Category	2018-19	%
Property Taxes	\$29,519,000	31%
Sales Tax	\$9,800,000	11%
Cost Reimbursements	\$4,327,000	5%
Departmental Revenues/Other	\$13,288,000	14%
Utility User Tax	\$9,658,000	11%
Franchise Fees	\$5,558,000	5%
Transfer/Hotel Taxes	\$11,100,000	12%
Motor Vehicle in Lieu Tax	\$7,593,000	8%
Business License Tax	\$2,150,000	3%
<b>Total Revenues/Transfers In</b>	<b>\$92,993,000</b>	<b>100%</b>



## General Fund Revenues

(excludes transfers)

	FY 15-16	FY 16-17 Revised	FY 16-17	FY 17-18	FY 18-19
	Actual	Budget	Projected	Budget	Budget
<b>General Revenues</b>					
Property Taxes	\$ 27,421,728	\$ 27,449,000	\$ 27,449,000	\$ 28,541,000	\$ 29,519,000
Motor Vehicle In lieu	6,966,426	7,372,000	7,372,000	7,593,000	7,593,000
Sales Tax - City Portion/In Lieu	9,565,291	9,500,000	9,500,000	9,650,000	9,800,000
Property Transfer Tax	9,451,755	8,456,000	9,206,000	8,750,000	9,000,000
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Utility Users Tax	8,368,124	8,395,000	8,395,000	9,468,000	9,658,000
Franchise Fees	7,917,444	8,102,000	8,102,000	5,534,000	5,558,000
Business Licenses	1,788,803	2,150,000	2,150,000	2,150,000	2,150,000
Interest / Market Value Adjust.	393,356	335,000	300,000	500,000	500,000
ROI & PILOT	931,144	950,000	950,000	969,000	988,000
Cost Allocation	4,999,164	5,005,000	4,998,000	5,002,000	4,327,000
Loan Repayment (AMP)	2,200,000				
Other Revenue	33,395	1,517,000	1,551,000	109,000	110,000
<b>Total General Revenues</b>	<b>82,211,603</b>	<b>81,231,000</b>	<b>81,973,000</b>	<b>80,366,000</b>	<b>81,303,000</b>
<b>Program Revenues</b>					
<b>General Government</b>					
City Council	-	-	-	-	-
City Attorney					
Administration	233,484	233,000	233,000	275,000	275,000
Worker's Compensation Operations	58,428	58,000	58,000	56,000	56,000
Risk Management Operations	78,456	78,000	78,000	81,000	81,000
City Clerk:					
Administration	48,677	65,000	82,000	100,000	101,000
Elections	800	2,000	12,000	-	12,000
Cable TV Administration	2,388	2,000	5,000	7,000	7,000
City Manager					
Administration	34,704	35,000	35,000	35,000	35,000
<b>Total General Government</b>	<b>456,937</b>	<b>473,000</b>	<b>503,000</b>	<b>554,000</b>	<b>567,000</b>
<b>Administrative Services</b>					
Finance:					
Accounting/Cash Management	55,161	39,000	38,000	1,000	1,000
Accounts Payable and Payroll	-		-	35,000	35,000
Business License	190,212	91,000	143,000	96,000	96,000
Central Stores	147,533	150,000	127,000	133,000	134,000
Information Technology Operating	-	-	-	-	-
Human Resources	227,364	227,000	227,000	221,000	221,000
<b>Total Administrative Svcs</b>	<b>620,270</b>	<b>507,000</b>	<b>535,000</b>	<b>486,000</b>	<b>487,000</b>
<b>Fleet and Facility Maintenance</b>					
Fleet Maintenance	872,234	765,000	749,000	769,000	769,000
<b>Total Fleet and Facility Maint.</b>	<b>872,234</b>	<b>765,000</b>	<b>749,000</b>	<b>769,000</b>	<b>769,000</b>



## General Fund Revenues

(excludes transfers)

	FY 15-16	FY 16-17	FY 16-17	FY 17-18	FY 18-19
	Actual	Revised Budget	Projected	Budget	Budget
<b>Public Safety Services</b>					
Fire:					
Administration	-	-	-	-	-
Emergency Operations	3,667,190	3,219,000	3,080,000	3,029,000	3,036,000
Fire Prevention Services	337,411	211,000	211,000	568,000	568,000
Emergency Medical Services	-	-	-	-	-
Disaster Preparedness	-	-	-	-	-
Training	-	-	-	-	-
Fire BLS Transport	47,187				-
Police:					
Office of the Chief	-	-	-	-	-
Administrative Services	39,976	129,000	12,000	11,000	11,000
Communications	-	-	-	-	-
Records	23,692	16,000	16,000	16,000	16,000
Support Services	28,748	14,000	19,000	19,000	11,000
Materials/Logistics	-	-	-	-	-
Patrol	685,342	496,800	492,000	587,000	594,000
Investigations	(139,030)	100	-	-	-
Traffic	1,075,972	959,000	949,000	1,054,000	1,053,000
Animal Shelter	-	100	-	150,000	150,000
Special Event Support	50,293	60,000	61,000	43,000	43,000
Crossing Guard	-	-	-	78,000	85,000
<b>Total Public Safety</b>	<b>5,816,781</b>	<b>5,105,000</b>	<b>4,840,000</b>	<b>5,555,000</b>	<b>5,567,000</b>
<b>Public Services (Public Works)</b>					
Administration	100,544	78,000	78,000	77,000	78,000
<b>Total Public Services</b>	<b>100,544</b>	<b>78,000</b>	<b>78,000</b>	<b>77,000</b>	<b>78,000</b>
<b>Total Program Revenue</b>	<b>7,866,766</b>	<b>6,928,000</b>	<b>6,705,000</b>	<b>7,441,000</b>	<b>7,468,000</b>
<b>Total General Fund Revenue</b>	<b>90,078,369</b>	<b>88,159,000</b>	<b>88,678,000</b>	<b>87,807,000</b>	<b>88,771,000</b>

The following discussion outlines the City's major operating revenue sources, which represent over 79% of the City's General Fund revenues. Estimates of the City's general revenues, such as taxes and interest, are prepared by the Finance Division using economic information obtained from the County of Alameda, the state and third-party consultants. Estimates of other revenues are prepared by the departments based upon their estimates of activity and updates to fee schedules (including cost of living adjustments).



**Property Tax**

Pursuant to Proposition 13, passed by California voters in 1978, countywide property taxes are set at 1% of assessed value. Upon change of ownership, the assessed value of a property is reset to the current market value (sales price). The City receives approximately 25% of the 1% countywide property tax collected in the City (net of ERAF payments to the State). Property taxes are the largest source of revenue to the City's General Fund, representing approximately \$29 million of the total.

Staff works with its property tax consultant in projecting property tax revenue, taking into account the following: a.) resale activity b.) pricing and property owner tax appeals and adjustments by the County c.) new construction and d.) Proposition 13's annual inflation adjustment. The collection of secured property taxes is expected to increase by approximately 2%-4% for FY 2017-18 through FY 2021-22 (compared to 6-12% growth in prior years), due to a continued reduction in sales levels compared to prior years. It should be noted that residential properties represent approximately 79% of the total assessed property valuation within the city.

Property taxes are collected on both secured (real property) and unsecured property (such as boats). If a property changes ownership in the middle of a tax year, the reassessment appears on the tax rolls the following year. However, the property is reassessed for a pro-rata portion of the year of sale, and an additional or "supplemental tax" is applied in that year. The supplemental tax is allocated among all cities on a countywide basis. There are often delays in the processing of reassessments, so the collection of taxes through supplemental assessments can span more than one year, causing annual fluctuations in this revenue category.

**Motor Vehicle in Lieu Tax**

The Vehicle License Fee (VLF) is a statewide tax on the ownership of a registered vehicle in place of taxing vehicles as personal property. By law, all revenues from the VLF fund city and county services, but the State Legislature controls the tax rate and the allocation among local governments. In 2004, the Legislature permanently reduced the VLF tax rate and eliminated State general fund backfill to cities and counties. Instead, cities and counties now receive additional property tax revenues in lieu of VLF. These funds are classified as property taxes. Their growth going forward is tied to the change in the City's assessed value growth, and therefore is projected to change at a rate similar to that for secured property taxes during FY 2017-18 through FY 2021-22.



### Franchise Fees

The City has franchise agreements with several utility companies. These companies pay the City a franchise fee based on a percentage of their revenue earned within the City limits. These fees serve as compensation for, among other things, wear and tear on City streets. Franchise fees can change when the customer base expands, when additional services are used, when weather impacts the use of the utility, and when rates change. In FY 2017-18 this revenue shows over 30% decline from prior year due to an accounting reclassification of Alameda Municipal Power's (AMP) transfer from a "Franchise Fee" to a "Transfer In". Excluding the AMP's transfer, staff is projecting franchise fee revenues will increase 4% in FY 2017-18 and to increase about 2% through FY 2021-22.

### Interest Income / Return on Investments

On a daily basis, the City invests all its idle cash in accordance with the City's formal investment policy. The City's interest income has been minimal during the last few years due to a very low rate of return on City's investments as a result of low Federal Funds Rate. Based on estimated average cash balances, interest income/return on investments is projected to be approximately \$0.5 million on an annual basis during the next two fiscal years.



### Sales and Use Tax

The City's portion of sales and use taxes is approximately 10% of the City's General Fund revenues, representing approximately \$9.7 million of the total for FY 2017-18 and \$9.8 million of the total for FY 2018-19. The sales tax rate in Alameda County is 9.25%, of which 0.95% is the "local" or City share. The City also receives a one-half cent sales tax approved by California voters in November 1993 (Proposition 172), which is designated for public safety. This sales tax is shared between the cities and the county. Sales tax is projected to increase in FY 2017-18 and FY 2021-22 due to new retail developments within the City. Sales tax collections have outperformed expectations in recent years due to improvement in regional and local economy. A significant portion of the City's sales tax is received from the County sales tax pool, and, thus, can be subject to significant fluctuations.

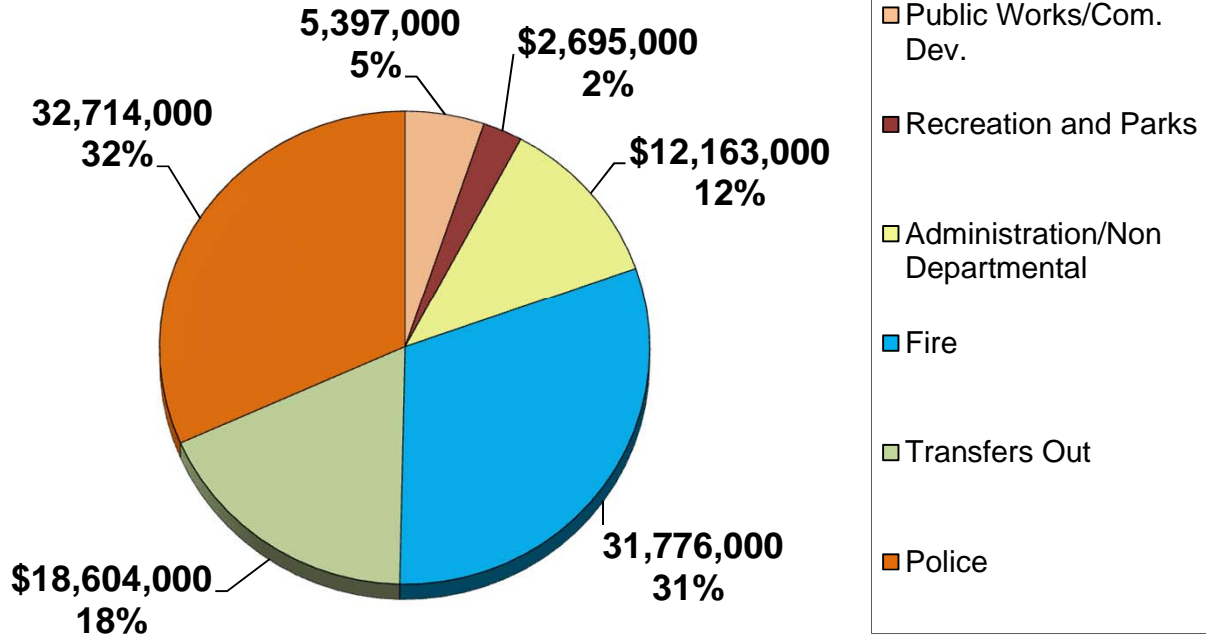
### Transfer and Transient Occupancy Tax

The City imposes a Transient Occupancy Tax ("TOT") of 10% on room rates. Staff is projecting TOT revenues to increase by 5% to \$2.1 million for FY 2017-18 due to increases in occupancy and hotel room rates, and to stay flat over the next four fiscal years. The City imposes a transfer tax of \$12 per \$1,000 of property valuation on all real property sales that occur within the City limits. The City is projecting to receive approximately \$8.8 million and \$9.0 million in property transfer taxes in FY 2017-18 and FY 2018-19, respectively. The revenue received from this tax is expected to increase between 0-3% through FY 2021-22 due construction of new residential homes.

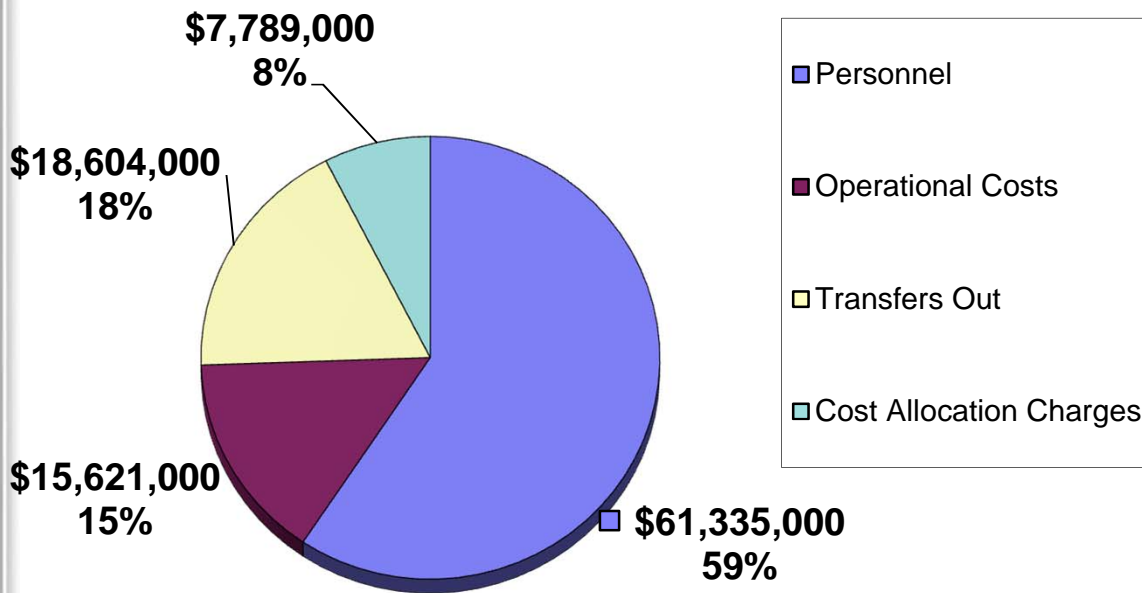
### Utility Users Tax

The City imposes a Utility Users Tax (UUT) of 7.5% on all residential and commercial utility bills for properties within the city. This revenue is expected to increase in the next five years. The growth is expected as a result of updating the City's UUT Ordinance for inclusion of modernized services and equipment. Staff projects to receive approximately \$9.5 million in FY 2017-18 and \$9.7 million in FY 2018-19.

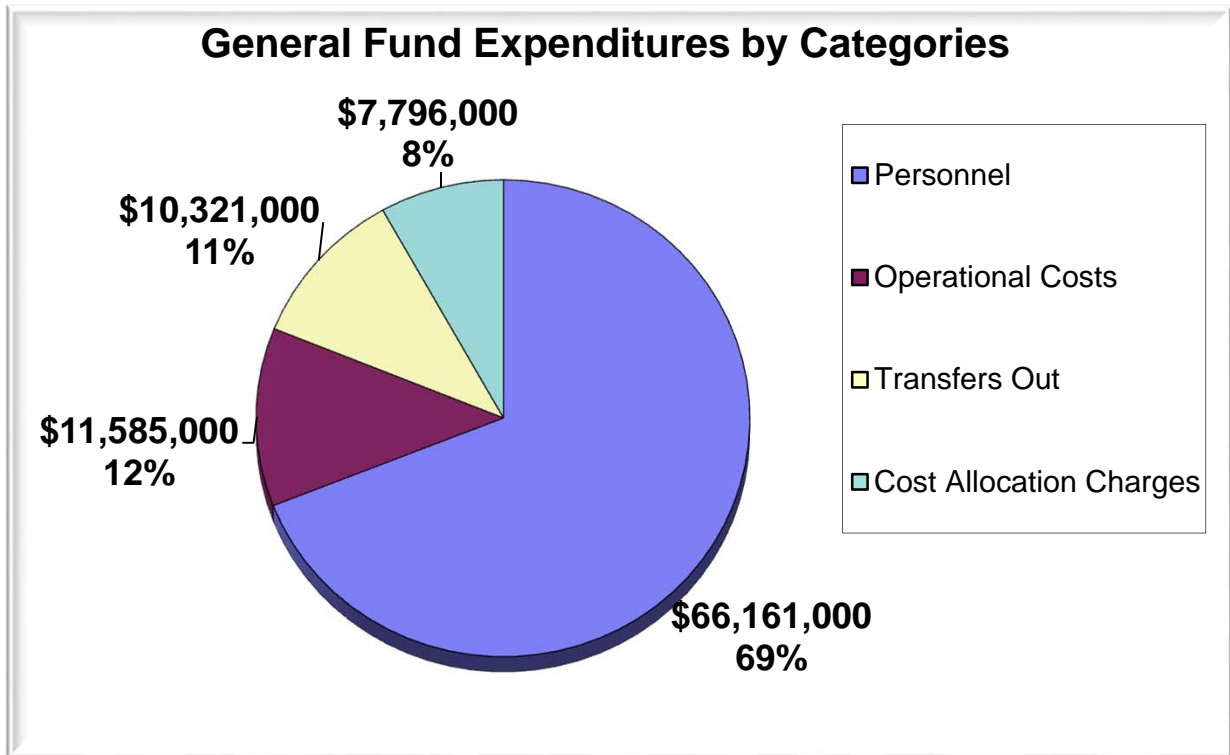
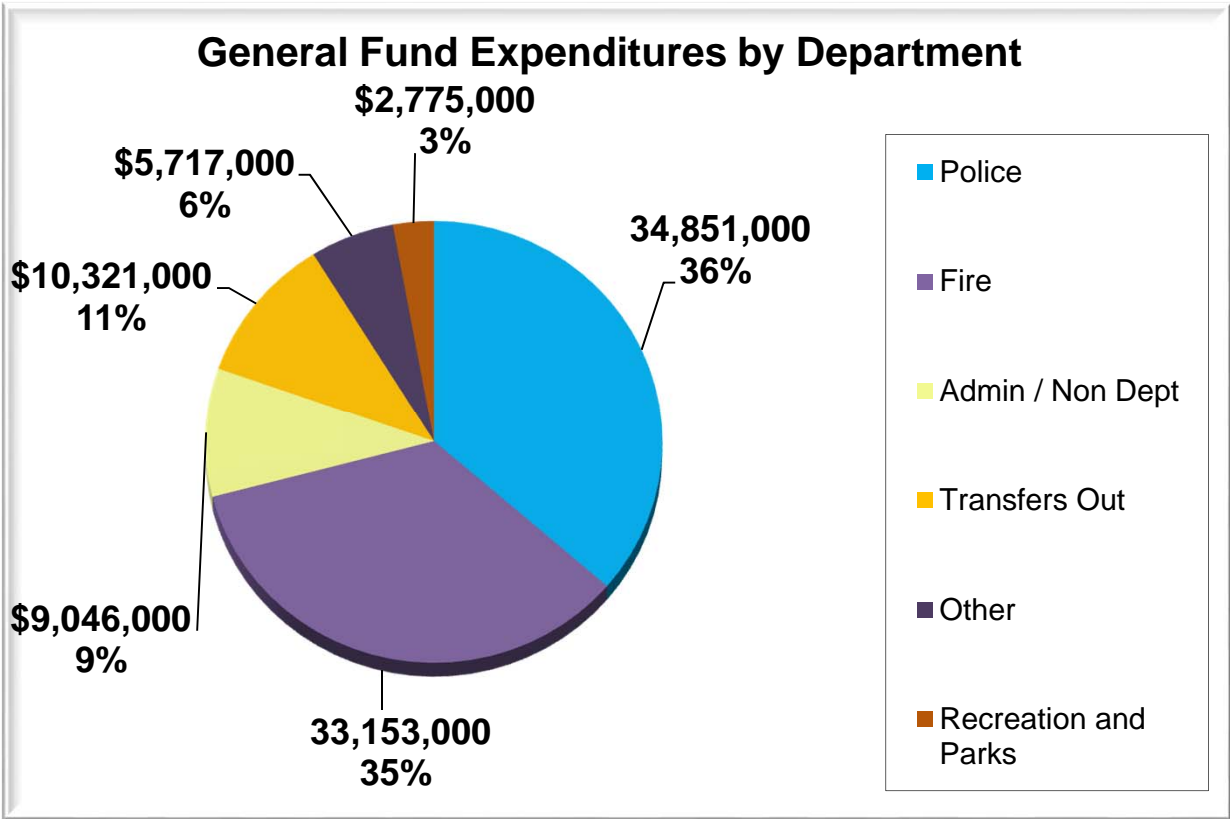
**General Fund Expenditures by Department**

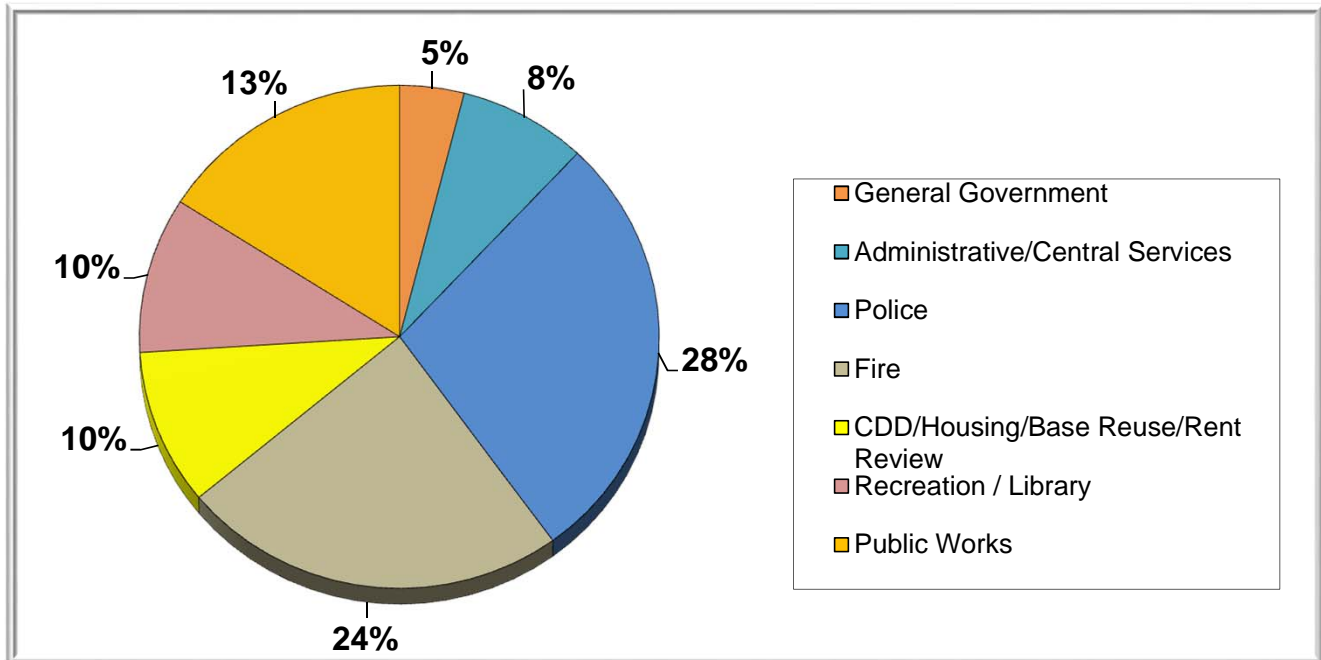


**General Fund Expenditures by Categories**









Category	Authorized Positions (FTEs) FY2015-16				Proposed Positions (FTEs) FY2016-17			
	General Fund		All Funds		General Fund		All Funds	
	FTE	%	FTE	%	FTE	%	FTE	%
General Government	16.57	6%	16.57	4%	16.57	6%	16.57	4%
Administrative/Central Services	28.65	10%	35.40	8%	28.65	10%	35.40	8%
Police	122.00	42%	122.00	28%	122.00	42%	122.00	28%
Fire	102.00	35%	111.00	26%	102.00	35%	102.00	24%
CDD/Housing/Base Reuse/Rent Review	1.00	0%	43.38	10%	1.00	0%	43.38	10%
Recreation / Library	12.50	4%	43.00	10%	12.50	4%	43.00	10%
Public Works	9.50	3%	62.40	14%	9.50	3%	62.40	16%
<b>Total FTEs - City</b>	292.22	100%	433.75	100%	292.22	100%	424.75	100%
Alameda Municipal Power			97.25				97.25	
<b>Total FTEs - Organization</b>			531.00				522.00	



## General Fund Expenditures by Category

Fiscal Year 2017-18

	Personnel	Operational Costs	Cost Allocation	Total	Less Revenues	Net Program Budget
<b>General Government</b>						
City Council:						
Legislative	\$ 116,000	\$ 108,000	\$ 25,000	\$ 249,000	\$ -	\$ 249,000
Total City Council	<b>116,000</b>	<b>108,000</b>	<b>25,000</b>	<b>249,000</b>	<b>-</b>	<b>249,000</b>
City Attorney:						
Administration	954,000	127,000	75,000	1,156,000	275,000	\$ 881,000
Workers' Compensation Operations	166,000	11,000	15,000	192,000	56,000	136,000
Risk Management Operations	445,000	72,000	29,000	546,000	81,000	465,000
Total City Attorney	<b>1,565,000</b>	<b>210,000</b>	<b>119,000</b>	<b>1,894,000</b>	<b>412,000</b>	<b>1,482,000</b>
City Clerk:						
Administration	476,000	50,000	48,000	574,000	100,000	\$ 474,000
Elections	-	27,000	-	27,000	-	27,000
Cable TV Administration	81,000	36,000	4,000	121,000	7,000	114,000
Total City Clerk	<b>557,000</b>	<b>113,000</b>	<b>52,000</b>	<b>722,000</b>	<b>107,000</b>	<b>615,000</b>
City Manager:						
Administration	824,000	152,000	83,000	1,059,000	35,000	\$ 1,024,000
Total City Manager	<b>824,000</b>	<b>152,000</b>	<b>83,000</b>	<b>1,059,000</b>	<b>35,000</b>	<b>1,024,000</b>
Total - General Government	<b>3,062,000</b>	<b>583,000</b>	<b>279,000</b>	<b>3,924,000</b>	<b>554,000</b>	<b>3,370,000</b>
<b>Administrative Services</b>						
Finance:						
General Accounting	904,000	708,000	90,000	1,702,000	1,000	\$ 1,701,000
Accounts Payable and Payroll	610,000	33,000	67,000	710,000	35,000	675,000
Business License	133,000	78,000	88,000	299,000	96,000	203,000
Central Stores	48,000	88,000	2,000	138,000	133,000	5,000
Total Finance	<b>1,695,000</b>	<b>907,000</b>	<b>247,000</b>	<b>2,849,000</b>	<b>265,000</b>	<b>2,584,000</b>
Human Resources	1,156,000	156,000	104,000	1,416,000	221,000	1,195,000
Total - Administrative Services	<b>2,851,000</b>	<b>1,063,000</b>	<b>351,000</b>	<b>4,265,000</b>	<b>486,000</b>	<b>5,102,000</b>
<b>Central Services</b>						
Fleet Maintenance	632,000	968,000	199,000	1,799,000	769,000	1,030,000
Facility Maintenance	281,000	706,000	41,000	1,028,000	-	1,028,000
Total Central Services	<b>913,000</b>	<b>1,674,000</b>	<b>240,000</b>	<b>2,827,000</b>	<b>769,000</b>	<b>2,058,000</b>
<b>Recreation and Parks</b>						
Park Maintenance	1,480,000	916,000	289,000	2,685,000	-	2,685,000
Hardball	-	10,000	-	10,000	-	10,000
Swim Center	-	-	-	-	-	-
Total - Community Services	<b>1,480,000</b>	<b>926,000</b>	<b>289,000</b>	<b>2,695,000</b>	<b>-</b>	<b>2,695,000</b>
<b>Community Development</b>						
	192,000	-	14,000	206,000	-	206,000



## General Fund Expenditures by Category

Fiscal Year 2017-18

	Personnel	Operational Costs	Cost Allocation	Total	Less Revenues	Net Program Budget
<b>Public Safety Services</b>						
Fire:						
Administration	1,391,000	371,000	304,000	2,066,000	-	2,066,000
Emergency Operations	22,208,000	2,673,000	2,375,000	27,256,000	3,029,000	24,227,000
Fire Prevention Services	704,000	98,000	63,000	865,000	568,000	297,000
Emergency Medical Services (EMS)	487,000	315,000	119,000	921,000	-	921,000
Disaster Preparedness	283,000	15,000	15,000	313,000	-	313,000
Training	308,000	17,000	30,000	355,000	-	355,000
<b>Total Fire</b>	<b>25,381,000</b>	<b>3,489,000</b>	<b>2,906,000</b>	<b>31,776,000</b>	<b>3,597,000</b>	<b>28,179,000</b>
Police						
Office of the Chief	544,000	7,000	40,000	591,000	-	591,000
Administrative Services	1,257,000	328,000	546,000	2,131,000	11,000	2,120,000
Communications	2,228,000	210,000	171,000	2,609,000	-	2,609,000
Records	849,000	146,000	87,000	1,082,000	16,000	1,066,000
Support Services	1,263,000	98,000	133,000	1,494,000	19,000	1,475,000
Materials/Logistics	439,000	833,000	82,000	1,354,000	-	1,354,000
Patrol	13,988,000	149,000	1,718,000	15,855,000	587,000	15,268,000
Investigations	3,966,000	124,000	326,000	4,416,000	-	4,416,000
Traffic	1,512,000	131,000	157,000	1,800,000	1,054,000	746,000
Animal Shelter	194,000	848,000	12,000	1,054,000	150,000	904,000
Special Event Support	43,000	-	-	43,000	43,000	-
Crossing Guard	-	285,000	-	285,000	78,000	207,000
<b>Total Police</b>	<b>26,283,000</b>	<b>3,159,000</b>	<b>3,272,000</b>	<b>32,714,000</b>	<b>1,958,000</b>	<b>30,756,000</b>
<b>Total - Public Safety Services</b>	<b>51,664,000</b>	<b>6,648,000</b>	<b>6,178,000</b>	<b>64,490,000</b>	<b>5,555,000</b>	<b>58,935,000</b>
<b>Public Works</b>						
Administration	363,000	63,000	30,000	456,000	77,000	379,000
Street Tree & Median Maintenance	711,000	203,000	394,000	1,308,000	-	1,308,000
Street & Sidewalk Maintenance	99,000	489,000	12,000	600,000	-	600,000
<b>Total - Public Services</b>	<b>1,173,000</b>	<b>755,000</b>	<b>436,000</b>	<b>2,364,000</b>	<b>77,000</b>	<b>2,287,000</b>
<b>Non-Departmental</b>						
Non-Departmental	-	3,972,000	2,000	3,974,000	-	3,974,000
<b>Total - Non-Department</b>	<b>-</b>	<b>3,972,000</b>	<b>2,000</b>	<b>3,974,000</b>	<b>-</b>	<b>3,974,000</b>
<b>Total General Fund</b>	<b>61,335,000</b>	<b>15,621,000</b>	<b>7,789,000</b>	<b>84,745,000</b>	<b>7,441,000</b>	<b>78,627,000</b>



General Fund Program Budget Summary  
Fiscal Year 2018-19

	Personnel	Operational Costs	Cost Allocation	Total	Less Revenues	Net Program Budget
<b>General Government</b>						
City Council:						
Legislative	\$ 121,000	\$ 110,000	\$ 25,000	\$ 256,000	\$ -	\$ 256,000
Total City Council	<b>121,000</b>	<b>110,000</b>	<b>25,000</b>	<b>256,000</b>	<b>-</b>	<b>256,000</b>
City Attorney:						
Administration	992,000	127,000	75,000	1,194,000	275,000	919,000
Workers' Comp Operations	172,000	11,000	15,000	198,000	56,000	142,000
Risk Management Operations	464,000	72,000	29,000	565,000	81,000	484,000
Total City Attorney	<b>1,628,000</b>	<b>210,000</b>	<b>119,000</b>	<b>1,957,000</b>	<b>412,000</b>	<b>1,545,000</b>
City Clerk:						
Administration	491,000	35,000	49,000	575,000	101,000	474,000
Elections	-	207,000	-	207,000	12,000	195,000
Cable TV Administration	83,000	36,000	4,000	123,000	7,000	116,000
Total City Clerk	<b>574,000</b>	<b>278,000</b>	<b>53,000</b>	<b>905,000</b>	<b>120,000</b>	<b>785,000</b>
City Manager:						
Administration	861,000	172,000	83,000	1,116,000	35,000	1,081,000
Total City Manager	<b>861,000</b>	<b>172,000</b>	<b>83,000</b>	<b>1,116,000</b>	<b>35,000</b>	<b>1,081,000</b>
Total - General Government	<b>3,184,000</b>	<b>770,000</b>	<b>280,000</b>	<b>4,234,000</b>	<b>567,000</b>	<b>3,667,000</b>
<b>Administrative Services</b>						
Finance:						
General Accounting	965,000	685,000	90,000	1,740,000	1,000	1,739,000
Accounts Payable and Payroll	651,000	34,000	67,000	752,000	35,000	717,000
Business License	142,000	79,000	88,000	309,000	96,000	213,000
Central Stores	32,000	106,000	2,000	140,000	134,000	6,000
Total Finance	<b>1,790,000</b>	<b>904,000</b>	<b>247,000</b>	<b>2,941,000</b>	<b>266,000</b>	<b>2,675,000</b>
Human Resources	1,216,000	156,000	104,000	1,476,000	221,000	1,255,000
Total - Administrative Services	<b>3,006,000</b>	<b>1,060,000</b>	<b>351,000</b>	<b>4,417,000</b>	<b>487,000</b>	<b>3,930,000</b>
<b>Central Services</b>						
Fleet Maintenance	818,000	982,000	199,000	1,999,000	769,000	1,230,000
Facility Maintenance	296,000	724,000	41,000	1,061,000	-	1,061,000
Total Central Services	<b>1,114,000</b>	<b>1,706,000</b>	<b>240,000</b>	<b>3,060,000</b>	<b>769,000</b>	<b>2,291,000</b>
<b>Recreation and Parks</b>						
Park Maintenance	1,574,000	911,000	290,000	2,775,000	-	2,775,000
Hardball	-	-	-	-	-	-
Swim Center	-	-	-	-	-	-
Total - Community Services	<b>1,574,000</b>	<b>911,000</b>	<b>290,000</b>	<b>2,775,000</b>	<b>-</b>	<b>2,775,000</b>
<b>Community Development</b>	<b>209,000</b>	<b>-</b>	<b>14,000</b>	<b>223,000</b>	<b>-</b>	<b>223,000</b>



## General Fund Program Budget Summary

Fiscal Year 2018-19

	Personnel	Operational Costs	Cost Allocation	Total	Less Revenues	Net Program Budget
<b>Public Safety Services</b>						
<b>Fire:</b>						
Administration	1,461,000	374,000	304,000	2,139,000	-	2,139,000
Emergency Operations	23,830,000	1,979,000	2,377,000	28,186,000	3,036,000	25,150,000
Fire Prevention Services	1,040,000	98,000	63,000	1,201,000	568,000	633,000
Emergency Medical Services	491,000	315,000	119,000	925,000	-	925,000
Disaster Preparedness	302,000	15,000	15,000	332,000	-	332,000
Training	323,000	17,000	30,000	370,000	-	370,000
BLS Transport	-	-	-	-	-	-
<b>Total Fire</b>	<b>27,447,000</b>	<b>2,798,000</b>	<b>2,908,000</b>	<b>33,153,000</b>	<b>3,604,000</b>	<b>29,549,000</b>
<b>Police:</b>						
Office of the Chief	572,000	7,000	40,000	619,000	-	619,000
Administrative Services	1,330,000	301,000	546,000	2,177,000	11,000	2,166,000
Communications	2,358,000	214,000	171,000	2,743,000	-	2,743,000
Records	904,000	152,000	87,000	1,143,000	16,000	1,127,000
Support Services	1,343,000	99,000	134,000	1,576,000	11,000	1,565,000
Materials/Logistics	470,000	861,000	82,000	1,413,000	-	1,413,000
Patrol	15,396,000	150,000	1,719,000	17,265,000	594,000	16,671,000
Investigations	4,175,000	124,000	327,000	4,626,000	-	4,626,000
Traffic	1,584,000	131,000	157,000	1,872,000	1,053,000	819,000
Animal Shelter	210,000	852,000	12,000	1,074,000	150,000	924,000
Special Event Support	43,000	-	-	43,000	43,000	-
Crossing Guard	-	300,000	-	300,000	85,000	215,000
<b>Total Police</b>	<b>28,385,000</b>	<b>3,191,000</b>	<b>3,275,000</b>	<b>34,851,000</b>	<b>1,963,000</b>	<b>32,888,000</b>
<b>Total - Public Safety Services</b>	<b>55,832,000</b>	<b>5,989,000</b>	<b>6,183,000</b>	<b>68,004,000</b>	<b>5,567,000</b>	<b>62,437,000</b>
<b>Public Works</b>						
Administration	388,000	62,000	30,000	480,000	78,000	402,000
Street Tree & Median Maintenance	747,000	213,000	394,000	1,354,000	-	1,354,000
Street & Sidewalk Maintenance	107,000	481,000	12,000	600,000	-	600,000
<b>Total - Public Services</b>	<b>1,242,000</b>	<b>756,000</b>	<b>436,000</b>	<b>2,434,000</b>	<b>78,000</b>	<b>2,356,000</b>
<b>Non-Departmental</b>						
Non-Departmental	-	393,000	2,000	395,000	-	395,000
<b>Total - Non-Department</b>	<b>-</b>	<b>393,000</b>	<b>2,000</b>	<b>395,000</b>	<b>-</b>	<b>395,000</b>
<b>Total General Fund</b>	<b>\$ 66,161,000</b>	<b>\$ 11,585,000</b>	<b>\$ 7,796,000</b>	<b>\$ 85,542,000</b>	<b>\$ 7,468,000</b>	<b>\$ 78,074,000</b>



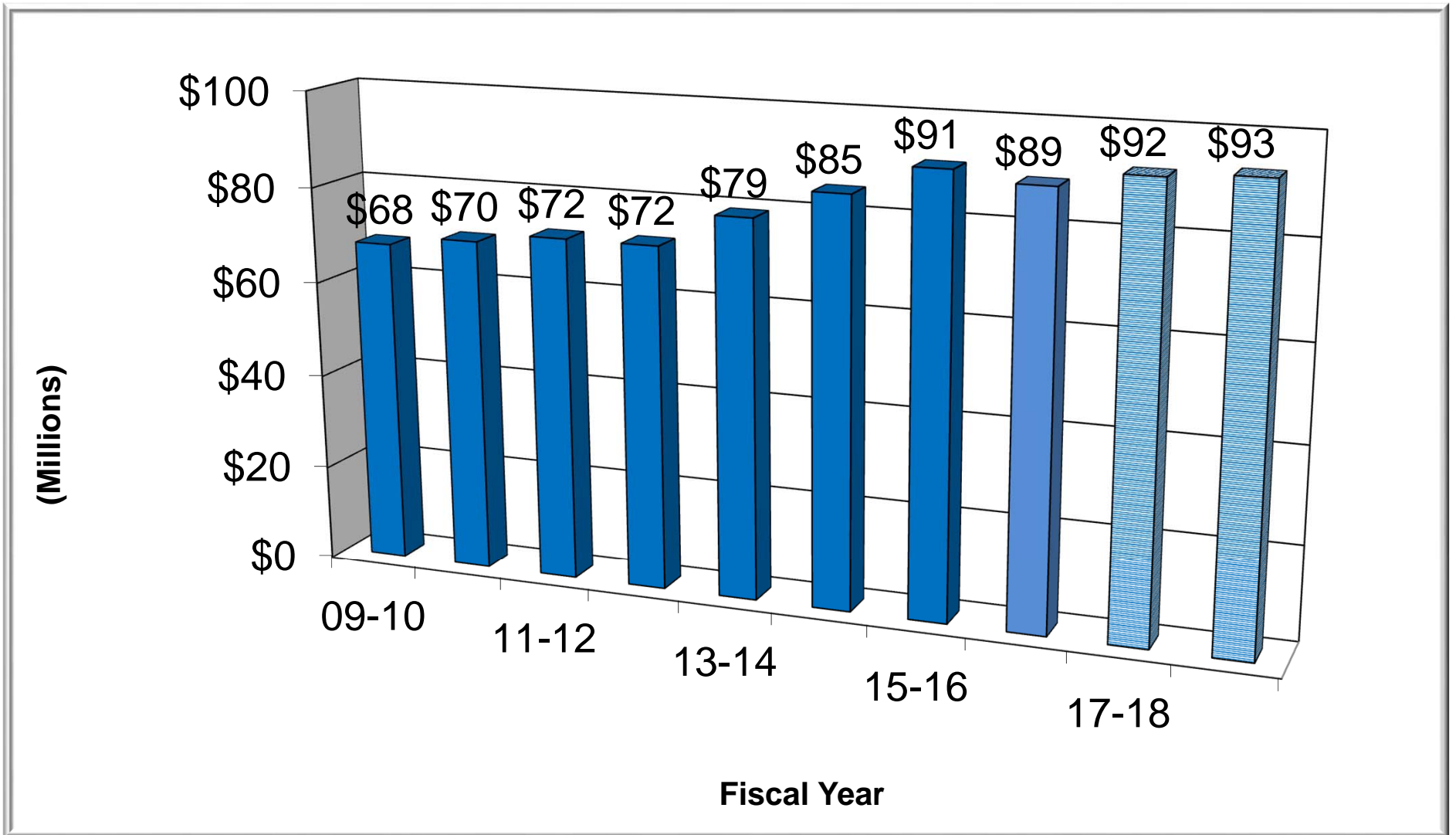


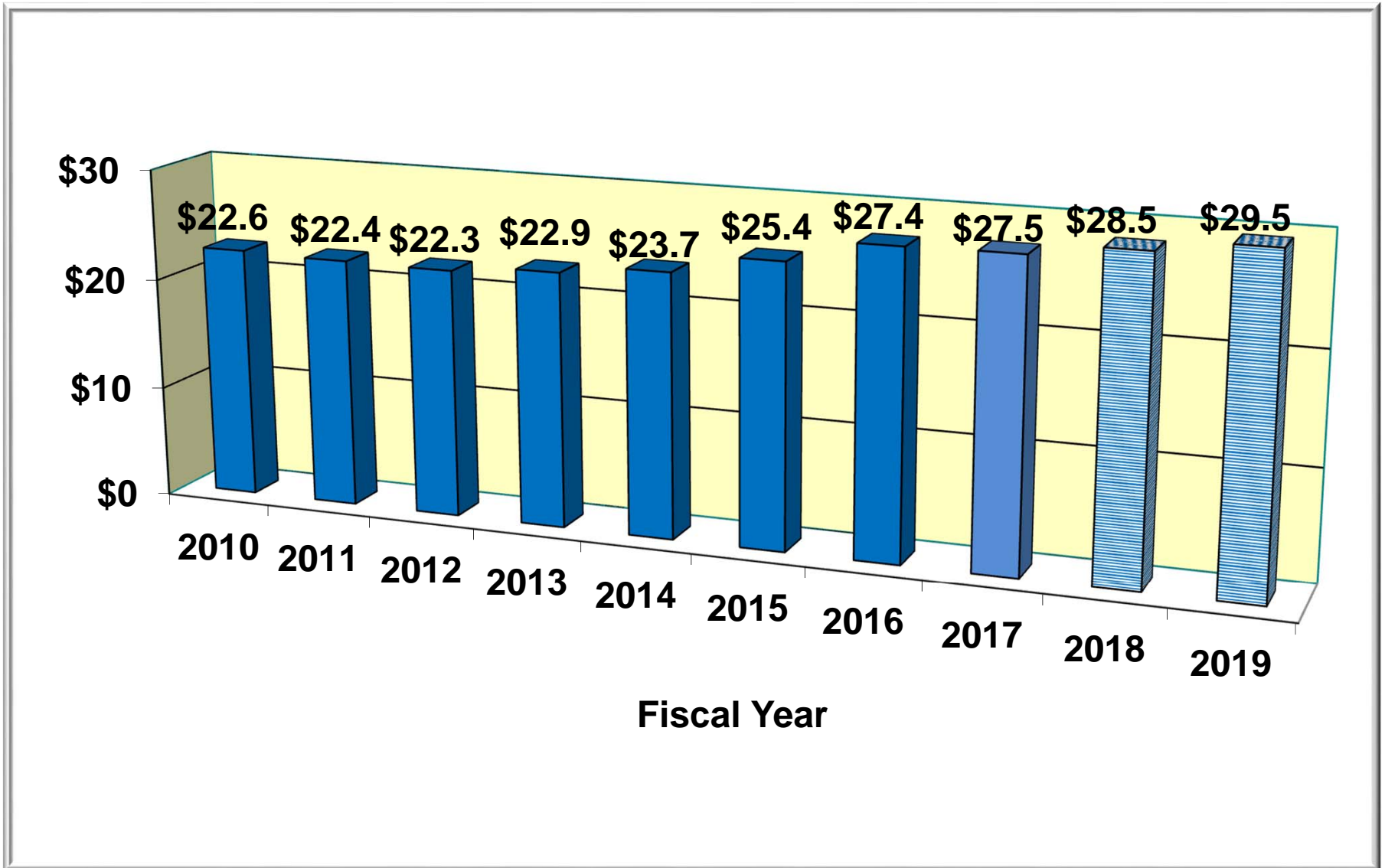
## General Fund Budget Summary

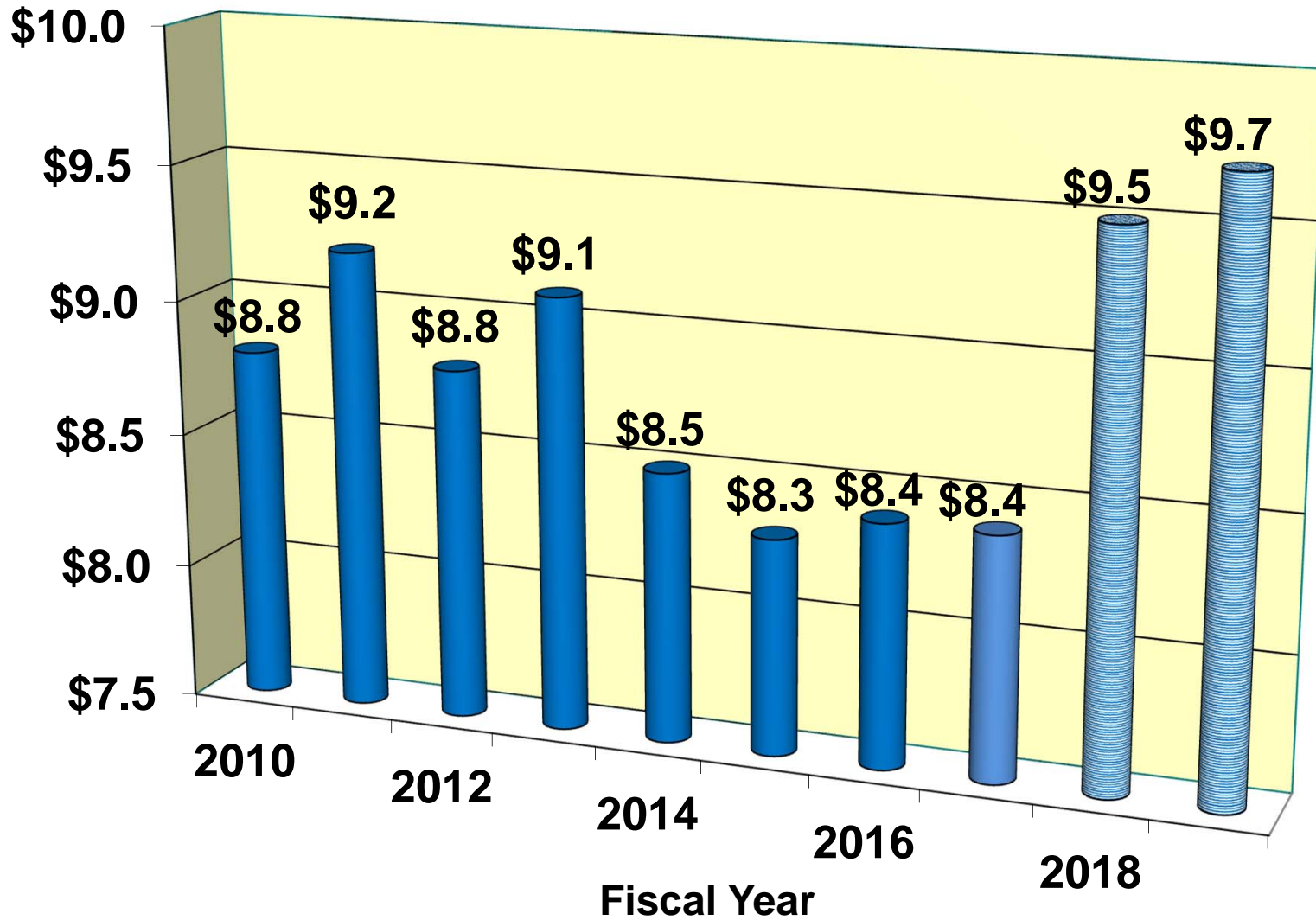
### Fiscal Years 2015-16 through 2018-19

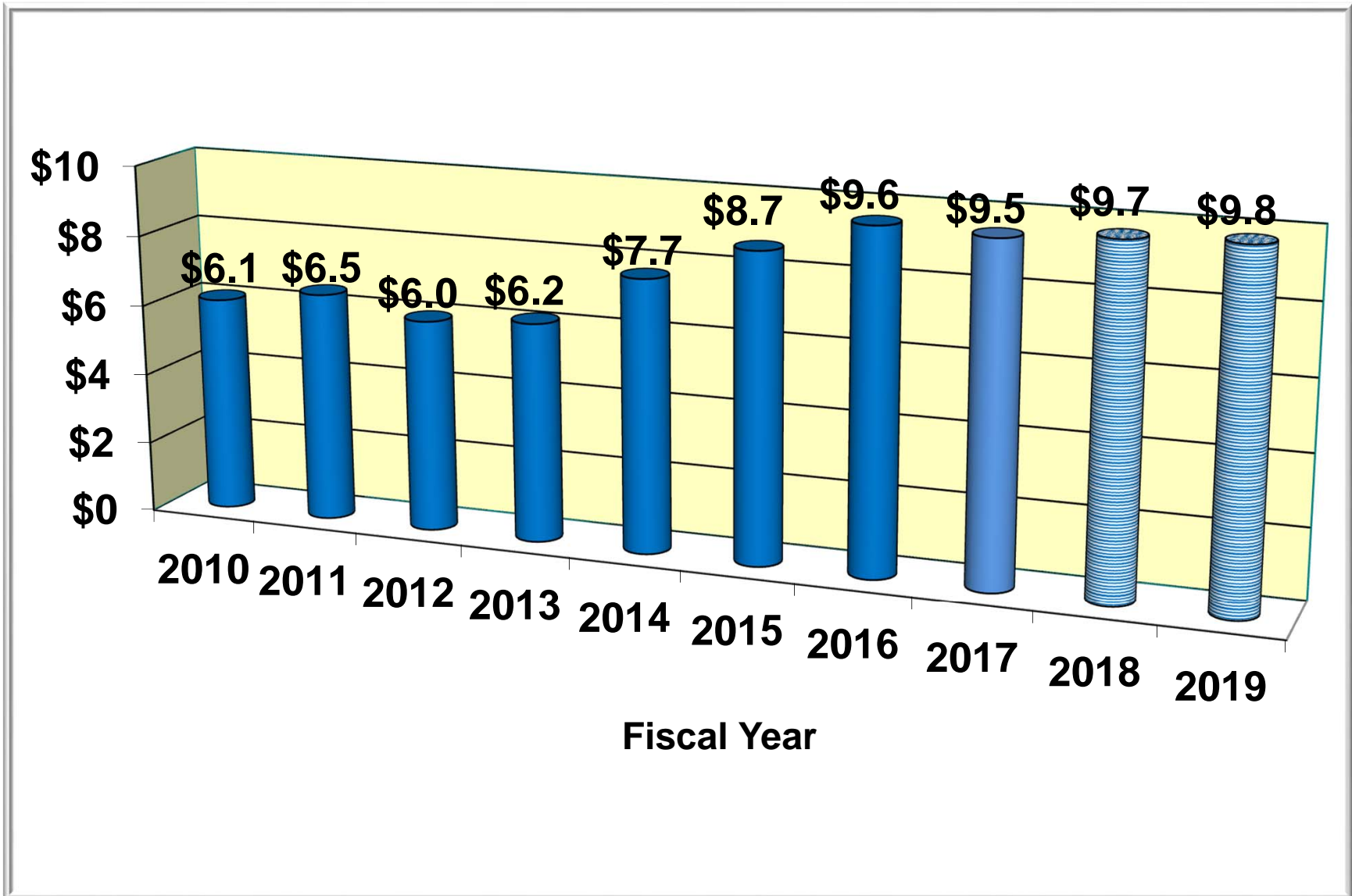
	FY 15-16	FY 16-17	FY 16-17	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22
	Actual	Revised Budget	Projected	Budget	Budget	Forecast	Forecast	Forecast
<b>Revenues</b>								
Property Taxes	\$ 27,421,728	\$ 27,449,000	\$ 27,449,000	\$ 28,541,000	\$ 29,519,000	\$ 30,257,000	\$ 31,013,000	\$ 31,788,000
Sales Tax - City Share/In Lieu	9,565,291	9,500,000	9,500,000	9,650,000	9,800,000	9,996,000	10,196,000	10,400,000
Utility User Tax	8,368,124	8,395,000	8,395,000	9,468,000	9,658,000	9,851,000	10,048,000	10,249,000
Franchise Fees	7,917,444	8,102,000	8,102,000	5,534,000	5,558,000	5,669,000	5,782,000	5,898,000
Motor Vehicle In Lieu Taxes	6,966,426	7,372,000	7,372,000	7,593,000	7,593,000	7,783,000	7,978,000	8,177,000
Property Transfer Tax	9,451,755	8,456,000	9,206,000	8,750,000	9,000,000	9,000,000	9,000,000	9,000,000
Transient Occupancy Tax	2,174,973	2,000,000	2,000,000	2,100,000	2,100,000	2,100,000	2,100,000	2,100,000
Business License Taxes	1,788,803	2,150,000	2,150,000	2,150,000	2,150,000	2,150,000	2,150,000	2,150,000
Departmental Revenues	7,866,766	6,928,000	6,705,000	7,441,000	7,468,000	7,468,000	7,468,000	7,468,000
Cost Allocation Reimbursements	4,999,164	5,005,000	4,998,000	5,002,000	4,327,000	4,327,000	4,327,000	4,327,000
Interest / Return on Investments & Others	1,357,895	2,802,000	2,801,000	1,578,000	1,598,000	1,598,000	1,598,000	1,598,000
Loan Repayment from AMP (One time)	2,200,000	-	-	-	-	-	-	-
Transfers in	489,000	489,000	489,000	4,219,000	4,222,000	4,222,000	4,222,000	4,222,000
<b>Total Revenues/Transfers In</b>	<b>90,567,369</b>	<b>88,648,000</b>	<b>89,167,000</b>	<b>92,026,000</b>	<b>92,993,000</b>	<b>94,421,000</b>	<b>95,882,000</b>	<b>97,377,000</b>
<b>Expenditures</b>								
City Council	218,555	237,000	292,000	249,000	256,000	261,000	266,000	271,000
City Attorney	1,577,609	1,766,000	1,725,000	1,894,000	1,957,000	2,035,000	2,118,000	2,202,000
City Clerk	545,840	823,000	826,000	722,000	905,000	930,000	956,000	983,000
City Manager	956,789	1,169,000	1,034,000	1,059,000	1,116,000	1,269,000	1,327,000	1,386,000
Non Departmental	521,190	744,242	756,000	3,974,000 (a)	395,000	899,000	908,000	917,000
Finance	2,131,767	2,704,340	2,297,000	2,849,000	2,941,000	3,034,000	3,133,000	3,233,000
Information Technology	1,249,671	1,645,000	1,643,000	-	-	-	-	-
Human Resources	1,218,620	1,450,000	1,207,174	1,416,000	1,476,000	1,533,000	1,594,000	1,656,000
Fleet and Facility Maintenance	2,624,550	2,476,000	2,326,000	2,827,000	3,060,000	3,128,000	3,199,000	3,271,000
Recreation and Parks	2,324,436	2,433,000	2,423,000	2,695,000	2,775,000	2,852,000	2,933,000	3,015,000
Community Development	93,791	186,000	190,000	206,000	223,000	233,000	244,000	255,000
Fire	27,882,521	29,728,161	29,452,000	31,776,000	33,153,000	34,475,000	36,453,000	38,578,000
Police	27,055,229	29,976,000	28,501,000	32,714,000	34,851,000	36,728,000	38,730,000	40,865,000
Public Works	1,452,193	1,510,000	1,445,000	2,364,000	2,434,000	2,502,000	2,574,000	2,647,000
<b>Total Operating Expenditures</b>	<b>69,852,761</b>	<b>76,847,743</b>	<b>74,117,174</b>	<b>84,745,000</b>	<b>85,542,000</b>	<b>89,879,000</b>	<b>94,435,000</b>	<b>99,279,000</b>
<b>Transfers to Other Funds</b>								
Capital Projects / Maintenance	1,529,996	2,089,513	2,089,513	1,205,000	1,205,000	719,000	733,000	748,000
Recreation Fund	1,596,000	1,749,000	1,749,000	1,802,000	1,856,000	1,912,000	1,969,000	2,028,000
Vacation Payouts	249,996	175,000	175,000	175,000	175,000	175,000	175,000	175,000
Library	2,112,000	2,097,000	2,097,000	2,097,000	2,097,000	2,097,000	2,097,000	2,097,000
Police / Fire Pension 1079 and 1082	1,893,996	1,932,000	1,932,000	1,932,000	1,932,000	1,932,000	1,932,000	1,932,000
Transfer 2013 Refinancing City Facilities	792,000	1,023,000	989,000	1,074,000	1,024,000	1,024,000	1,024,000	1,024,000
Other Transfers	6,399,682	2,388,968	2,201,000	10,319,000 (a)	2,032,000	1,823,000	609,000	621,000
<b>Total Transfers to Other Funds</b>	<b>14,573,670</b>	<b>11,454,481</b>	<b>11,232,513</b>	<b>18,604,000</b>	<b>10,321,000</b>	<b>9,682,000</b>	<b>8,539,000</b>	<b>8,625,000</b>
<b>Total Expenditures/Transfers Out</b>	<b>84,426,431</b>	<b>88,302,224</b>	<b>85,349,687</b>	<b>103,349,000</b>	<b>95,863,000</b>	<b>99,561,000</b>	<b>102,974,000</b>	<b>107,904,000</b>
<b>Projected Available Reserves</b>								
Balance, Beginning of Year	\$ 30,165,670	\$ 27,284,394	\$ 27,284,394	\$ 21,337,208	\$ 23,928,208	\$ 23,444,208	\$ 18,304,208	\$ 11,212,208
<b>Net Change in Fund Balance</b>	<b>6,140,938</b>	<b>345,776</b>	<b>\$ 3,817,313</b>	<b>(11,323,000)</b>	<b>(2,870,000)</b>	<b>(5,140,000)</b>	<b>(7,092,000)</b>	<b>(10,527,000)</b>
Use of Committed Reserves	(9,022,214)	492,501	(9,764,499)	13,914,000 (a)	2,386,000	-	-	-
Receipt of Loan Repayments	-	-	-	-	-	-	-	-
<b>Ending Available Fund Balance</b>	<b>\$ 27,284,394</b>	<b>\$ 28,122,671</b>	<b>\$ 21,337,208</b>	<b>\$ 23,928,208</b>	<b>\$ 23,444,208</b>	<b>\$ 18,304,208</b>	<b>\$ 11,212,208</b>	<b>\$ 685,208</b>
<b>% of General Fund Expenditures</b>	<b>32%</b>	<b>32%</b>	<b>25%</b>	<b>23%</b>	<b>24%</b>	<b>18%</b>	<b>11%</b>	<b>1%</b>

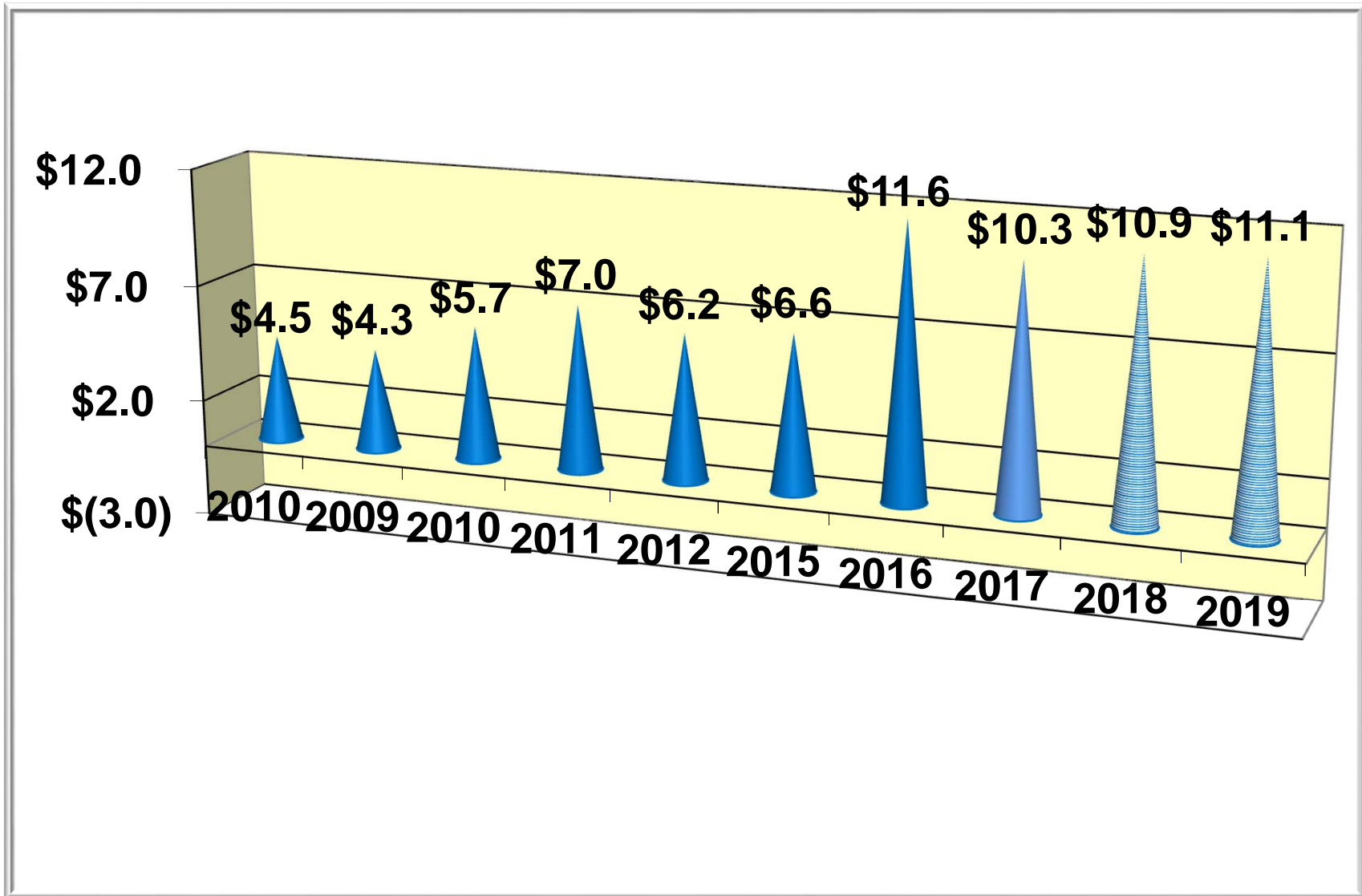
(a) Includes contributions to Post Employment Benefits Trust



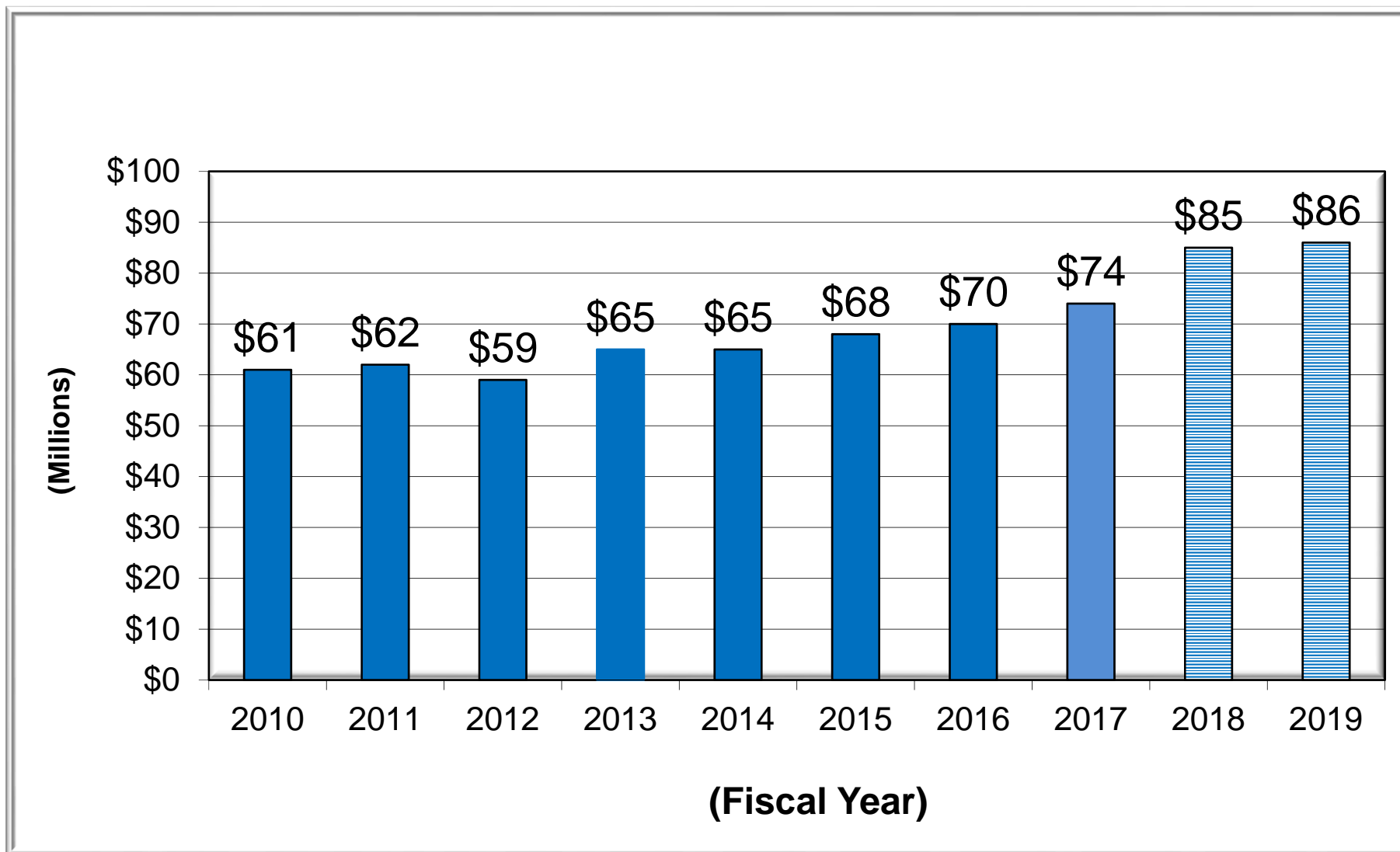














# City of Alameda, California

## People and Places in the City





**All Funds Budget Summary**  
Fiscal Years 2016-17 through 2018-19

Fund	Fund Name	Beginning Balance FY16-17	Estimated Revenues / Transfers In FY16-17	Estimated Expenses / Transfers Out FY16-17	Projected Ending Balance FY16-17	Projected Revenues/ Transfers FY17-18	Projected Expenses/ Transfers FY17-18	Projected Ending Balance FY17-18	Projected Revenues/ Transfers FY18-19	Projected Expenses/ Transfers FY18-19	Projected Ending Balance FY18-19
<b>General Fund</b>											
001	Unrestricted Available Reserves	27,284,394	89,167,000	84,857,186	\$ 31,594,208	\$ 92,026,000	\$ 97,306,000	\$ 26,314,208	\$ 92,993,000	\$ 95,863,000	\$ 23,444,208
	Prepaid and Deposits	492,501		492,501	-						
	Long Term Obligations - OPEB	3,000,000			3,000,000		3,000,000	-			-
	PERS Smoothing	3,043,000			3,043,000		3,043,000	-			-
	Economic Uncertainty	3,460,500			3,460,500		-	3,460,500			3,460,500
<b>Special Revenue Funds</b>											
<b>City</b>											
161	Police/Fire Construction Impact	34,341	20,165	-	54,506	-	-	54,506	-	-	54,506
164	Construction Improvement	1,969,246	1,516,000	872,000	2,613,246	603,000	2,162,000	1,054,246	586,000	1,225,000	415,246
209	Community Development	860,455	4,347,000	4,271,000	936,455	5,058,000	5,121,000	873,455	5,318,000	5,250,000	941,455
					-						-
210	Alameda Free Library	2,085,848	4,371,349	3,972,000	2,485,197	4,373,143	4,490,000	2,368,340	4,423,966	4,567,000	2,225,306
210.1	Library Memorial	228,689	-	228,689	-	-	-	-	-	-	-
210.2	Adult Literacy	6,977	28,915	17,000	18,892	63,000	53,000	28,892	81,000	61,000	48,892
	Totals - Library	2,321,514	4,400,264	4,217,689	2,504,089	4,436,143	4,543,000	2,397,232	4,504,966	4,628,000	2,274,198
211	Gas Tax	1,814,458	1,517,314	2,516,045	815,727	2,217,000	2,772,000	260,727	3,153,000	3,353,000	60,727
215	County Measure B	653,710	3,000	400,000	256,710	-	250,000	6,710	-	-	6,710
215.1	Measure B - Local Streets & Roads	3,983,186	1,797,000	5,650,000	130,186	1,812,000	1,761,500	180,686	1,838,000	1,989,500	29,186
215.11	Measure BB-Local Streets and Roads	1,717,471	1,701,000	3,124,000	294,471	1,722,000	2,009,500	6,971	1,747,000	1,739,500	14,471
215.2	Measure B - Bicycle/Ped Improv.	99,751	234,000	319,000	14,751	238,000	234,000	18,751	241,000	193,000	66,751
215.21	Measure BB-Bicycle/Ped Improv.	131,354	193,000	309,000	15,354	196,000	209,000	2,354	199,000	194,000	7,354
215.4	Measure B - Paratransit	137,374	178,000	133,000	182,374	181,000	235,000	128,374	182,000	206,000	104,374
215.41	Measure BB - Paratransit	158,679	184,000	133,000	209,679	187,000	373,000	23,679	190,000	206,000	7,679
	Totals - County Measure B	6,881,525	4,290,000	10,068,000	1,103,525	4,336,000	5,072,000	367,525	4,397,000	4,528,000	236,525
216	Tidelands	2,838,035	754,000	932,000	2,660,035	799,000	804,000	2,655,035	804,000	800,000	2,659,035
218	State COPS Grants	2,549	448,000	163,000	287,549	170,000	245,000	212,549	170,000	180,000	202,549
218.701	Abandoned Vehicle	(14,758)	137,000	122,000	242	-	-	242	-	-	242
	Totals - Police Grants	(12,209)	585,000	285,000	287,791	170,000	245,000	212,791	170,000	180,000	202,791
219	Narcotics Asset Seizure	68,089	-	17,000	51,089	1,000	10,000	42,089	1,000	10,000	33,089
220	Fire Grants	376,328	1,360,000	1,277,000	459,328	1,895,000	1,886,000	468,328	23,000	23,000	468,328
221	Dwelling Unit	475,786	92,000	486,000	81,786	-	-	81,786	-	-	81,786
223	Parking in-Lieu	34	-	-	34	-	-	34	-	-	34
					-						-
224	Parking Meter	3,026,197	1,290,000	2,259,000	2,057,197	1,280,000	2,260,000	1,077,197	1,278,000	1,666,000	689,197
224.1	Civic Center Garage	156,050	694,000	650,000	200,050	738,000	638,000	300,050	738,000	643,000	395,050
	Totals - Parking Meter / Garage	3,182,247	1,984,000	2,909,000	2,257,247	2,018,000	2,898,000	1,377,247	2,016,000	2,309,000	1,084,247



All Funds Budget Summary  
Fiscal Years 2016-17 through 2018-19

Fund	Fund Name	Beginning Balance FY16-17	Estimated Revenues / Transfers In FY16-17	Estimated Expenses / Transfers Out FY16-17	Projected Ending Balance FY16-17	Projected Revenues/ Transfers FY17-18	Projected Expenses/ Transfers FY17-18	Projected Ending Balance FY17-18	Projected Revenues/ Transfers FY18-19	Projected Expenses/ Transfers FY18-19	Projected Ending Balance FY18-19
225	Dwelling Unit	103,135	25,000	20,000	108,135	15,000	-	123,135	15,000	-	138,135
226	Citywide Pavement Restoration	55,028	100	-	55,128	-	-	55,128	-	-	55,128
227	Commercial Revitalization	1,210,298	228,000	322,000	1,116,298	214,000	328,000	1,002,298	213,000	328,000	887,298
227.1	Theatre/Parking Structure Project	453,006	376,000	-	829,006	382,000	324,000	887,006	385,000	330,000	942,006
	Totals - Commercial Revitalization	1,663,304	604,000	322,000	1,945,304	596,000	652,000	1,889,304	598,000	658,000	1,829,304
228	Housing In-Lieu	770,928	145,000	64,000	851,928	102,000	384,000	569,928	101,000	384,000	286,928
235	HOME	-	216,000	216,000	-	160,000	160,000	-	160,000	160,000	-
236	CDBG	-	1,464,000	1,464,000	-	1,210,000	1,210,000	-	1,211,000	1,211,000	-
248	HOME Repayment	643	5,000	5,000	643	20,000	20,000	643	13,000	13,000	643
249	Rehab CDBG Housing Loan Program	496,788	150,000	150,000	496,788	150,000	150,000	496,788	150,000	150,000	496,788
256	FISC Lease Revenue	4,110,778	1,024,000	1,300,000	3,834,778	929,000	1,551,000	3,212,778	899,000	1,330,000	2,781,778
256.3	FISC/Catelus-Pro Alameda Landing	(103,105)	303,105	200,000	-	240,000	240,000	-	217,000	217,000	-
	Totals - FISC	4,007,673	1,327,105	1,500,000	3,834,778	1,169,000	1,791,000	3,212,778	1,116,000	1,547,000	2,781,778
259	Vehicle Registration AB434	47,920	-	-	47,920	-	-	47,920	-	-	47,920
265	Rent Review/Stabilization	162,248	627,000	789,000	248	1,792,000	1,782,000	10,248	1,801,000	1,789,000	22,248
266	Affordable Housing	235,820	20,000	186,000	69,820	1,000	25,000	45,820	1,000	25,000	21,820
267	Human Services	27,627	80,525	81,000	27,152	149,600	164,000	12,752	155,600	168,000	352
268	LEAD	8,405	24,000	-	32,405	-	8,000	24,405	-	-	24,405
270	Solid Waste Surcharge	1,180,214	181,000	302,000	1,059,214	178,000	300,000	937,214	178,000	307,000	808,214
273	Curbside Recycling	177,344	1,000	-	178,344	1,000	-	179,344	1,000	-	180,344
274	Waste Reduction Surcharge	1,424,830	343,000	313,000	1,454,830	337,000	477,000	1,314,830	338,000	488,000	1,164,830
274.1	City Waste Management Program	1,656,545	361,469	682,000	1,336,014	430,000	806,000	960,014	434,000	824,000	570,014
	Totals - Waste Management	3,081,375	704,469	995,000	2,790,844	767,000	1,283,000	2,274,844	772,000	1,312,000	1,734,844
275.1	Island City Maint 84-2 Zone 1	40,857	5,000	7,000	38,857	5,000	17,000	26,857	5,000	19,000	12,857
275.2	Island City Maint 84-2 Zone 2	214	-	-	214	-	-	214	-	-	214
275.3	Island City Maint 84-2 Zone 3	173	-	-	173	-	-	173	-	-	173
275.4	Island City Maint 84-2 Zone 4	4,393	60,000	59,790	4,603	66,000	69,490	1,113	71,000	71,490	623
275.5	Island City Maint 84-2 Zone 5	509,789	870,000	925,630	454,159	998,000	1,097,630	354,529	1,036,000	1,149,630	240,899
275.6	Island City Maint 84-2 Zone 6	1,102,599	499,000	515,215	1,086,384	825,000	850,215	1,061,169	705,000	730,215	1,035,954
275.7	Island City Maint 84-2 Zone 7	101,040	16,000	19,455	97,585	4,000	7,455	94,130	4,000	7,455	90,675
275.8	Island City Maint 84-2 Zone 8	53,037	63,000	86,627	29,410	69,000	88,030	10,380	77,650	88,030	-
	Totals - Island City Maintenance	1,812,102	1,513,000	1,613,717	1,711,385	1,967,000	2,129,820	1,548,565	1,898,650	2,065,820	1,381,395
276	Marina Cove Maint AD 01-1	140,471	187,000	174,715	152,756	199,000	208,715	143,041	203,000	212,000	134,041
276.1	Reserve Marina Cove 01-01	218,965	1,000	-	219,965	1,000	-	220,965	1,000	-	221,965
	Totals - Marina Cove Maint.	359,436	188,000	174,715	372,721	200,000	208,715	364,006	204,000	212,000	356,006
277	Alameda Landing Municipal SD	568,421	421,000	110,000	879,421	433,837	135,000	1,178,258	447,811	160,000	1,466,069
278	Bayport Municipal Svc Dist 03-1	3,004,957	608,000	576,320	3,036,637	612,000	602,320	3,046,317	619,000	877,320	2,787,997
279	Assessment District Administration	164,030	152,265	173,000	143,295	158,855	195,000	107,150	158,140	201,000	64,290
					-			-			-
280	Recreation	1,570,753	4,223,000	5,052,000	741,753	4,590,000	4,707,000	624,753	4,733,000	4,780,000	577,753





**All Funds Budget Summary**  
Fiscal Years 2016-17 through 2018-19

Fund	Fund Name	Beginning Balance FY16-17	Estimated Revenues / Transfers In FY16-17	Estimated Expenses / Transfers Out FY16-17	Projected Ending Balance FY16-17	Projected Revenues/ Transfers FY17-18	Projected Expenses/ Transfers FY17-18	Projected Ending Balance FY17-18	Projected Revenues/ Transfers FY18-19	Projected Expenses/ Transfers FY18-19	Projected Ending Balance FY18-19
280.1	Mastick Center Reserved Fund	789,663	27,000	24,000	792,663	21,000	24,000	789,663	21,000	24,000	786,663
280.2	Mastick Advisory Board	460,085	163,000	234,000	389,085	156,000	260,000	285,085	156,000	285,000	156,085
280.5	Golf Course	80,537	360,000	271,000	169,537	408,000	245,000	332,537	390,000	244,000	478,537
	Total Recreation	2,901,038	4,773,000	5,581,000	2,093,038	5,175,000	5,236,000	2,032,038	5,300,000	5,333,000	1,999,038
285	Public Art	225,972	162,000	1,000	386,972	161,000	370,000	177,972	161,000	176,000	162,972
286	Historical Advisory Board	11,324	500	-	11,824	1,000	-	12,824	1,000	-	13,824
287	Paratransit	26,261	275,646	218,000	83,907	518,000	508,000	93,907	422,000	412,000	103,907
287.5	Transportation Services	-	-	-	-	812,000	800,000	12,000	818,000	818,000	12,000
	Total Transportation	26,261	275,646	218,000	83,907	1,330,000	1,308,000	105,907	1,240,000	1,230,000	115,907
288	Vehicle Registration Fees	620,459	350,000	970,000	459	334,000	324,000	10,459	333,000	325,000	18,459
814	Adams Street House	356,173	2,000	-	358,173	1,000	40,000	319,173	1,000	25,000	295,173
								-			
858	Base Reuse Reserve (MARAD)	3,443,746	13,358,855	14,059,274	2,743,327	11,615,000	12,280,000	2,078,327	11,615,000	11,762,000	1,931,327
	Reserve (MARAD)	268,534	-	-	268,534	-	-	268,534	-	-	268,534
	Total ARRA	3,712,280	13,358,855	14,059,274	3,011,861	11,615,000	12,280,000	2,346,861	11,615,000	11,762,000	2,199,861
876	Dike Maintenance	356,238	1,000	-	357,238	-	-	357,238	-	-	357,238
	<b>Totals - Special Revenue Funds</b>	<b>46,946,992</b>	<b>48,245,208</b>	<b>57,421,760</b>	<b>37,770,440</b>	<b>49,832,435</b>	<b>56,270,855</b>	<b>31,332,020</b>	<b>49,224,167</b>	<b>52,397,140</b>	<b>28,159,047</b>
<b>Capital Project Funds</b>											
310	Capital Improvement Project	5,932,007	38,575,513	44,507,520	-	19,016,000	19,016,000	-	14,676,000	14,676,000	-
310.05	Capital Improvement Administration	71,382	3,002,045	2,851,000	222,427	3,464,573	3,683,000	4,000	3,851,000	3,855,000	-
310.1	FISC Catellus Traffic Fee	181,726	1,363	-	183,089	915	-	184,004	1,000	-	185,004
310.2	Park Improvement Discretionary	267,506	-	-	267,506	-	-	267,506	-	-	267,506
310.3	Street Lighting	-	-	-	-	300,000	-	300,000	-	-	600,000
	Totals - Capital Projects	6,452,621	41,578,921	47,358,520	673,022	22,781,488	22,699,000	755,510	18,828,000	18,531,000	1,052,510
312	Marina Village A.D. 89-1	1,905,901	6,131	1,768,000	144,032	-	5,000	139,032	-	5,000	134,032
313	H.B.I. 92-1 Assessment District	371,531	2,000	138,000	235,531	1,364	156,000	80,895	-	78,000	2,895
317	Library Construction	17,939	-	-	17,939	-	-	17,939	-	-	17,939
318	Open Space Improvement	126,344	81,000	207,000	344	-	-	344	-	-	344
318.1	Open Space Maintenance	152,116	16,000	81,000	87,116	15,000	50,000	52,116	15,000	50,000	17,116
	Totals - Open Space Improvement	278,460	97,000	288,000	87,460	15,000	50,000	52,460	15,000	50,000	17,460
319	Emergency Response Center	2,048,729	2,648,000	4,696,729	-	-	-	-	-	-	-
340.11	DIF - Transportation	1,680,490	216,000	86,000	1,810,490	393,000	1,767,000	436,490	672,000	560,000	548,490
340.12	DIF - Park & Recreation	340,914	800,000	1,875,000	(734,086)	2,320,000	900,000	685,914	4,008,000	-	4,693,914
340.13	DIF - Public Facilities	99,564	101,000	105,000	95,564	246,000	-	341,564	424,000	-	765,564
340.14	DIF - Public Safety	176,577	121,000	-	297,577	380,000	-	677,577	656,000	-	1,333,577
340.15	DIF - Alameda Point										
	Totals - CDF	2,297,545	1,238,000	2,066,000	1,469,545	3,339,000	2,667,000	2,141,545	5,760,000	560,000	7,341,545



**All Funds Budget Summary**  
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Fund	Fund Name	Beginning Balance FY16-17	Estimated Revenues / Transfers In FY16-17	Estimated Expenses / Transfers Out FY16-17	Projected Ending Balance FY16-17	Projected Revenues/ Transfers FY17-18	Projected Expenses/ Transfers FY17-18	Projected Ending Balance FY17-18	Projected Revenues/ Transfers FY18-19	Projected Expenses/ Transfers FY18-19	Projected Ending Balance FY18-19
350	Transportation Improvement	1,864,653	611,000	517,000	1,958,653	612,000	509,000	2,061,653	619,000	509,000	2,171,653
351	Urban Runoff	5,903,392	2,600,078	4,266,000	4,237,470	2,444,500	4,369,000	2,312,970	2,437,500	4,479,000	271,470
362	CDF 13-1 Alameda Landing	288,286	701,000	701,000	288,286	702,000	702,000	288,286	702,000	702,000	288,286
363	CFD 11-1 Marina Cover II	163,897	191,093	-	354,990	217,935	14,000	558,925	246,007	14,000	790,932
<b>Totals - Capital Project Funds</b>		<b>21,592,954</b>	<b>49,673,223</b>	<b>61,799,249</b>	<b>9,466,928</b>	<b>30,113,287</b>	<b>31,171,000</b>	<b>8,409,215</b>	<b>28,607,507</b>	<b>24,928,000</b>	<b>12,088,722</b>
<b>Debt Service Funds</b>											
401	City OTR Debt Svc-Ibank	91,898	69,000	68,610	92,288	213,000	213,000	92,288	213,000	213,000	92,288
421.1	Library Bond 2003	841,275	682,000	623,000	900,275	606,000	622,000	884,275	606,000	622,000	868,275
422	HUD Loan	378,906	251,000	568,000	61,906	575,000	575,000	61,906	581,000	581,000	61,906
423	2008 Refinance COP	13,422	352,000	365,000	422	366,000	366,000	422	362,000	362,000	422
464.1	Refinance City Hall 2002	94,643	697,500	792,000	143	789,000	789,000	143	792,000	792,000	143
468	2003 AP Revenue Bonds	9,538	475,200	456,000	28,738	452,200	454,000	26,938	452,200	452,000	27,138
<b>Totals - Debt Service Funds</b>		<b>1,429,682</b>	<b>2,526,700</b>	<b>2,872,610</b>	<b>1,083,772</b>	<b>3,001,200</b>	<b>3,019,000</b>	<b>1,065,972</b>	<b>3,006,200</b>	<b>3,022,000</b>	<b>1,050,172</b>
<b>Enterprise Funds</b>											
602	Sewer Service	24,160,025	10,387,000	19,125,808	15,421,217	10,943,000	18,312,808	8,051,409	11,380,000	12,870,808	6,560,601
602.1	Sewer Service Replacement Reserve	4,258,293	1,088,808	-	5,347,101	1,066,808	-	6,413,909	1,066,808	-	7,480,717
602.2	Sewer Revenue Bond 2012	216,152	1,292,000	724,000	784,152	722,000	722,000	784,152	725,000	725,000	784,152
<b>Totals - Sewer Service</b>		<b>28,634,470</b>	<b>12,767,808</b>	<b>19,849,808</b>	<b>21,552,470</b>	<b>12,731,808</b>	<b>19,034,808</b>	<b>15,249,470</b>	<b>13,171,808</b>	<b>13,595,808</b>	<b>14,825,470</b>
<b>Total Enterprise Funds</b>		<b>28,634,470</b>	<b>12,767,808</b>	<b>19,849,808</b>	<b>21,552,470</b>	<b>12,731,808</b>	<b>19,034,808</b>	<b>15,249,470</b>	<b>13,171,808</b>	<b>13,595,808</b>	<b>14,825,470</b>

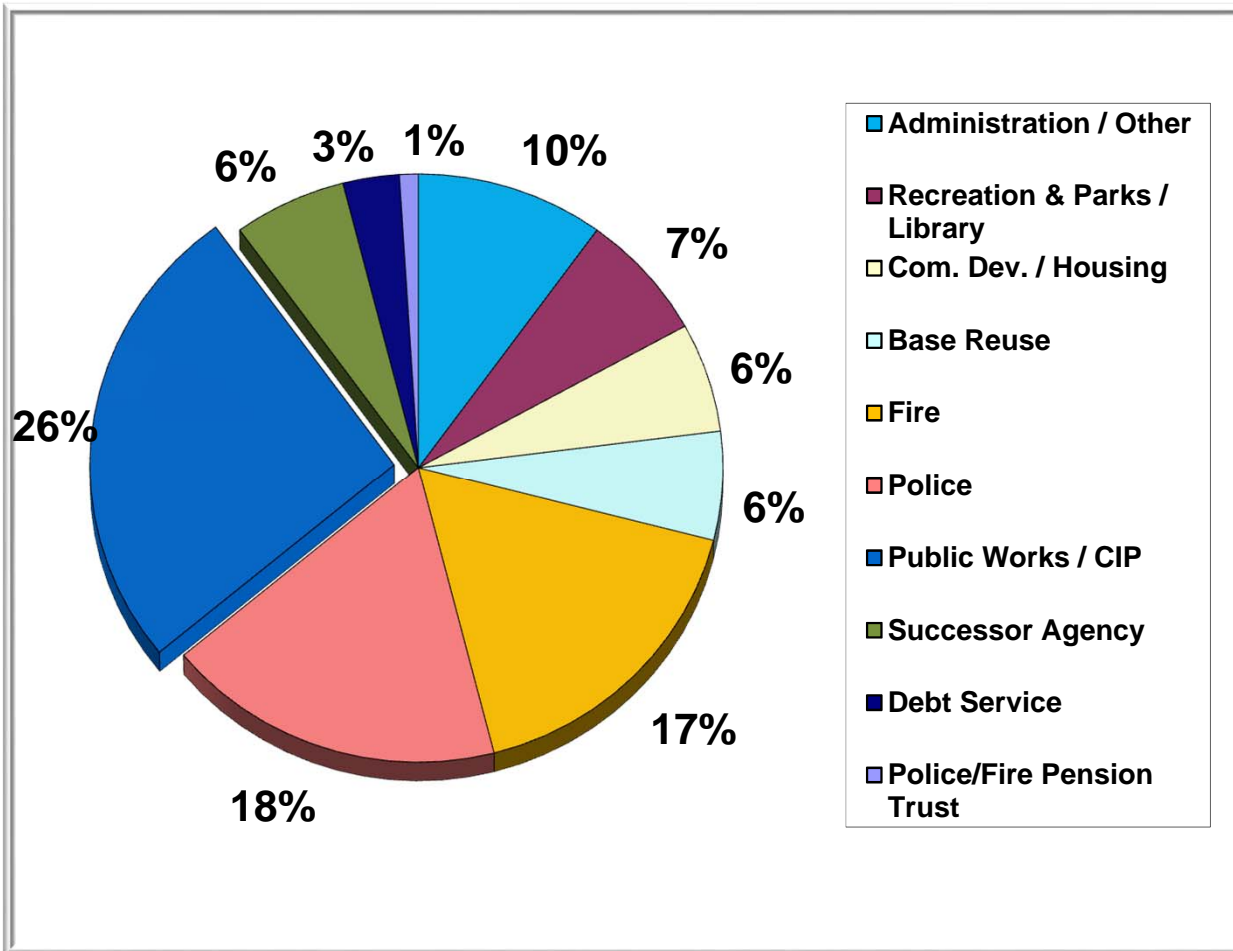




## All Funds Budget Summary

### Fiscal Years 2016-17 through 2018-19

Fund	Fund Name	Beginning Balance FY16-17	Estimated Revenues / Transfers In FY16-17	Estimated Expenses / Transfers Out FY16-17	Projected Ending Balance FY16-17	Projected Revenues/ Transfers FY17-18	Projected Expenses/ Transfers FY17-18	Projected Ending Balance FY17-18	Projected Revenues/ Transfers FY18-19	Projected Expenses/ Transfers FY18-19	Projected Ending Balance FY18-19
<b>Internal Service Funds</b>											
701	Equipment Replacement	2,717,694	1,403,460	1,752,394	2,368,760	2,098,000	1,301,000	3,165,760	2,101,000	1,089,000	4,177,760
701.5	Cable Equipment Replacement	615,059	223,000	72,000	766,059	222,000	72,000	916,059	222,000	72,000	1,066,059
	<b>Totals - Equipment Replacement</b>	<b>3,332,753</b>	<b>1,626,460</b>	<b>1,824,394</b>	<b>3,134,819</b>	<b>2,320,000</b>	<b>1,373,000</b>	<b>4,081,819</b>	<b>2,323,000</b>	<b>1,161,000</b>	<b>5,243,819</b>
702	Central Stores	86,007	-	-	86,007	-	-	86,007	-	-	86,007
703	Fleet Maintenance	121,905	-	-	121,905	-	-	121,905	-	-	121,905
704	Technology Services/Replacement	1,877,801	257,000	568,680	1,566,121	1,927,000	275,000	3,218,121	1,732,000	926,000	4,024,121
705	Citiwide Information Technology	-	-	-	-	2,088,000	2,088,000	-	2,074,000	2,074,000	-
706	Facility Maintenance/Replacement	4,660,107	805,000	2,425,000	3,040,107	1,258,000	2,625,000	1,673,107	1,253,000	2,625,000	301,107
711	Workers' Comp Self Insurance	4,010,719	3,090,000	2,918,000	4,182,719	3,591,000	3,024,000	4,749,719	3,591,000	3,117,000	5,223,719
712	Risk Management	1,318,623	2,030,000	2,351,316	997,307	3,146,000	3,082,292	1,061,015	2,646,000	2,610,260	1,096,755
715	Unemployment Insurance	647,045	111,000	36,000	722,045	15,000	31,000	706,045	33,000	31,000	708,045
720	Post Employment - City	1,541,987	3,907,000	3,621,000	1,827,987	4,416,000	3,933,000	2,310,987	4,352,000	4,299,000	2,363,987
720.1	Post Employment - AMP	15,001	58,000	66,000	7,001	72,000	72,000	7,001	79,000	79,000	7,001
720.5	Vacation / Comp Time Liability	1,683,167	185,000	175,000	1,693,167	181,000	175,000	1,699,167	181,000	175,000	1,705,167
		<b>3,240,155</b>	<b>4,150,000</b>	<b>3,862,000</b>	<b>3,528,155</b>	<b>4,669,000</b>	<b>4,180,000</b>	<b>4,017,155</b>	<b>4,612,000</b>	<b>4,553,000</b>	<b>4,076,155</b>
721	Pension Stabilization	-	250,000	-	250,000	8,860,000	10,000	9,100,000	491,000	10,000	9,581,000
	<b>Total Internal Service Funds</b>	<b>19,295,115</b>	<b>12,319,460</b>	<b>13,985,390</b>	<b>17,629,185</b>	<b>27,874,000</b>	<b>16,688,292</b>	<b>28,814,893</b>	<b>18,755,000</b>	<b>17,107,260</b>	<b>30,462,633</b>
<b>Successor Agency to the CIC</b>											
207	Redev Oblig Retire Trust Fund	8,390,096	8,503,288	10,917,500	5,975,884	12,457,000	12,456,000	5,976,884	12,478,000	12,477,000	5,977,884
	<b>Total Successor Agency to the CIC</b>	<b>8,390,096</b>	<b>8,503,288</b>	<b>10,917,500</b>	<b>5,975,884</b>	<b>12,457,000</b>	<b>12,456,000</b>	<b>5,976,884</b>	<b>12,478,000</b>	<b>12,477,000</b>	<b>5,977,884</b>
<b>Trust Funds</b>											
801	Police/Fire Pension 1079	288,023	1,882,000	1,863,023	307,000	1,882,000	2,189,000	-	1,882,000	1,882,000	-
802	Police/Fire Pension 1082	1,558	50,000	30,558	21,000	50,000	71,000	-	50,000	50,000	-
810	OPEB Trust	6,077,411	1,200,000	37,000	7,240,411	4,170,000	37,000	11,373,411	1,170,000	37,000	12,506,411
	<b>Total Pension Trust Funds</b>	<b>6,366,992</b>	<b>3,132,000</b>	<b>1,930,581</b>	<b>7,568,411</b>	<b>6,102,000</b>	<b>2,297,000</b>	<b>11,373,411</b>	<b>3,102,000</b>	<b>1,969,000</b>	<b>12,506,411</b>
<b>Agency Funds</b>											
832	Debt Service 312 89-1	756,493	3,000	-	759,493	3,000	-	762,493	3,000	-	765,493
835	1998 Revenue Bond Debt	893,917	3,000	-	896,917	-	-	896,917	-	-	896,917
860	Assessment District CFD#1	2,568,447	1,517,000	1,566,000	2,519,447	867,000	1,538,000	1,848,447	867,000	1,569,000	1,146,447
861	Assessment District CFD#2	123,509	400	-	123,909	-	-	123,909	-	-	123,909
862	Alameda Landing CFD#13	1,487,321	991,000	732,000	1,746,321	765,000	765,000	1,746,321	789,000	765,000	1,770,321
	<b>Total Agency Funds</b>	<b>5,829,687</b>	<b>2,514,400</b>	<b>2,298,000</b>	<b>6,046,087</b>	<b>1,635,000</b>	<b>2,303,000</b>	<b>3,631,766</b>	<b>1,659,000</b>	<b>2,334,000</b>	<b>4,703,087</b>
	<b>TOTALS ALL FUNDS</b>	<b>165,770,382</b>	<b>228,849,087</b>	<b>255,932,084</b>	<b>138,687,385</b>	<b>235,772,730</b>	<b>240,545,955</b>	<b>132,167,839</b>	<b>222,996,682</b>	<b>223,693,208</b>	<b>133,217,634</b>



Department	FY17-18		FY18-19	
	\$	%	\$	%
Administration / Other	\$25,627,000	12%	\$21,905,000	10%
Recreation & Parks / Library	12,674,000	6%	12,928,000	7%
Com. Dev. / Housing	11,987,000	6%	11,824,000	6%
Base Reuse	12,911,000	6%	12,315,000	6%
Fire	33,662,000	16%	33,176,000	17%
Police	32,969,000	16%	35,041,000	18%
Public Works / CIP	59,438,292	28%	51,389,260	26%
Successor Agency	12,456,000	6%	12,477,000	6%
Debt Service	5,322,000	3%	5,356,000	3%
Police/Fire Pension Trust	2,297,000	1%	1,969,000	1%
<b>Totals (excluding AMP)</b>	<b>\$209,343,292</b>	<b>100%</b>	<b>\$198,380,260</b>	<b>100%</b>

**Notes:**

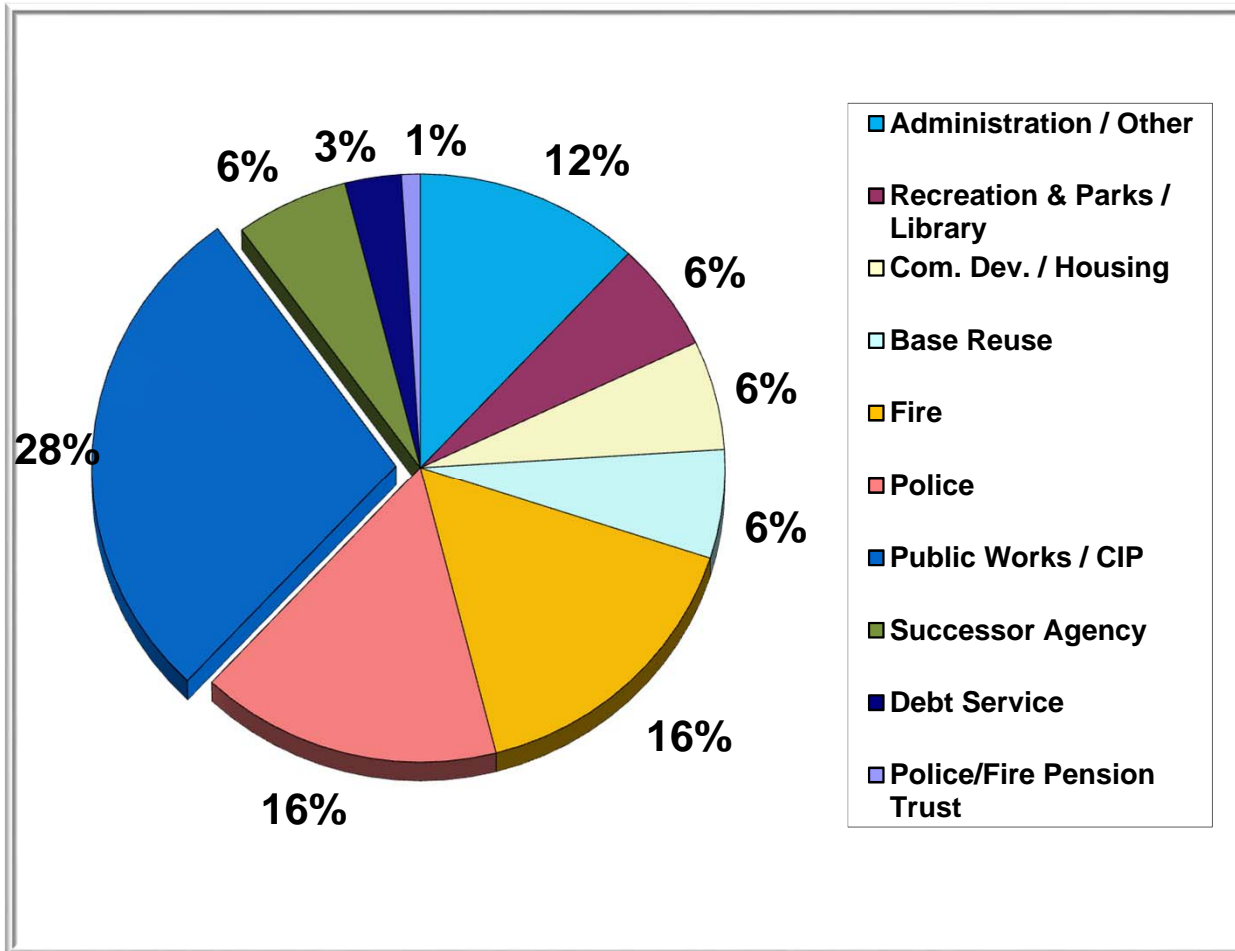
Debt Service represents payments by the City's Governmental / Agency Funds only  
The amounts above represent expenditures only and exclude transfers out for these funds



## Expenditures by Department - All Funds

	2015-16 Actual	2016-17 Budget	2016-17 Projected	FY17-18 Budget	FY18-19 Budget
<b>General Government</b>					
City Council	\$ 218,555	\$ 237,000	\$ 292,000	\$ 249,000	\$ 256,000
City Attorney	7,495,397	7,338,316	6,994,000	8,000,000	7,684,000
City Clerk	621,262	895,000	898,000	794,000	977,000
Non Departmental	521,190	744,242	756,000	3,974,000	395,000
City Manager	956,789	1,169,000	1,034,000	1,059,000	1,116,000
Subtotal	<b>9,813,193</b>	<b>10,383,558</b>	<b>9,974,000</b>	<b>14,076,000</b>	<b>10,428,000</b>
<b>Administrative Services</b>					
Finance	2,131,767	2,704,340	2,297,000	2,849,000	2,941,000
Information Technology	1,365,435	2,571,000	1,857,000	4,428,000	3,969,000
Human Resources	1,252,379	1,632,000	1,243,174	1,447,000	1,507,000
Subtotal	<b>4,749,581</b>	<b>6,907,340</b>	<b>5,397,174</b>	<b>8,724,000</b>	<b>8,417,000</b>
<b>Fleet &amp; Facility Maintenance</b>	<b>2,624,550</b>	<b>2,476,000</b>	<b>2,326,000</b>	<b>2,827,000</b>	<b>3,060,000</b>
<b>Community Services</b>					
Library	3,859,612	4,386,000	4,137,000	4,543,000	4,628,000
Recreation and Parks	6,850,776	7,381,000	7,347,000	8,131,000	8,300,000
Subtotal	<b>10,710,388</b>	<b>11,767,000</b>	<b>11,484,000</b>	<b>12,674,000</b>	<b>12,928,000</b>
<b>Community Development</b>	5,755,038	8,511,749	7,297,000	8,398,000	8,242,000
<b>Base Reuse</b>	<b>13,233,839</b>	<b>13,706,936</b>	<b>13,377,000</b>	<b>12,911,000</b>	<b>12,315,000</b>
<b>Housing</b>	<b>1,971,843</b>	<b>3,568,837</b>	<b>2,724,000</b>	<b>3,589,000</b>	<b>3,582,000</b>
<b>Public Safety</b>					
Fire	28,674,701	32,639,804	30,812,000	33,662,000	33,176,000
Police	27,284,560	30,324,686	28,803,000	32,969,000	35,041,000
Subtotal	<b>55,959,261</b>	<b>62,964,490</b>	<b>59,615,000</b>	<b>66,631,000</b>	<b>68,217,000</b>
<b>Public Services</b>					
Public Works	<b>25,848,606</b>	<b>64,050,457</b>	<b>62,122,172</b>	<b>40,834,000</b>	<b>36,743,000</b>
<b>Non-Departmental</b>	<b>23,586,694</b>	<b>3,462,278</b>	<b>26,374,639</b>	<b>18,604,292</b>	<b>14,646,260</b>
<b>Total Operating Budget</b>	<b>154,252,993</b>	<b>187,798,645</b>	<b>200,690,985</b>	<b>189,268,292</b>	<b>178,578,260</b>
Add: Debt Service Payment	3,097,206	2,835,714	2,872,610	3,019,000	3,022,000
Trust Fund	1,755,135	1,903,900	1,930,581	2,297,000	1,969,000
Successor Agency	6,142,327	12,734,000	10,917,500	12,456,000	12,477,000
Agency Fund	19,163,842	2,205,136	2,236,000	2,303,000	2,334,000
<b>Total Expenditures - City</b>	<b>184,411,503</b>	<b>207,477,395</b>	<b>218,647,676</b>	<b>209,343,292</b>	<b>198,380,260</b>
Alameda Municipal Power	56,709,963	63,299,740	63,299,740	69,092,396	67,354,580
<b>Total Organization</b>	<b>241,121,466</b>	<b>270,777,135</b>	<b>281,947,416</b>	<b>278,435,688</b>	<b>265,734,840</b>
<b>TOTAL</b>	<b>130,666,299</b>	<b>184,336,367</b>	<b>174,316,346</b>	<b>170,664,000</b>	<b>163,932,000</b>

Note: The amounts above represent expenditures only and exclude transfers out



Department	FY17-18		FY18-19	
	\$	%	\$	%
Administration / Other	\$25,627,000	12%	\$21,905,000	10%
Recreation & Parks / Library	12,674,000	6%	12,928,000	7%
Com. Dev. / Housing	11,987,000	6%	11,824,000	6%
Base Reuse	12,911,000	6%	12,315,000	6%
Fire	33,662,000	16%	33,176,000	17%
Police	32,969,000	16%	35,041,000	18%
Public Works / CIP	59,438,292	28%	51,389,260	26%
Successor Agency	12,456,000	6%	12,477,000	6%
Debt Service	5,322,000	3%	5,356,000	3%
Police/Fire Pension Trust	2,297,000	1%	1,969,000	1%
<b>Totals (excluding AMP)</b>	<b>\$209,343,292</b>	<b>100%</b>	<b>\$198,380,260</b>	<b>100%</b>

**Notes:**

Debt Service represents payments by the City's Governmental / Agency Funds only  
The amounts above represent expenditures only and exclude transfers out for these funds



## Summary of Expenditures by Fund Through Fiscal Year 2018-19

	FY15-16 Actual	FY16-17 Budget	FY16-17 Projected	FY17-18 Budget	FY18-19 Budget
<b>General Fund</b>	<b>\$69,852,761</b>	<b>\$76,847,743</b>	<b>\$74,117,174</b>	<b>84,745,000</b>	<b>\$85,542,000</b>
<b>Special Revenue Funds</b>					
161 Police/Fire Construction Impact	-	-	-	-	-
164 Construction Improvement	-	-	-	-	-
209 Community Development	3,892,215	4,818,723	4,271,000	5,121,000	5,250,000
210 Library	3,859,612	4,386,000	4,137,000	4,543,000	4,628,000
211 Gas Tax	972,934	739,038	588,000	887,000	938,000
215 County Measure B	-	-	-	-	-
216 Tidelands	567,247	1,047,207	932,000	804,000	800,000
218 Police Grants	242,171	348,686	285,000	245,000	180,000
219 Narcotics Asset Seizure	32,928	-	17,000	10,000	10,000
220 Fire Grants	784,194	2,911,643	1,277,000	1,886,000	23,000
221 Dwelling Unit	-	-	-	-	-
223 Parking in-Lieu	-	-	-	-	-
224 Parking Meter	736,592	935,231	1,076,000	1,156,000	1,167,000
225 Dwelling Unit	-	-	-	-	-
226 Citywide Pavement Restoration	-	-	-	-	-
227 Commercial Revitalization	261,742	327,000	322,000	328,000	328,000
228 Housing in-Lieu	55,528	64,000	64,000	384,000	384,000
235 HOME	26,238	268,029	216,000	160,000	160,000
236 CDBG	1,480,381	1,227,492	1,464,000	1,210,000	1,211,000
248 HOME Repayment	12,769	5,000	5,000	20,000	13,000
249 Rehab CDBG Housing Loans	-	-	-	-	-
256 FISC Lease Revenue	827,889	1,806,641	1,500,000	1,701,000	1,454,000
259 Vehicle Registration AB434	-	-	-	-	-
265.1 Rental Review/Stabilization	137,752	1,643,316	789,000	1,782,000	1,789,000
266 Affordable Housing	259,175	361,000	186,000	25,000	25,000
267 Human Services	64,764	74,000	81,000	164,000	168,000
268 LEAD	-	-	-	8,000	-
270 Solid Waste Surcharge	234,023	356,040	252,000	300,000	307,000
273 Curbside Recycling	-	-	-	-	-
274 Waste Reduction Surcharge	933,242	1,157,000	945,000	1,133,000	1,162,000
275 Island City Maintenance	1,078,659	1,558,113	1,516,172	2,023,000	1,959,000
276 Marina Cove Maint AD 01-1	118,532	173,000	167,000	201,000	205,000
277 Alameda Landing Municipal SD	33,780	87,000	110,000	135,000	160,000
278 Bayport Municipal Svc Dist 03-1	231,325	619,000	483,000	509,000	634,000
279 Assessment District Admin	148,084	185,000	173,000	195,000	201,000
280 Athletic Recreation Trust	4,239,009	4,666,000	4,648,000	5,105,000	5,203,000
285 Public Art	8,931	213,000	1,000	104,000	63,000
286 Historical Advisory Board	-	-	-	-	-
287 Transportation Services	303,467	466,000	218,000	1,308,000	1,230,000
288 Vehicle Registration Fees	-	-	-	-	-
814 Adams Street House	-	-	-	40,000	25,000
858 Alameda Reuse/Redevelopment	12,930,372	13,240,936	13,159,000	11,603,000	11,085,000
876 Dike Maintenance	-	-	-	-	-
<b>Totals - City Special Revenue Funds</b>	<b>34,473,555</b>	<b>43,684,095</b>	<b>38,882,172</b>	<b>43,090,000</b>	<b>40,762,000</b>



## Summary of Expenditures by Fund Through Fiscal Year 2018-19

		FY15-16 Actual	FY16-17 Budget	FY16-17 Projected	FY17-18 Budget	FY18-19 Budget
<b>Capital Project Funds</b>						
310	Capital Improvement Project	15,061,511	47,345,007	47,358,520	22,699,000	18,531,000
312	Marina Village A.D. 89-1	108,250	10,000	-	5,000	5,000
313	H.B.I. 92-1 Assessment District	2,520	138,000	138,000	156,000	78,000
317	Library Construction	-	-	-	-	-
318	Open Space Improvement	-	-	-	-	-
319	Emerg Response Ctr/Fire Stn 3	5,526,727	40,000	4,696,729	-	-
340	CDF	-	-	-	-	-
350	Transportation Improvement	516,776	517,000	517,000	509,000	509,000
351	Urban Runoff	3,275,865	3,213,000	3,251,000	3,681,000	3,791,000
362	CDF 13-1 Alameda Landing	376,160	701,000	701,000	702,000	702,000
363	CFD 11-1 Marina Cover II	5,510	11,900	-	14,000	14,000
<b>Totals - Capital Project Funds</b>		<b>24,873,319</b>	<b>51,975,907</b>	<b>56,662,249</b>	<b>27,766,000</b>	<b>23,630,000</b>
<b>Debt Service Funds</b>						
<b>City</b>						
401	City OTR Debt Svc-Ibank	80,040	68,610	68,610	213,000	213,000
421.1	Library Bond 2003	627,469	622,444	623,000	622,000	622,000
422	HUD Loan	560,837	567,254	568,000	575,000	581,000
423	2008 Refinance COP	619,711	364,406	365,000	366,000	362,000
464	Refinance City Hall 2002	790,050	791,000	792,000	789,000	792,000
468	2003 AP Revenue Bonds	419,099	422,000	456,000	454,000	452,000
<b>Totals - City Debt Service Funds</b>		<b>3,097,206</b>	<b>2,835,714</b>	<b>2,872,610</b>	<b>3,019,000</b>	<b>3,022,000</b>
<b>Enterprise Funds</b>						
602	Sewer Service	8,499,606	18,003,000	17,044,000	16,979,000	11,537,000
<b>Total Enterprise Funds</b>		<b>8,499,606</b>	<b>18,003,000</b>	<b>17,044,000</b>	<b>16,979,000</b>	<b>11,537,000</b>
<b>Internal Service Funds</b>						
701	Equipment Replacement	1,642,066	1,364,720	1,824,394	1,373,000	1,161,000
702	Central Stores	-	-	-	-	-
703	Fleet Maintenance	-	-	-	-	-
704	Technology Replacement	19,999	716,000	568,680	275,000	926,000
705	Information Technology	0	0	0	2,088,000	2,074,000
706	Facility Replacement	216,162	750,000	2,425,000	2,625,000	2,625,000
711	Workers' Comp Self Insurance	3,035,621	3,221,000	2,918,000	3,024,000	3,117,000
712	Risk Management	2,882,167	2,351,316	2,351,316	3,082,292	2,610,260
715	Unemployment Insurance	33,759	182,000	36,000	31,000	31,000
720	Post Employment	8,723,978	3,642,000	3,862,000	4,180,000	4,553,000
721	Pension Stabilization	-	-	-	10,000	10,000
<b>Total Internal Service Funds</b>		<b>16,553,752</b>	<b>12,227,036</b>	<b>13,985,390</b>	<b>16,688,292</b>	<b>17,107,260</b>



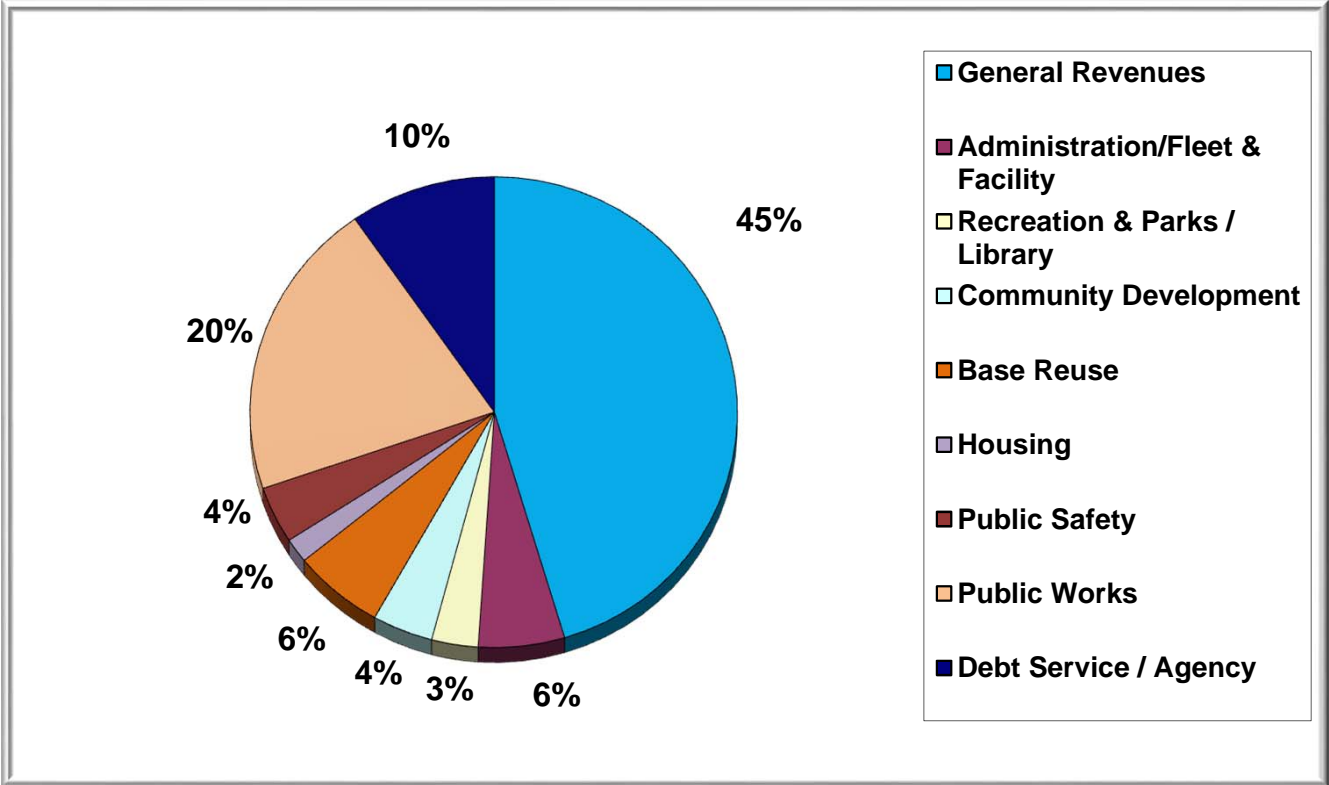


## Summary of Expenditures by Fund Through Fiscal Year 2018-19

		FY15-16 Actual	FY16-17 Budget	FY16-17 Projected	FY17-18 Budget	FY18-19 Budget
<b>Redevelopment Successor Agency Trust Fund</b>						
207	Redev Obligation Retirement	6,142,327	12,734,000	10,917,500	12,456,000	12,477,000
<b>Total Successor Agency to the CIC</b>		<b>6,142,327</b>	<b>12,734,000</b>	<b>10,917,500</b>	<b>12,456,000</b>	<b>12,477,000</b>
<b>Trust Funds</b>						
801	Police/Fire Pension 1079	1,693,817	1,860,000	1,863,023	2,189,000	1,882,000
802	Police/Fire Pension 1082	48,560	43,900	30,558	71,000	50,000
810	OPEB Trust	12,758	-	37,000	37,000	37,000
<b>Totals - Trust Funds</b>		<b>1,755,135</b>	<b>1,903,900</b>	<b>1,930,581</b>	<b>2,297,000</b>	<b>1,969,000</b>
<b>Agency Funds</b>						
832	Debt Service 312 89-1	2,247,670	795	-	-	-
835	1998 Revenue Bond Debt	748	-	-	-	-
860	Assessment District CFD#1	1,456,662	1,498,520	1,504,000	1,538,000	1,569,000
861	Assessment District CFD#2	-	-	-	-	-
862	Alameda Landing CFD#13	15,458,762	705,821	732,000	765,000	765,000
<b>Total Trust &amp; Agency Funds</b>		<b>19,163,842</b>	<b>2,205,136</b>	<b>2,236,000</b>	<b>2,303,000</b>	<b>2,334,000</b>
<b>TOTALS ALL FUNDS</b>		<b>184,411,503</b>	<b>207,477,395</b>	<b>218,647,676</b>	<b>209,343,292</b>	<b>198,380,260</b>

**Notes:**

All funds have adopted budgets and are subject to appropriation  
 The amounts above represent expenditures only and exclude transfers out for these funds



Fund Type	FY15-16 Actual	FY16-17 Projected	FY17-18 Budget	FY18-19 Budget
General Revenues	\$93,244,838	\$89,770,043	\$88,378,740	\$88,816,974
Administration/Fleet & Facility	8,309,851	7,460,000	11,090,000	10,608,000
Recreation & Parks / Library	5,526,141	5,497,000	5,983,000	6,129,000
Community Development	7,086,180	7,217,000	7,802,000	8,016,000
Base Reuse	13,421,234	13,369,000	11,745,000	11,746,000
Housing	1,956,075	1,874,000	3,285,000	3,287,000
Public Safety	7,162,305	6,785,000	7,621,000	5,761,000
Public Works	29,467,020	46,195,062	40,053,127	43,705,560
Debt Service / Agency	34,209,271	12,904,388	18,869,200	15,914,200
<b>Totals</b>	<b>200,382,915</b>	<b>191,071,493</b>	<b>194,827,067</b>	<b>193,983,734</b>
Alameda Municipal Power	56,435,869	59,727,274	66,724,221	64,763,755

**Notes:**

All funds have adopted budgets and are subject to appropriation  
 The amounts above represent expenditures only and exclude transfers out for these funds

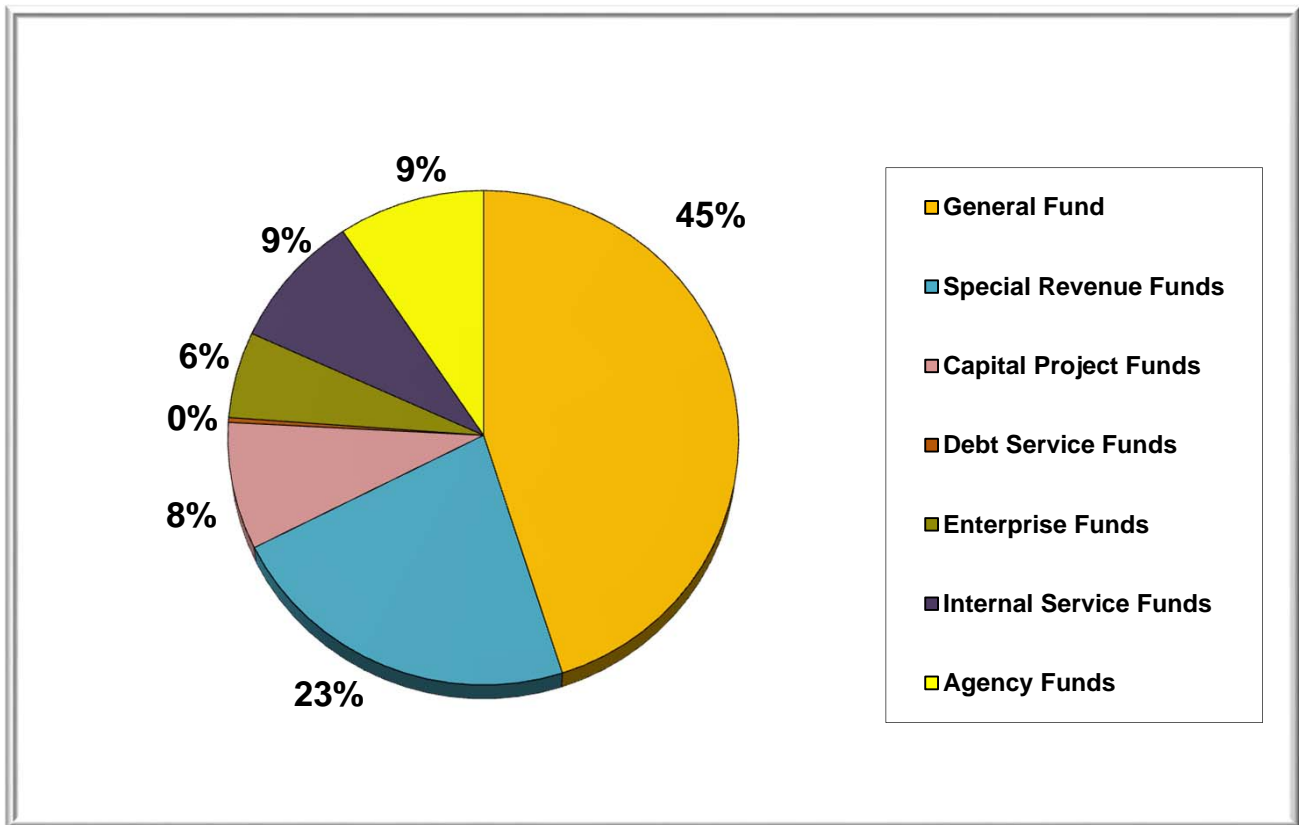


## Revenues by Department

### All Funds

	FY15-16 Actual	FY16-17 Budget	FY16-17 Projected	FY17-18 Budget	FY18-19 Budget
<b>General Government</b>					
City Council	\$ -	\$ -	\$ -	\$ -	\$ -
City Attorney	6,171,078	5,366,000	5,489,000	7,149,000	6,649,000
City Clerk	277,243	246,000	322,000	329,000	342,000
City Manager	34,704	35,000	35,000	35,000	35,000
Subtotal	<b>6,483,025</b>	<b>5,647,000</b>	<b>5,846,000</b>	<b>7,513,000</b>	<b>7,026,000</b>
<b>Administrative Services</b>					
Finance	392,906	280,000	308,000	265,000	266,000
Information Technology	218,916	224,000	219,000	2,307,000	2,293,000
Human Resources	342,770	336,000	338,000	236,000	254,000
Subtotal	<b>954,592</b>	<b>840,000</b>	<b>865,000</b>	<b>2,808,000</b>	<b>2,813,000</b>
<b>Fleet &amp; Facility Maintenance</b>	<b>872,234</b>	<b>765,000</b>	<b>749,000</b>	<b>769,000</b>	<b>769,000</b>
<b>Community Services</b>					
Library	2,183,692	2,171,000	2,209,000	2,325,000	2,394,000
Recreation and Parks	3,342,449	3,481,750	3,288,000	3,658,000	3,735,000
Subtotal	<b>5,526,141</b>	<b>5,652,750</b>	<b>5,497,000</b>	<b>5,983,000</b>	<b>6,129,000</b>
<b>Community Development</b>	7,086,180	7,714,241	7,217,000	7,802,000	8,016,000
<b>Base Reuse</b>	<b>13,421,234</b>	<b>12,504,000</b>	<b>13,369,000</b>	<b>11,745,000</b>	<b>11,746,000</b>
<b>Housing</b>	<b>1,956,075</b>	<b>2,745,537</b>	<b>1,874,000</b>	<b>3,285,000</b>	<b>3,287,000</b>
<b>Public Safety</b>					
Fire	5,155,141	5,879,143	4,651,000	5,492,000	3,627,000
Police	2,007,164	1,999,701	2,134,000	2,129,000	2,134,000
Subtotal	<b>7,162,305</b>	<b>7,878,844</b>	<b>6,785,000</b>	<b>7,621,000</b>	<b>5,761,000</b>
<b>Public Services</b>					
Public Works	<b>29,467,020</b>	<b>49,659,496</b>	<b>46,195,062</b>	<b>40,053,127</b>	<b>43,705,560</b>
<b>Non-Departmental / General</b>	<b>93,244,838</b>	<b>85,799,455</b>	<b>89,770,043</b>	<b>88,378,740</b>	<b>88,816,974</b>
<b>Total Operating Budget</b>	<b>166,173,644</b>	<b>179,206,323</b>	<b>178,167,105</b>	<b>175,957,867</b>	<b>178,069,534</b>
Add: Debt Service	774,089	609,000	686,700	607,200	607,200
Successor Agency	8,188,152	12,887,633	8,503,288	12,457,000	12,478,000
Trust Funds	6,090,169	250,000	1,200,000	4,170,000	1,170,000
Agency Funds	19,156,861	2,224,776	2,514,400	1,635,000	1,659,000
<b>Total Revenues - City</b>	<b>200,382,915</b>	<b>195,177,732</b>	<b>191,071,493</b>	<b>194,827,067</b>	<b>193,983,734</b>
Add: Alameda Municipal Power	56,435,869	63,247,274	59,727,274	66,724,221	64,763,755
<b>Total - Organization</b>	<b>256,818,784</b>	<b>258,425,006</b>	<b>250,798,767</b>	<b>261,551,288</b>	<b>258,747,489</b>

Note - The amounts above exclude any transfers in.



<u>Fund Type</u>	<u>FY15-16 Actual</u>	<u>FY16-17 Projected</u>	<u>FY17-18 Budget</u>	<u>FY18-19 Budget</u>
General Fund	\$90,078,369	\$88,678,000	\$87,807,000	\$88,771,000
Special Revenue Funds	41,221,645	42,591,254	43,774,580	43,198,027
Capital Project Funds	11,382,684	24,428,391	16,161,287	18,224,507
Debt Service Funds	774,089	686,700	607,200	607,200
Enterprise Funds	10,304,840	10,442,000	10,976,000	11,413,000
Internal Service Funds	13,186,106	12,027,460	17,239,000	16,463,000
Agency Funds	33,435,182	12,217,688	18,262,000	15,307,000
<b>Total</b>	<b>200,382,915</b>	<b>191,071,493</b>	<b>194,827,067</b>	<b>193,983,734</b>

**Note:**

The amounts above exclude any transfers in to these funds.



## Summary of Revenues by Fund Through Fiscal Year 2018-19

	FY15-16 Actual	FY16-17 Budget	FY16-17 Projected	FY17-18 Budget	FY18-19 Budget
<b>General Fund</b>	<b>\$ 90,078,369</b>	<b>\$ 88,159,000</b>	<b>\$ 88,678,000</b>	<b>\$ 87,807,000</b>	<b>\$ 88,771,000</b>
<b>Special Revenue Funds</b>					
161 Police/Fire Construction Impact	35,441	-	20,165	-	-
164 Construction Improvement	865,343	383,000	1,516,000	603,000	586,000
209 Community Development	3,972,005	4,916,000	4,347,000	5,058,000	5,318,000
210 Library	2,203,873	2,177,000	2,222,575	2,339,143	2,407,966
211 Gas Tax	1,728,439	1,561,000	1,517,314	2,217,000	3,153,000
215 County Measure B	4,086,680	4,181,450	4,290,000	4,336,000	4,397,000
216 Tidelands	758,878	807,000	754,000	799,000	804,000
218 Police Grants	240,025	324,701	585,000	170,000	170,000
219 Narcotics Asset Seizure	115,069	-	-	1,000	1,000
220 Fire Grants	1,095,367	2,449,143	1,360,000	1,895,000	23,000
221 Dwelling Unit	42,670	98,000	92,000	-	-
223 Parking in-Lieu	1,568	-	-	-	-
224 Parking Meter	1,464,776	1,591,493	1,506,000	1,506,000	1,504,000
225 Dwelling Unit	24,855	15,000	25,000	15,000	15,000
226 Citywide pavement Restoration	686	1,000	100	-	-
227 Commercial Revitalization	589,482	626,000	604,000	596,000	598,000
228 Housing in-Lieu	266,507	2,000	145,000	102,000	101,000
235 HOME	26,238	210,537	216,000	160,000	160,000
236 CDBG	1,375,379	1,060,000	1,314,000	1,060,000	1,061,000
248 HOME Repayment	12,768	5,000	5,000	20,000	13,000
249 Rehab CDBG Housing Loan	228,936	150,000	150,000	150,000	150,000
256 FISC Lease Revenue	1,597,937	1,200,241	1,327,105	1,169,000	1,116,000
259 Vehicle Registration AB434	597	1,000	-	-	-
265 Rent Stabilization	-	1,146,000	-	1,792,000	1,801,000
266 Affordable Housing	46,131	172,000	20,000	1,000	1,000
267 Human Services	20,500	15,000	26,525	30,600	30,600
268 LEAD	116	-	24,000	-	-
270 Solid Waste Surcharge	222,897	182,000	181,000	178,000	178,000
273 Curbside Recycling	1,315	1,000	1,000	1,000	1,000
274 Waste Reduction Surcharge	761,462	710,169	704,469	767,000	772,000
275 Island City Maintenance District	1,380,880	1,411,029	1,513,000	1,967,000	1,898,650
276 Marina Cove Maint AD 01-1	100,243	116,000	188,000	200,000	204,000
277 Alameda Landing Municipal SD	342,679	284,332	421,000	433,837	447,811
278 Bayport Municipal Svc Dist 03-1	601,861	598,000	608,000	612,000	619,000
279 Assessment District Admin	2,089	-	-	-	-
280 Athletic Recreation Trust	3,064,426	3,204,750	3,024,000	3,373,000	3,444,000
285 Public Art	151,360	151,000	162,000	151,000	151,000
286 Historical Advisory Board	639	2,000	500	1,000	1,000
287 Transportation Services	10,420	-	9,646	121,000	122,000
288 Vehicle Registration Fees	361,385	345,000	350,000	334,000	333,000
814 Adams Street House	4,468	1,000	2,000	1,000	1,000
858 Alameda Reuse/Redevelopment	13,410,814	12,504,000	13,358,855	11,615,000	11,615,000
876 Dike Maintenance	4,441	3,000	1,000	-	-
<b>Totals - City Special Revenue Funds</b>	<b>41,221,645</b>	<b>42,605,845</b>	<b>42,591,254</b>	<b>43,774,580</b>	<b>43,198,027</b>



## Summary of Revenues by Fund Through Fiscal Year 2018-19

	FY15-16 Actual	FY16-17 Budget	FY16-17 Projected	FY17-18 Budget	FY18-19 Budget
<b>Capital Project Funds</b>					
310 Capital Improvement Project	4,128,198	17,976,955	18,176,363	9,121,488	8,737,000
312 Marina Village A.D. 89-1	14,796	-	6,131	-	-
313 H.B.I. 92-1 Assessment District	2,765	733	2,000	1,364	-
317 Library Construction	294	225	-	-	-
318 Open Space Improvement	76,679	51,000	16,000	15,000	15,000
319 Emerg Response Ctr/Fire Stn #3	2,864,260	-	1,312,000	-	-
340 CDF	611,599	3,867,015	1,238,000	3,339,000	5,760,000
350 Transportation Improvement	636,094	467,000	611,000	612,000	619,000
351 Urban Runoff	2,214,556	2,136,375	2,174,804	2,152,500	2,145,500
362 CDF 13-1 Alameda Landing	664,036	701,000	701,000	702,000	702,000
363 CFD 11-1 Marina Cover II	169,407	-	191,093	217,935	246,007
<b>Totals - Capital Project Funds</b>	<b>11,382,684</b>	<b>25,200,303</b>	<b>24,428,391</b>	<b>16,161,287</b>	<b>18,224,507</b>
<b>Debt Service Funds</b>					
<b>City</b>					
401 Ibank loan	238	-	-	-	-
421 Library Bond 2003	769,797	608,000	682,000	606,000	606,000
422 HUD Loan	942	1,000	1,000	1,000	1,000
423 2008 Refinance COP	(8)	-	-	-	-
464 Refinance City Hall 2002	3,251	-	3,500	-	-
468 2003 AP Revenue Bonds	107	-	200	200	200
<b>Totals - Debt Service Funds</b>	<b>774,089</b>	<b>609,000</b>	<b>686,700</b>	<b>607,200</b>	<b>607,200</b>
<b>Enterprise Funds</b>					
602 Sewer Service	10,304,840	12,067,175	10,442,000	10,976,000	11,413,000
<b>Total Enterprise Funds</b>	<b>10,304,840</b>	<b>12,067,175</b>	<b>10,442,000</b>	<b>10,976,000</b>	<b>11,413,000</b>
<b>Internal Service Funds</b>					
701 Equipment Replacement	1,969,560	1,583,000	1,509,460	2,203,000	2,206,000
702 Central Stores	-	-	-	-	-
703 Fleet Maintenance	-	-	-	-	-
704 Technology Replacement	253,920	224,000	257,000	227,000	232,000
705 Information Technology	-	-	-	2,088,000	2,074,000
706 Facility Replacement	827,046	798,000	805,000	758,000	753,000
711 Workers' Comp Self Insurance	3,766,616	3,039,000	3,090,000	3,591,000	3,591,000
712 Risk Management	2,034,094	1,958,000	2,030,000	3,146,000	2,646,000
715 Unemployment Insurance	115,406	109,000	111,000	15,000	33,000
720 Post Employment	4,219,464	3,963,000	3,975,000	4,494,000	4,437,000
721 Pension Stabilization	-	-	250,000	717,000	491,000
<b>Total Internal Service Funds</b>	<b>13,186,106</b>	<b>11,674,000</b>	<b>12,027,460</b>	<b>17,239,000</b>	<b>16,463,000</b>



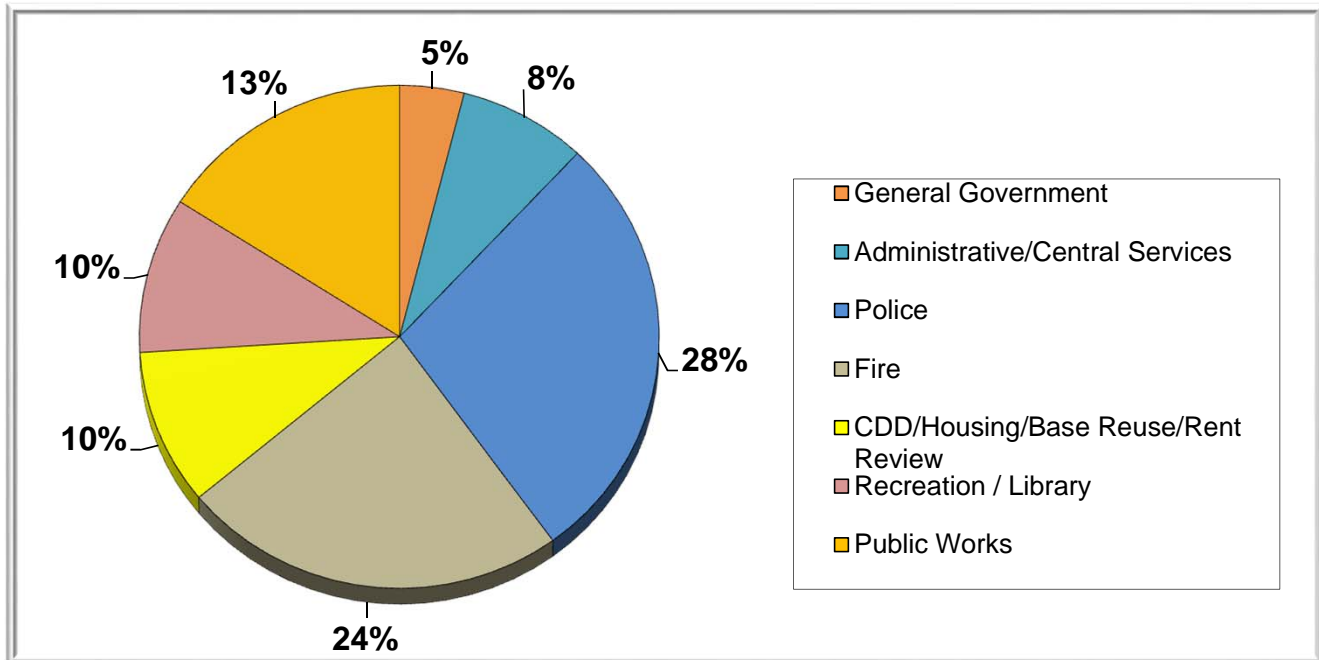


## Summary of Revenues by Fund Through Fiscal Year 2018-19

	FY15-16 Actual	FY16-17 Budget	FY16-17 Projected	FY17-18 Budget	FY18-19 Budget
<b>Successor Agency to the CIC</b>					
207 Redev Obligation Retirement	8,188,152	12,887,633	8,503,288	12,457,000	12,478,000
<b>Total Successor Agency to the CIC</b>	<b>8,188,152</b>	<b>12,887,633</b>	<b>8,503,288</b>	<b>12,457,000</b>	<b>12,478,000</b>
<b>Trust Fund</b>					
801 Police/Fire pension 1079	-	-	-	-	-
802 Police/Fire Pension 1082	-	-	-	-	-
810 OPEB Trust	6,090,169	250,000	1,200,000	4,170,000	1,170,000
<b>Total Trust Fund</b>	<b>6,090,169</b>	<b>250,000</b>	<b>1,200,000</b>	<b>4,170,000</b>	<b>1,170,000</b>
<b>Agency Funds</b>					
832 Debt Service 312 89-1	591,146	12,000	3,000	3,000	3,000
835 1998 Revenue Bond Debt	8,165	2,555	3,000	-	-
860 Assessment District CFD#1	1,609,586	1,504,000	1,517,000	867,000	867,000
861 Assessment District CFD#2	1,881	400	400	-	-
862 Alameda Landing CFD#13	16,946,083	705,821	991,000	765,000	789,000
<b>Total Trust &amp; Agency Funds</b>	<b>19,156,861</b>	<b>2,224,776</b>	<b>2,514,400</b>	<b>1,635,000</b>	<b>1,659,000</b>
<b>TOTALS ALL FUNDS</b>	<b>200,382,915</b>	<b>195,177,732</b>	<b>191,071,493</b>	<b>194,827,067</b>	<b>193,983,734</b>

**Note:**

The amounts above exclude any transfers in to these funds.



Category	Authorized Positions (FTEs) FY2015-16				Proposed Positions (FTEs) FY2016-17			
	General Fund		All Funds		General Fund		All Funds	
	FTE	%	FTE	%	FTE	%	FTE	%
General Government	16.57	6%	16.57	4%	16.57	6%	16.57	4%
Administrative/Central Services	28.65	10%	35.40	8%	28.65	10%	35.40	8%
Police	122.00	42%	122.00	28%	122.00	42%	122.00	28%
Fire	102.00	35%	111.00	26%	102.00	35%	102.00	24%
CDD/Housing/Base Reuse/Rent Review	1.00	0%	43.38	10%	1.00	0%	43.38	10%
Recreation / Library	12.50	4%	43.00	10%	12.50	4%	43.00	10%
Public Works	9.50	3%	62.40	14%	9.50	3%	62.40	16%
<b>Total FTEs - City</b>	292.22	100%	433.75	100%	292.22	100%	424.75	100%
Alameda Municipal Power			97.25				97.25	
<b>Total FTEs - Organization</b>			531.00				522.00	



## Authorized Full-Time Positions By Classification Within Department

	<b>MOU Group</b>	<b>FY14-15 Actual</b>	<b>FY15-16 Actual</b>	<b>FY16-17 Actual</b>	<b>FY17-18 Budget</b>	<b>FY18-19 Budget</b>
<b>General Government</b>						
<b>City Council</b>						
Mayor		Elected	Elected	Elected	Elected	Elected
Councilmember		Elected	Elected	Elected	Elected	Elected
Assistant City Manager	EXME	0.20	-	-	-	-
Executive Assistant	MCEA			0.50	0.50	0.50
<b>Total City Council</b>		<b>0.20</b>	<b>-</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>
<b>City Clerk</b>						
City Clerk	EXME	1.00	1.00	1.00	1.00	1.00
Assistant City Clerk	MCEA	1.00	1.00	1.00	1.00	1.00
Deputy City Clerk	MCEA	1.00	1.00	1.00	1.00	1.00
<b>Total City Clerk</b>		<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>
<b>City Attorney</b>						
City Attorney		1.00	1.00	1.00	1.00	1.00
Assistant City Attorney II	MCEA	2.47	2.47	2.97	2.97	2.97
Risk Manager	MCEA	1.00	1.00	1.00	1.00	1.00
Paralegal	MCEA	2.00	2.00	2.00	2.00	2.00
Administrative Services Coordinator	MCEA	1.00	1.00	1.00	1.00	1.00
<b>Total City Attorney</b>		<b>7.47</b>	<b>7.47</b>	<b>7.97</b>	<b>7.97</b>	<b>7.97</b>
<b>City Manager</b>						
City Manager		0.60	0.60	0.60	0.60	0.60
Assistant City Manager	EXME	1.10	1.30	1.30	2.00	2.00
Public Information Officer	MCEA	0.50	0.50	0.50	1.00	1.00
Administrative Services Coordinator	MCEA	0.50	0.50	0.50	-	-
Executive Assistant	MCEA		2.00	1.50	1.50	1.50
Office Assistant	MCEA	2.00	-	-	-	-
<b>Total City Manager</b>		<b>4.70</b>	<b>4.90</b>	<b>4.40</b>	<b>5.10</b>	<b>5.10</b>
<b>Total General Government</b>		<b>15.37</b>	<b>15.37</b>	<b>15.87</b>	<b>16.57</b>	<b>16.57</b>
<b>Administrative Services</b>						
<b>Finance</b>						
City Auditor and City Treasurer		Elected	Elected	Elected	Elected	Elected
Finance Director	EXME	1.00	1.00	1.00	1.00	1.00
Finance Services Manager	MCEA	-	1.00	1.00	1.00	1.00
Finance Supervisor	MCEA	2.00	1.00	1.00	1.00	1.00
Accountant II	MCEA	1.00	1.00	2.00	2.00	2.00
Accountant I	MCEA	0.80	0.80	0.90	1.00	1.00
Administrative Technician III	MCEA	2.00	2.00	2.00	2.00	2.00
Senior Account Clerk	ACEA	4.00	4.00	4.00	3.90	3.90
Intermediate Clerk	ACEA	1.00	1.00	1.00	1.00	1.00
<b>Total Finance</b>		<b>11.80</b>	<b>11.80</b>	<b>12.90</b>	<b>12.90</b>	<b>12.90</b>



## Authorized Full-Time Positions By Classification Within Department

	<b>MOU Group</b>	<b>FY14-15 Actual</b>	<b>FY15-16 Actual</b>	<b>FY16-17 Actual</b>	<b>FY17-18 Budget</b>	<b>FY18-19 Budget</b>
<b>Information Technology</b>						
Information Technology Director	EXME		0.50	0.75	0.75	0.75
Assistant City Manager	EXME	0.20	0.20	0.20		
Information Technology Manager	MCEA	1.00	1.00	1.00	1.00	1.00
Public Safety IT System Coord	MCEA	1.00	-			
IT System Analyst	MCEA	-	1.00	2.00	3.00	3.00
Technology Services Coordinator	MCEA	1.00	2.00	1.00	1.00	1.00
Computer Service Technician	MCEA	1.00	1.00	1.00	1.00	1.00
		<b>4.20</b>	<b>5.70</b>	<b>5.95</b>	<b>6.75</b>	<b>6.75</b>
<b>Human Resources</b>						
Human Resources Director	EXME	1.00	1.00	1.00	1.00	1.00
Human Resources Manager	MCEA	1.00	1.00	1.00	1.00	1.00
Senior Human Resources Analyst	MCEA	1.00	1.00	1.00	1.00	1.00
Human Resources Analyst II	MCEA	1.00	1.00	1.00	1.00	1.00
Human Resources Analyst I	MCEA	1.00	1.00	1.00	1.00	1.00
Administrative Technician III	MCEA	2.00	2.00	2.00	2.00	2.00
Administrative Technician II	MCEA	1.00	1.00	1.00	1.00	1.00
<b>Total Human Resources</b>		<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>
<b>Total Administrative Services</b>		<b>24.00</b>	<b>25.50</b>	<b>26.85</b>	<b>27.65</b>	<b>27.65</b>
<b>Fleet and Facility Maintenance</b>						
Public Works Supervisor	MCEA	1.20	1.20	1.20	1.20	1.20
Public Works Maintenance Foreperson	ACEA	1.00	1.00	1.00	1.00	1.00
Senior Fleet Mechanic	ACEA	1.00	1.00	1.00	1.00	1.00
Fleet Mechanic	ACEA	3.00	3.00	3.00	3.00	3.00
Public Works Maintenance Worker II	ACEA	1.30	1.30	1.30	1.30	1.30
Senior Management Analyst	MCEA	0.25	0.25	-	-	-
Management Analyst	MCEA	-	-	0.25	0.25	0.25
<b>Total Fleet and Facility Maintenance</b>		<b>7.75</b>	<b>7.75</b>	<b>7.75</b>	<b>7.75</b>	<b>7.75</b>
<b>Community Services</b>						
<b>Library</b>						
Library Director	EXME	1.00	1.00	1.00	1.00	1.00
Supervising Librarian	MCEA	3.00	3.00	3.00	3.00	3.00
Senior Librarian	ACEA	3.00	3.00	3.00	3.00	3.00
Library Technician	ACEA	7.00	7.00	7.00	7.00	7.00
Librarian	ACEA	1.00	1.00	1.00	1.00	1.00
Executive Assistant	MCEA	1.00	1.00	1.00	1.00	1.00
Library Circulation Coordinator	MCEA	1.00	1.00	1.00	1.00	1.00
Custodian	ACEA	1.00	1.00	1.00	1.00	1.00
<b>Total Library</b>		<b>18.00</b>	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>



## Authorized Full-Time Positions By Classification Within Department

	<b>MOU Group</b>	<b>FY14-15 Actual</b>	<b>FY15-16 Actual</b>	<b>FY16-17 Actual</b>	<b>FY17-18 Budget</b>	<b>FY18-19 Budget</b>
<b>Recreation &amp; Park</b>						
Recreation & Park Director	EXME	1.00	1.00	1.00	1.00	1.00
Recreation Manager	MCEA	2.00	2.00	2.00	2.00	2.00
Recreation Services Specialist	ACEA	4.00	4.00	4.00	4.00	4.00
Recreation Supervisor	MCEA	-	-	-	-	-
Park Manager	MCEA	1.00	1.00	1.00	1.00	1.00
Park Supervisor	MCEA				1.00	1.00
Park Maintenance Foreperson	ACEA		1.00	1.00	1.00	1.00
Park Maintenance Worker II	ACEA				1.00	1.00
Park Maintenance Worker	ACEA	10.00	9.00	9.00	9.00	9.00
Equipment Operator	ACEA	1.00	1.00	1.00	1.00	1.00
Custodian	ACEA	1.00	1.00	1.00	1.00	1.00
Accounting Technician	ACEA	1.00	1.00	1.00	1.00	1.00
Senior Clerk	ACEA	1.00	1.00	1.00	1.00	1.00
Office Assistant	MCEA	1.00	1.00	1.00	1.00	1.00
<b>Total Recreation &amp; Park</b>		<b>23.00</b>	<b>23.00</b>	<b>23.00</b>	<b>25.00</b>	<b>25.00</b>
<b>Total Community Services</b>		<b>41.00</b>	<b>41.00</b>	<b>41.00</b>	<b>43.00</b>	<b>43.00</b>
<b>Community Development</b>						
Community Development Director	EXME	0.85	0.85	0.75	0.70	0.70
Assistant Comm Dev Director	MCEA	0.60	1.35	1.35	1.50	1.50
Development Manager	MCEA	0.50	1.00	1.00	1.00	1.00
Economic Development Div Manager	MCEA	1.00	1.00	1.00	1.00	1.00
Public Information Officer	MCEA	0.50	0.50	0.35	-	-
Administrative Services Coordinator	MCEA	0.50	0.50	0.50	1.00	1.00
Public Works Coordinator	MCEA	0.20	0.20	0.20	0.20	0.20
Maintenance Worker II	ACEA	-	0.25	0.25	0.25	0.25
Administrative Technician III	MCEA	0.60	1.00	1.00	1.00	1.00
Management Analyst	MCEA	-	1.00	1.00	1.00	1.00
Office Assistant	MCEA	0.50	-	-	-	-
Building Official	MCEA	1.00	1.00	1.00	1.00	1.00
City Planner	MCEA	0.75	-	-	-	-
Planning Services Manager	MCEA	1.00	1.00	1.00	1.00	1.00
Plan Check Engineer	ACEA	1.00	1.00	1.00	1.00	1.00
Supervising Building Inspector	MCEA	-	1.00	1.00	1.00	1.00
Sr. Combination Building Inspector	ACEA	1.00	1.00	1.00	1.00	1.00
Sr Code Compliance Officer	ACEA	1.00	1.00	1.00	1.00	1.00
Fire/Building Code Compliance Officer	ACEA	2.00	2.00	2.00	2.00	2.00
Combination Building Inspector	ACEA	5.00	5.00	5.00	6.00	6.00
Planner III	ACEA	1.00	3.00	3.00	3.00	3.00
Planner I	ACEA	2.00	-	-	-	-
Permit Technician III	ACEA	3.00	3.00	3.00	3.00	3.00
Permit Technician I	ACEA	2.00	2.00	2.00	2.00	2.00
Executive Assistant	MCEA	1.00	2.00	2.00	1.95	1.95
Accounting Technician	ACEA	1.00	1.00	1.00	1.00	1.00
<b>Total Community Development</b>		<b>28.00</b>	<b>31.65</b>	<b>31.40</b>	<b>32.60</b>	<b>32.60</b>

\*n1



## Authorized Full-Time Positions By Classification Within Department

	<b>MOU Group</b>	<b>FY14-15 Actual</b>	<b>FY15-16 Actual</b>	<b>FY16-17 Actual</b>	<b>FY17-18 Budget</b>	<b>FY18-19 Budget</b>
<b>Housing</b>						
Community Development Director	EXME		-	0.10	0.15	0.15
Assistant City Attorney II	MCEA			0.50	0.50	0.50
Accountant I	MCEA	0.15	0.15	0.05		
Accounting Technican	ACEA			1.00	1.00	1.00
Sr Account Clerk	ACEA				0.05	0.05
<b>Total Housing</b>		<b>0.15</b>	<b>0.15</b>	<b>1.65</b>	<b>1.70</b>	<b>1.70</b>
<b>Base Reuse</b>						
City Manager	EXME	0.40	0.40	0.40	0.40	0.40
Director of Base Reuse	EXME	1.00	1.00	1.00	1.00	1.00
Public Information Officer	MCEA	-	-	0.15		-
Assistant Community Development Director	MCEA	0.40	0.40	0.65	0.50	0.50
Assistant City Attorney II	MCEA	0.50	0.50	0.50	0.50	0.50
Community Development Director	EXME	0.05	0.05	0.05	0.05	0.05
Development Manager	MCEA	0.50	-	-	-	-
Redevelopment Project Manager	MCEA		1.00	1.00	1.00	1.00
Transportation Coordinator	ACEA				1.00	1.00
City Planner	MCEA	0.25	0.25	-	-	-
Administrative Technician III	MCEA	0.50	-	-	-	-
Executive Assistant	MCEA		1.00	1.00	1.00	1.00
Office Assistant	MCEA	0.40	-	-	-	-
Public Works Supervisor	MCEA	0.20	0.20	0.20	0.20	0.20
Public Works Maintenance Worker II	ACEA	2.20	2.20	2.20	2.20	2.20
Public Works Maintenance Worker I	ACEA	1.00	1.00	1.00	1.00	1.00
<b>Total Base Reuse</b>		<b>7.40</b>	<b>8.00</b>	<b>8.15</b>	<b>8.85</b>	<b>8.85</b>





## Authorized Full-Time Positions By Classification Within Department

	<b>MOU Group</b>	<b>FY14-15 Actual</b>	<b>FY15-16 Actual</b>	<b>FY16-17 Actual</b>	<b>FY17-18 Budget</b>	<b>FY18-19 Budget</b>
<b>Police</b>						
Police Chief	EXME	1.00	1.00	1.00	1.00	1.00
Police Captain	APMA	2.00	2.00	2.00	2.00	2.00
Police Lieutenant	APMA	5.00	5.00	5.00	5.00	5.00
Police Sergeant	APOA	15.00	15.00	15.00	15.00	15.00
Police Officer	APOA	65.00	65.00	65.00	65.00	65.00
Crime Scene Specialist	PANS	3.00	3.00	2.00	2.00	2.00
Crime Prevention Technician	PANS	-	-	1.00	1.00	1.00
Senior Public Safety Dispatcher	PANS	2.00	2.00	2.00	2.00	2.00
Public Safety Dispatcher	PANS	12.00	12.00	12.00	12.00	12.00
Public Safety Communication Supervisor	MCEA	1.00	1.00	1.00	1.00	1.00
Police Records Supervisor	MCEA	1.00	1.00	1.00	1.00	1.00
Property/Evidence Technician	PANS	1.00	1.00	1.00	1.00	1.00
Police Technician	PANS	1.00	1.00	1.00	1.00	1.00
Fire Captain	IAFF	0.50	0.50	0.50	-	-
Animal Control Officer	PANS	-	-	1.00	1.00	1.00
Technology Services Coordinator	MCEA	1.00	1.00	1.00	1.00	1.00
Police Maintenance Technician	PANS	1.00	1.00	1.00	1.00	1.00
Executive Assistant	MCEA	1.00	1.00	1.00	1.00	1.00
Administrative Technician II	MCEA	1.00	1.00	1.00	1.00	1.00
Admin Management Analyst	MCEA	1.00	1.00	1.00	1.00	1.00
Intermediate Clerk	ACEA	5.00	5.00	5.00	5.00	5.00
Office Assistant	MCEA	1.00	1.00	1.00	1.00	1.00
Telephone Operator/Receptionist	ACEA	1.00	1.00	1.00	1.00	1.00
<b>Total Police</b>		<b>121.50</b>	<b>121.50</b>	<b>122.50</b>	<b>122.00</b>	<b>122.00</b>
<b>Fire</b>						
Fire Chief	EXME	1.00	1.00	1.00	1.00	1.00
Deputy Fire Chief	AFCA	1.00	1.00	1.00	1.00	1.00
Division Chief	AFCA	3.00	4.00	4.00	4.00	3.00 *n2
Fire Captain	IAFF	20.50	20.50	21.50	22.00	22.00
Fire Apparatus Operator	IAFF	18.00	18.00	20.00	20.00	20.00
Firefighter	IAFF	54.00	56.00	56.00	56.00	48.00 *n2
EMS Education Coordinator	MCEA	1.00	1.00	1.00	1.00	1.00
Code Compliance Officer	ACEA	1.00	-	-	-	-
Senior Fire Code Compliance Officer	ACEA	-	1.00	1.00	1.00	1.00
Administrative Management Analyst	MCEA	1.00	-	-	-	-
Fire Administrative Services Supervisor	MCEA	-	1.00	1.00	1.00	1.00
Administrative Technician III	MCEA	1.00	1.00	1.00	1.00	1.00
Administrative Technician II	MCEA	3.00	3.00	3.00	3.00	3.00
<b>Total Fire</b>		<b>104.50</b>	<b>107.50</b>	<b>110.50</b>	<b>111.00</b>	<b>102.00</b>
<b>Total Public Safety</b>		<b>226.00</b>	<b>229.00</b>	<b>233.00</b>	<b>233.00</b>	<b>224.00</b>



## Authorized Full-Time Positions By Classification Within Department

	<b>MOU Group</b>	<b>FY14-15 Actual</b>	<b>FY15-16 Actual</b>	<b>FY16-17 Actual</b>	<b>FY17-18 Budget</b>	<b>FY18-19 Budget</b>
<b>Public Works</b>						
Public Works Director	EXME	1.00	1.00	1.00	1.00	1.00
Deputy Public Works Director	MCEA	1.00	1.00	1.00	1.00	1.00
Public Works Superintendent	MCEA	1.00	1.00	1.00	1.00	1.00
City Engineer	MCEA	1.00	1.00	1.00	1.00	1.00
Assistant City Manager	EXME	0.50	0.50	0.50	-	-
Public Works Supervisor	MCEA	2.60	2.60	2.60	2.60	2.60
Public Works Coordinator	MCEA	0.80	0.80	0.80	0.80	0.80
Supervising Civil Engineer	MCEA	1.00	-	-	-	-
Senior Engineer	MCEA	1.00	-	-	-	-
Project Manager I	MCEA	-	1.00	1.00	1.00	1.00
Project Manager II	MCEA	-	2.00	2.00	2.00	2.00
Project Manager III	MCEA	-	1.00	2.00	2.00	2.00
Transportation Engineer	ACEA	1.00	1.00	1.00	1.00	1.00
Associate Civil Engineer	ACEA	3.00	3.00	3.00	3.00	3.00
Assistant Engineer	ACEA	5.00	5.00	4.00	4.00	4.00
Transportation Coordinator	ACEA	1.00	1.00	1.00	-	-
Public Works Maintenance Foreperson	ACEA	3.00	4.00	4.00	5.00	5.00
Senior Construction Inspector	ACEA	1.00	1.00	1.00	1.00	1.00
Construction/Survey Inspector	ACEA	1.00	-	-	-	-
Construction Inspector Supervisor	ACEA	-	-	1.00	1.00	1.00
Construction Inspector	ACEA	3.00	3.00	2.00	2.00	2.00
Traffic Signal Maintenance Technician	ACEA	2.00	2.00	2.00	2.00	2.00
Early Morning Sweeper Operator	ACEA	1.00	1.00	1.00	1.00	1.00
Public Works Maintenance Worker II	ACEA	14.50	14.25	14.25	14.25	14.25
Public Works Maintenance Worker I	ACEA	5.00	5.00	5.00	5.00	5.00
Program Specialist II	ACEA	2.00	3.00	4.00	4.00	4.00
Program Specialist I	ACEA	2.00	1.00	-	-	-
Management Analyst	MCEA	0.75	0.75	0.75	0.75	0.75
Executive Assistant	MCEA	1.00	1.00	1.00	1.00	1.00
Senior Clerk/Senior Account Clerk	ACEA	1.00	2.00	2.00	2.00	2.00
Intermediate Clerk	ACEA	2.00	1.00	1.00	1.00	1.00
Engineering Office Assistant	ACEA	1.00	1.00	1.00	1.00	1.00
Office Assistant	MCEA	1.00	1.00	1.00	1.00	1.00
<b>Total Public Works</b>		<b>61.15</b>	<b>62.90</b>	<b>62.90</b>	<b>62.40</b>	<b>62.40</b>
<b>Successor Agency</b>						
Community Develop Director	EXME	0.10	0.10	0.10	0.10	0.10
Assistant City Attorney II	MCEA	0.03	0.03	0.03	0.03	0.03
Accounting Technician/Sr Account Clerk	ACEA	0.05	0.05	0.05	0.05	0.05
Executive Assistant	MCEA	-	-	-	0.05	0.05
<b>Total Successor Agency</b>		<b>0.18</b>	<b>0.18</b>	<b>0.18</b>	<b>0.23</b>	<b>0.23</b>
Total Positions		<b>411.00</b>	<b>421.50</b>	<b>428.75</b>	<b>433.75</b>	<b>424.75</b>



## Authorized Full-Time Positions By Classification Within Department

	<b>MOU Group</b>	<b>FY14-15 Actual</b>	<b>FY15-16 Actual</b>	<b>FY16-17 Actual</b>	<b>FY17-18 Budget</b>	<b>FY18-19 Budget</b>
<b>Alameda Municipal Power</b>						
Administrative Services Coordinator-Amp	EUPA	2.00	2.00	2.00	2.00	2.00
Asst. General Manager (GM) - Administration	AMPU	1.00	1.00	1.00	1.00	1.00
Asst. GM - Customer Resources	AMPU	1.00	1.00	1.00	1.00	1.00
Asst. GM - Energy Resource Planning	AMPU	1.00	1.00	1.00	1.00	1.00
Asst. GM - Engineering & Operations	AMPU	1.00	1.00	1.00	1.00	1.00
Buyer	EUPA	1.00	1.00	1.00	1.00	1.00
Chief System Operator	IBEW	1.00	1.00	1.00	1.00	1.00
Compliance Superintendent	EUPA	1.00	1.00	1.00	1.00	1.00
Customer Program Coordinator	EUPA	2.00	2.00	1.00	1.00	1.00
Customer Service Representative	ACEA	6.00	6.00	6.00	7.00	7.00
Customer Service Supervisor	EUPA	1.00	1.00	1.00	1.00	1.00
Electrical Distribution Technician	EUPA	1.00	1.00	1.00	1.00	1.00
Electrical Engineer	EUPA	2.00	2.00	2.00	2.00	2.00
Electrical Engineering Aide	IBEW	2.00	2.00	2.00	2.00	2.00
Electrical Equipment Superintendent	EUPA	-	-	1.00	1.00	1.00
Electrical Maintenance Technician	IBEW	6.00	5.00	3.00	1.00	1.00
Energy Resources Analyst	EUPA	1.00	1.00	1.00	1.00	1.00
Engineering Manager	EUPA	1.00	1.00	1.00	1.00	1.00
Engineering Office Assistant	ACEA	2.00	2.00	1.00	1.00	1.00
Executive Assistant-Amp	EUPA	1.00	1.00	1.00	1.00	1.00
Facilities Maintenance Worker	IBEW	1.00	1.00	1.00	1.00	1.00
Financial Analyst	EUPA	1.00	1.00	1.00	1.00	1.00
Financial Services Supervisor	EUPA	1.00	1.00	1.00	1.00	1.00
General Manager-Amp	EXME	1.00	1.00	1.00	1.00	1.00
Information Technology Director	EXME	-	0.50	0.25	0.25	0.25
Intermediate Clerk	ACEA	1.00	1.00	1.00	1.00	1.00
Journey Lineworker	IBEW	10.00	10.00	10.00	10.00	10.00
Line Superintendent	EUPA	2.00	2.00	1.00	1.00	1.00
Line Working Supervisor	IBEW	2.00	2.00	2.00	2.00	2.00
Management Analyst	MCEA	-	1.00	-	-	-
Media Coordinator	EUPA	-	-	1.00	1.00	1.00
Meter Reader	ACEA	3.00	3.00	3.00	2.00	2.00
Meter Service Technician	IBEW	1.00	1.00	1.00	1.00	1.00
Meter Technician	IBEW	-	-	2.00	2.00	2.00
Office Assistant-Amp	EUPA	2.00	2.00	1.00	1.00	1.00
Senior Account Clerk	ACEA	1.00	1.00	1.00	-	-
Senior Clerk	ACEA	-	1.00	1.00	1.00	1.00
Senior Communications Specialist	EUPA	1.00	1.00	1.00	1.00	1.00
Senior Customer Program Coordinator	CU	1.00	1.00	1.00	1.00	1.00
Senior Electrical Engineer	EUPA	1.00	1.00	1.00	1.00	1.00
Senior Energy Resources Analyst	EUPA	3.00	3.00	3.00	3.00	3.00
Senior Human Resources Analyst	MCEA	1.00	1.00	1.00	1.00	1.00
Senior Utility Accountant	EUPA	1.00	1.00	1.00	1.00	1.00
Service Lineworker	EUPA	2.00	2.00	2.00	2.00	2.00
Stock Clerk	IBEW	2.00	2.00	2.00	2.00	2.00
Storekeeper	IBEW	1.00	1.00	1.00	1.00	1.00



## Authorized Full-Time Positions By Classification Within Department

	<b>MOU Group</b>	<b>FY14-15 Actual</b>	<b>FY15-16 Actual</b>	<b>FY16-17 Actual</b>	<b>FY17-18 Budget</b>	<b>FY18-19 Budget</b>
Streetlight Maintenance Technician	IBEW	1.00	1.00	1.00	1.00	1.00
Substation & Meter Supervisor	IBEW	1.00	1.00	1.00	1.00	1.00
Substation Technician	IBEW	-	-	-	2.00	2.00
Support Services Supervisor	EUPA	1.00	1.00	1.00	1.00	1.00
Sys Ops And Substation Superintendent	EUPA	1.00	1.00	1.00	1.00	1.00
System Operator	IBEW	4.00	4.00	4.00	4.00	4.00
Utility Accountant	EUPA	2.00	2.00	2.00	2.00	2.00
Utility Analyst	EUPA	-	1.00	1.00	1.00	1.00
Utility Construction Compliance Specialist	IBEW	2.00	2.00	2.00	2.00	2.00
Utility Database Analyst	EUPA	-	1.00	1.00	1.00	1.00
Utility Distribution Automation Analyst	EUPA	-	-	-	1.00	1.00
Utility Energy Analyst	EUPA	2.00	2.00	2.00	2.00	2.00
Utility Geographic Info Systems Analyst	EUPA	-	1.00	1.00	1.00	1.00
Utility Information Systems Billing Specialist	EUPA	1.00	1.00	1.00	2.00	2.00
Utility Information Systems Billing Technician	EUPA	2.00	2.00	2.00	2.00	2.00
Utility Information Systems Network Analyst	EUPA	1.00	1.00	1.00	1.00	1.00
Utility Information Technology Manager	EUPA	1.00	1.00	1.00	1.00	1.00
Utility Project Manager	EUPA	-	1.00	1.00	2.00	2.00
Utility Systems Analyst	EUPA	1.00	1.00	1.00	1.00	1.00
<b>Total Alameda Municipal Power</b>		<b>93.00</b>	<b>98.50</b>	<b>95.25</b>	<b>97.25</b>	<b>97.25</b>
<b>Total Organization</b>		<b>504.00</b>	<b>520.00</b>	<b>524.00</b>	<b>531.00</b>	<b>522.00</b>

\*n1 Limited term (two years) for one Combination Building Inspector

\*n2 - One Fire Division Chief and two Firefighters were funded by Community Paramedicine Grant, and six Firefighters funded by Safer



## Transfers Summary

### Fiscal Year 2017-18

<u>From: (Fund Number and Name)</u>		<u>To: (Fund Number and Name)</u>		<u>Amount</u>
<b>General Fund</b>				
001	General	210	Library	\$ 2,097,000
001	General	267	Human Services	119,000
001	General	280	Recreation Fund	1,802,000
001	General	285	Public Arts	10,000
001	General	310.3	CIP - Street Lighting	300,000
001	General	310.05	Engineering Fund	405,000
001	General	351	Urban Runoff	67,000
001	General	401	Ibank Loan	213,000
001	General	464.1	Debt Service - Refinance City Hall 2002	789,000
001	General	423	Debt Service - Carnegie Building & PD Jail	235,000
001	General	701	Equipment Replacement - Radios Loan	50,000
001	General	701	Police CAD/RMS loan	67,000
001	General	704	IT Equipment Replacement	1,700,000
001	General	706	Building Replacement	500,000
001	General	720.5	Vacation Payout	175,000
001	General	721	Pension Stabilization	8,143,000
001	General	801	Police/Fire Pension 1079	1,882,000
001	General	802	Police/Fire Pension 1082	50,000
<b>Total - General Fund</b>				<b>18,604,000</b>
<b>Special Revenue Funds</b>				
117	AMP	001	General Fund	3,700,000
164	Construction Improvement	310	Capital Improvement Project	2,162,000
211	Gas Tax	310	Capital Improvement Project	1,885,000
215	Measure B - Local Streets & Roads	310	Capital Improvement Projects	250,000
215.1	Measure B - Local Streets & Roads	310	Capital Improvement Projects	1,620,000
215.1	Measure B - Local Streets & Roads	287.5	Transportation Services	141,500
				<hr/>
				1,761,500
215.11	Measure BB - Local Streets & Roads	310	Capital Improvement Projects	1,868,000
215.11	Measure BB - Local Streets & Roads	287.5	Transportation Services	141,500
				<hr/>
				2,009,500
215.2	Measure B - Bicycle and Pedestrian Impr.	310	Capital Improvement Projects	25,000
215.2		287.5	Transportation Services	209,000
215.21		287.5	Transportation Services	209,000
215.4	Measure B - Paratransit	287	Paratransit	235,000
215.41	Measure B - Paratransit	287	Transportation Services	273,000
215.41	Measure B - Paratransit	310	Capital Improvement Projects	100,000
224	Parking Meter	224.1	Civic Center Garage	512,000
224	Parking Meter	001	General Fund	380,000
224	Parking Meter	310	Capital Improvement Projects	600,000
				<hr/>
				1,492,000



## Transfers Summary

### Fiscal Year 2017-18

<u>From: (Fund Number and Name)</u>	<u>To: (Fund Number and Name)</u>	<u>Amount</u>
224.1 Civic Center Garage	422 Debt Svc HUD 108 Loan	250,000
227.1 Theater/Prkg Struct Proj	422 Debt Svc HUD 108 Loan	324,000
249 Rehab CDBG Housing Loan Program	236 CDBG	150,000
256 FISC	001 General Fund	90,000
274.1 Waste Management Program	310 Capital Improvement Projects	150,000
275.4 Island City Maintenance 84-2 Zone 4	279 Assessment District Administration	7,490
275.5 Island City Maintenance 84-2 Zone 5	279 Assessment District Administration	62,630
275.6 Island City Maintenance 84-2 Zone 6	279 Assessment District Administration	29,215
275.7 Island City Maintenance 84-2 Zone 7	279 Assessment District Administration	455
275.8 Island City Maintenance 84-2 Zone 8	279 Assessment District Administration	7,030
Subtotal		106,820
276 Marina Cove Maint Assess Dist 01-01	279 Assessment District Administration	7,715
278 Bayport Municipal Svc Dist 003-1	001 General	49,000
278 Bayport Municipal Svc Dist 003-1	279 Assessment District Administration	44,320
		93,320
280.5 Golf Course	423 Debt Svc 2008 Refin Project COP	131,000
285 Public Art	310 Capital Improvement Projects	266,000
288 Vehicle Registration	310 Capital Improvement Projects	324,000
858 Alameda Reuse & Redevelopment	351 Urban Runoff	225,000
858 Alameda Reuse & Redevelopment	468 Debt Svc 2003 AP Revenue Bonds	452,000
		677,000
	<b>Subtotal - City</b>	
	<b>Total - Special Revenue Funds</b>	<b>16,880,855</b>
<b>Capital Project Funds</b>		
318.1 Open Space Improvement	310 Capital Improvement Administration	50,000
340.11 DIF - Transportation	310 Capital Improvement Project	1,767,000
340.12 DIF - Park & Recreation	310 Capital Improvement Project	900,000
		2,667,000
351 Urban Runoff	310 Capital Improvement Project	688,000
	<b>Total - Capital Project Funds</b>	<b>3,405,000</b>





Transfers Summary  
Fiscal Year 2017-18

<u>From: (Fund Number and Name)</u>	<u>To: (Fund Number and Name)</u>	<u>Amount</u>
<b>Enterprise Funds</b>		
602 Sewer Service	310 Capital Improvement Project	300,000
602 Sewer Service	602.2 Sewer 2012 Revenue Bond	720,000
602 Sewer Service	602.1 Sewer Service Replacement Reserve	<u>1,035,808</u>
		2,055,808
	<b>Total - Enterprise Funds</b>	<b>2,055,808</b>
	<b>Total All Funds</b>	<b><u>\$ 40,945,663</u></b>



# Transfers Summary

## Fiscal Year 2018-19

<u>From: (Fund / Program Number / Name)</u>		<u>To: (Fund / Program Number and Name)</u>		<u>Amount</u>
<b>General Fund</b>				
001	General	210	Library	\$ 2,097,000
001	General	267	Human Services	125,000
001	General	280	Recreation Fund	1,856,000
001	General	285	Public Arts	10,000
001	General	310.3	CIP - Street Lighting	300,000
001	General	310.05	Engineering	405,000
001	General	351	Urban Runoff	67,000
001	General	401	Ibank	213,000
001	General	464.1	Debt Service - Refinance City Hall 2002	792,000
001	General	423	Debt Service - Carnegie Building	232,000
001	General	701	Equipment Replacement - Radios Loan	50,000
001	General	701	Police CAD/RMS loan	67,000
001	General	704	IT Equipment Replacement	1,500,000
001	General	706	Building Replacement	500,000
001	General	720.5	Vacation Payouts	175,000
001	General	801	Police/Fire Pension 1079	1,882,000
001	General	802	Police/Fire Pension 1082	50,000
			<b>Total - General Fund</b>	<b>10,321,000</b>
<b>Special Revenue Funds</b>				
117	Alameda Municipal Power	001	General Fund	3,700,000
164	Construction Improvement	310	Capital Improvement Projects	1,225,000
211	Gas Tax	310	Capital Improvement Administration	2,415,000
215.1	Measure B - Local Streets & Roads	310	Capital Improvement Projects	1,830,000
215.1	Measure B - Local Streets & Roads	287.5	Transportation Services	159,500
				<u>1,830,000</u>
215.11	Measure BB - Local Streets & Roads	310	Capital Improvement Projects	1,580,000
215.11	Measure BB - Local Streets & Roads	287.5	Transportation Services	159,500
				<u>1,739,500</u>
215.2	Measure B - Bicycle and Pedestrian Impr.	287.5	Transportation Services	193,000
215.21	Measure BB - Bicycle and Pedestrian Impr.	287.5	Transportation Services	194,000
215.4	Measure B - Paratransit	287	Paratransit	206,000
215.41	Measure BB- Paratransit	287	Paratransit	206,000
224	Parking Meter	224.1	Civic Center Garage	512,000
224	Parking Meter	310	Capital Improvement Projects	0
224	Parking Meter	001	General Fund	380,000
				<u>892,000</u>



## Transfers Summary

### Fiscal Year 2018-19

<u>From: (Fund / Program Number / Name)</u>	<u>To: (Fund / Program Number and Name)</u>	<u>Amount</u>
224.1 Civic Center Garage	422 Debt Svc HUD 108 Loan	250,000
225 TSM/TDM	310 Capital Improvement Projects	
227.1 Theater/Prkg Struct Proj	422 Debt Svc HUD 108 Loan	330,000
249 Rehab CDBG Housing Loan Program	236 CDBG	150,000
256 FISC	001 General Fund	93,000
270 Solid Waste Surcharge	310 Capital Improvement Projects	
274.1 Waste Management Program	310 Capital Improvement Projects	150,000
275.4 Island City Maintenance 84-2 Zone 4	279 Assessment District Administration	7,490
275.5 Island City Maintenance 84-2 Zone 5	279 Assessment District Administration	62,630
275.6 Island City Maintenance 84-2 Zone 6	279 Assessment District Administration	29,215
275.7 Island City Maintenance 84-2 Zone 7	279 Assessment District Administration	455
275.8 Island City Maintenance 84-2 Zone 8	279 Assessment District Administration	7,030
Subtotal		256,820
276 Marina Cove Maint Assess Dist 01-01	279 Assessment District Administration	7,000
278 Bayport Municipal Svc Dist 003-1	001 General	49,000
278 Bayport Municipal Svc Dist 003-1	279 Assessment District Administration	44,320
278 Bayport Municipal Svc Dist 003-1	310 Capital Projects	150,000
		243,320
		130,000
285 Public Art	310 Capital Improvement Projects	113,000
288 Vehicle Registration	310 Capital Improvement Projects	325,000
858 Alameda Reuse & Redevelopment	351 Urban Runoff	225,000
858 Alameda Reuse & Redevelopment	468 Debt Svc 2003 AP Revenue Bonds	452,000
		677,000
	<b>Total - Special Revenue Funds</b>	<b>15,335,140</b>

#### Capital Project Funds

318.1 Open Space Improvement	310 Capital Improvement Project	50,000
340.11 DIF - Transportation	310 Capital Improvement Project	560,000
351 Urban Runoff	310 Capital Improvement Project	688,000
	<b>Total - Capital Project Funds</b>	<b>1,298,000</b>



Transfers Summary  
Fiscal Year 2018-19

<u>From: (Fund / Program Number / Name)</u>	<u>To: (Fund / Program Number and Name)</u>	<u>Amount</u>
<b>Enterprise Funds</b>		
602 Sewer Service	310 Capital Improvement Project	300,000
602 Sewer Service	602.2 Sewer Revenue Bond 2012	723,000
602 Sewer Service	602.1 Sewer Service Replacement Reserve	<u>1,035,808</u>
		2,058,808
	<b>Total - Enterprise Funds</b>	<b>2,058,808</b>
	<b>Total All Funds</b>	<b><u>\$ 29,012,948</u></b>

Overview

The Mayor and members of the City Council are elected at-large by the voters of Alameda and serve as the principal policymakers for the City. They are responsible for enacting ordinances, establishing public policies, and providing guidance and direction for actions that affect the quality of life in Alameda.

The City Council formulates community priorities for allocation of City resources, including adoption of a budget and financial forecast. The City Council holds regularly scheduled meetings and hearings to receive input from the Alameda community. The Mayor and City Council also promote the City's interests at the regional, state, and national levels through participation in various intergovernmental organizations and associations, including service on various boards of regional agencies, such as the Alameda County Transportation Commission, the Water Emergency Transportation Authority, the East Bay Regional Communications System Authority, and the Alameda County Waste Management Authority.

The mission statement of the department is to enhance the safety, livability and prosperity of the Alameda community through an investment in quality municipal services that enhance neighborhood pride, increase business opportunities and demonstrate policy leadership.

Workplan Highlights

- The City Council continues to explore opportunities to increase funding for infrastructure, particularly in the areas of Public Safety, Streets, Sidewalks, Recreation and Parks, and the Library.
- The development of Alameda Point continues to be a top priority for the City, with a focus on implementing a disposition and development strategy for the property.
- The City Council will continue to consider options for reducing the City's Other Post-Employment Benefits liabilities and focusing the City's resources on core services in the face of stagnant revenues and increasing expenditures.
- The City Council will continue to work with staff and the Alameda Unified School District to develop ways to jointly serve the Alameda community.



Goals

1. Establish work-plan priorities for Charter Officers that address community needs and organizational services.
2. Evaluate management practices in order to ensure high-quality customer service to Alameda's residents and businesses.
3. Enforce fiscal sustainability in all City programs and services.
4. Direct policy initiatives, as necessary, that focus on economic development and the health, safety and quality of life in the City.

Goal No. / Performance Measurement	Relates to Objective	FY 13-14 Actual	FY 14-15 Estimate	FY 15-16 Budget	FY 16-17 Budget
1. City Council meetings held	1, 2, 3, 4,	44	42	40	40
2. Ordinances enacted	1,2,4,5	16	30	20	20
3. Budgets adopted	3	3	1	1	1
4. Federal appropriations or grants submitted	3	5	5	6	6
5. League of CA Cities meetings attended	1, 4	14	14	14	14
6. Regional board meetings attended	1, 4	48	66	60	60

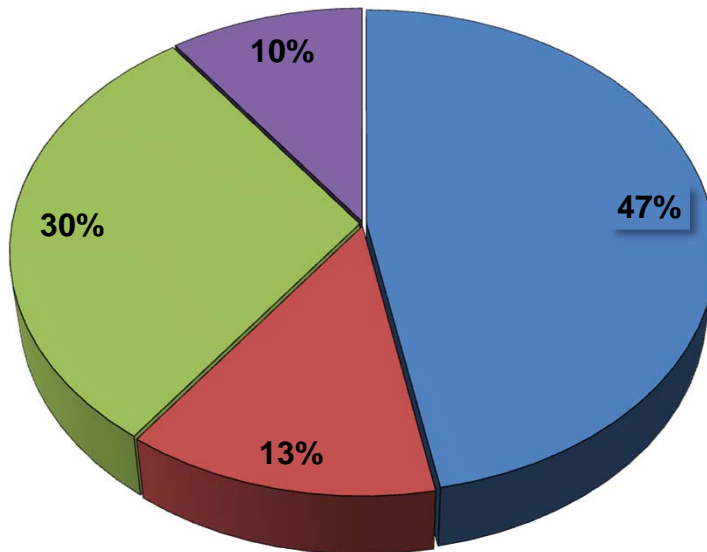
Expenditure Summary by Program

<u>Program Name</u>	<u>FY 15-16 Actual</u>	<u>FY 16-17 Budget</u>	<u>FY 16-17 Projected</u>	<u>FY 17-18 Budget</u>	<u>FY 18-19 Budget</u>
City Council	\$ 218,555	\$ 237,000	\$ 292,000	\$ 249,000	\$ 256,000
<b>Total Program Budget</b>	<b>\$ 218,555</b>	<b>\$ 237,000</b>	<b>\$ 292,000</b>	<b>\$ 249,000</b>	<b>\$ 256,000</b>
<b>Less: Program Revenues</b>	-	-	-	-	-
<b>Net Program Budget</b>	<b>\$ 218,555</b>	<b>\$ 237,000</b>	<b>\$ 292,000</b>	<b>\$ 249,000</b>	<b>\$ 256,000</b>
<b>Cost Recovery %</b>	<b>0%</b>	<b>0%</b>	<b>0%</b>	<b>0%</b>	<b>0%</b>

Fund Summary

	<u>FY 15-16 Actual</u>	<u>FY 16-17 Budget</u>	<u>FY 16-17 Projected</u>	<u>FY 17-18 Budget</u>	<u>FY 18-19 Budget</u>
<b>Program Budget by Fund</b>					
General Fund (001)	\$ 218,555	\$ 237,000	\$ 292,000	\$ 249,000	\$ 256,000
<b>Net Program Budget by Fund</b>					
General Fund (001)	\$ 218,555	\$ 237,000	\$ 292,000	\$ 249,000	\$ 256,000

Expenditures by Program / Category



■ Personnel ■ Contract Services ■ Other ■ Cost Allocation



### Overview

The City Attorney’s Office provides all legal services to the City Council, Boards and Commissions, City Manager, and Departments, pursuant to the terms of Article VIII Sections 1 through 5 of the City Charter. In addition, the City Attorney’s Office acts as General Counsel to the City as successor to the Community Improvement Commission, Public Utilities Board, and for the Alameda Point development, and is responsible for providing all municipal legal services. Risk Management is a division of the City Attorney’s Office and works with Departments to eliminate or mitigate potential risk and preserve public property, as well as manage the City’s Workers’ Compensation program.



The Office mission statement is to provide sound and objective legal advice and representation to the City Council, in accordance with the highest ethical and professional standards.

### Workplan Highlights

- Continue to perform legal support for negotiating and drafting all legal documents and providing litigation services required by the City.
- Maintain systems to provide City Council, Boards and Commissions, and Department Heads with timely and practical information on claims, litigation, statutory compliance and changes in law to facilitate compliance and benefit best practices.
- Develop and provide Open Government training, including the Brown Act and the City’s Sunshine Ordinance training, and provide ethics training for City staff and City Officials.
- Work with the City’s Rent Program Administrator to provide legal advice concerning implementation of City’s Rent Program.
- Work with Building Division to handle code enforcement matters including informal resolutions and civil and criminal prosecution.
- Work closely with the Community Development Department and the Base Reuse Department and provide legal support on all aspects of law for major development projects, including the redevelopment of the former Naval Air Station at Alameda Point and the City’s Northern Waterfront.
- Work closely with the Public Utilities Board and Alameda Municipal Power and provide legal support on all aspects of public utilities law, including the Underground Utility District Program.
- Work closely with the Public Works Department to provide legal advice and support regarding public contracting and public bidding issues, as well as provide legal support for major projects such as the new Fire Station No. 3 and the new Emergency Operations Center.

### Goals

1. Provide high-quality, cost-effective legal services that are responsive to the needs of the Council, its Boards and Commissions, and staff of the City of the City of Alameda.
2. Continue to resolve pending litigation matters at the lowest possible cost to the City, while maintaining a strong City defense strategy.
3. Offer legal and risk management services necessary to minimize City liability and exposure.

Performance Measure	Relates to Goals	2014 Actual	2015 Actual	2016 Actual
1. Percentage of completed legal input on agenda items consistent with internal deadlines	1	N/A	100%	100%
2. Number of lawsuits resolved	2	N/A	10	15
3. Number of claims adjusted	3	N/A	103	80

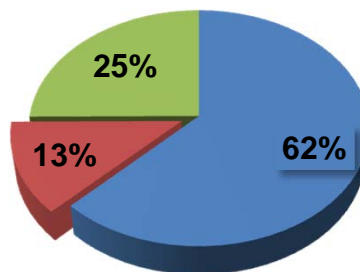
Expenditure Summary by Program

<b>Program Name</b>	<b>FY 15-16 Actual</b>	<b>FY 16-17 Budget</b>	<b>FY 16-17 Projected</b>	<b>FY 17-18 Budget</b>	<b>FY 18-19 Budget</b>
Administration	\$ 999,316	\$ 1,094,000	\$ 1,078,000	\$ 1,156,000	\$ 1,194,000
Workers' Compensation	3,219,217	3,407,000	3,100,000	3,216,000	3,315,000
Risk Management	3,276,864	2,837,316	2,816,000	3,628,000	3,175,000
<b>Total Program Budget</b>	<b>\$ 7,495,397</b>	<b>\$ 7,338,316</b>	<b>\$ 6,994,000</b>	<b>\$ 8,000,000</b>	<b>\$ 7,684,000</b>
<b>Less: Program Revenues</b>	<b>6,171,078</b>	<b>5,366,000</b>	<b>5,489,000</b>	<b>7,149,000</b>	<b>6,649,000</b>
<b>Net Program Budget</b>	<b>\$ 1,324,319</b>	<b>\$ 1,972,316</b>	<b>\$ 1,505,000</b>	<b>\$ 851,000</b>	<b>\$ 1,035,000</b>

Fund Summary

	<b>FY 15-16 Budget</b>	<b>FY 16-17 Budget</b>	<b>FY 16-17 Projected</b>	<b>FY 17-18 Budget</b>	<b>FY 18-19 Budget</b>
<b>Program Budget by Fund</b>					
General Fund (001)	\$ 999,316	\$ 1,094,000	\$ 1,725,000	\$ 1,894,000	\$ 1,957,000
Workers' Comp ISF (711)	3,219,217	3,407,000	2,918,000	3,024,000	3,117,000
Risk Management ISF (712)	3,276,864	2,837,316	2,351,000	3,082,000	2,610,000
<b>Totals</b>	<b>\$ 7,495,397</b>	<b>\$ 7,338,316</b>	<b>\$ 6,994,000</b>	<b>\$ 8,000,000</b>	<b>\$ 7,684,000</b>
<b>Net Program Budget by Fund</b>					
General Fund (001)	1,207,241	\$ 1,397,000	\$ 1,356,000	\$ 1,482,000	\$ 1,545,000
Workers' Comp ISF (711)	(730,995)	182,000	(172,000)	(567,000)	(474,000)
Risk Management ISF (712)	848,073	393,316	321,000	(64,000)	(36,000)
<b>Totals</b>	<b>\$ 1,324,319</b>	<b>\$ 1,972,316</b>	<b>\$ 1,505,000</b>	<b>\$ 851,000</b>	<b>\$ 1,035,000</b>
<b>FTEs by Fund</b>					
General Fund (001)	7.47	7.97	7.97	7.97	7.97

FTE by Program



■ Administration      ■ Workers' Compensation  
■ Risk Management

\* Includes cost allocation of charges to other City programs.

### Overview

The Office of the City Clerk prepares City Council meeting agendas; records the proceedings of City Council meetings; certifies and retains City Council legislation; maintains official City Council records; responds to records requests; and staffs the Open Government Commission. Additionally, the Office of the City Clerk manages campaign disclosure and economic interest filings; coordinates the Boards and Commissions appointment process; administers general and special municipal elections in compliance with the City Charter and State of California laws; and is responsible for certifying any voter-ratified Charter amendments. To generate revenue, the Clerk’s Office accepts passport applications and performs civil marriage ceremonies. Lastly, the cable television studio is under the Office of the City Clerk.

The Department’s mission statement is to serve the City Council, City staff and the public by documenting the actions and preserving the records of the City Council; and administering open and impartial elections in accordance with statutory requirements.

### Workplan Highlights

- The City Clerk’s Office became a passport acceptance agency in October 2016 in order to generate revenue.
- In Fiscal Year 2017-18, the City Clerk’s Office will implement electronic filing of Statements of Economic Interests and Campaign Disclosure Statements.
- The City Clerk’s Office will continue to increase documents available on the City’s website to improve public access to information.



### Goals

1. Ensure compliance with the Sunshine Ordinance, Brown Act, Elections Code, Fair Political Practices Commission regulations and the Public Records Act.
2. Promote the highest level of customer service.
3. Provide accurate and impartial election information to candidates, campaign committees and the public.
4. Generate revenue from civil marriage ceremonies and acceptance of passport applications.

Performance Measure	Relates to Goals	2014 Actual	2015 Actual	2016 Actual	2017 Estimate	2018 Estimate
1. Percent of external public record requests responded to within 48 hours and completed within 10 days	1, 2	Not measured	99%	100%	98%	98%
2. Increase in services:						
Percent change in the number of civil marriage ceremonies performed	4	Not measured	N/A	39.5% increase	10% increase	10% increase
Percent change in the number of passport applications accepted		N/A	N/A	N/A	10% increase	10% increase
3. Percent of draft minutes provided to Council for approval within two regular meetings	1	Not measured	100%	100%	100%	100%

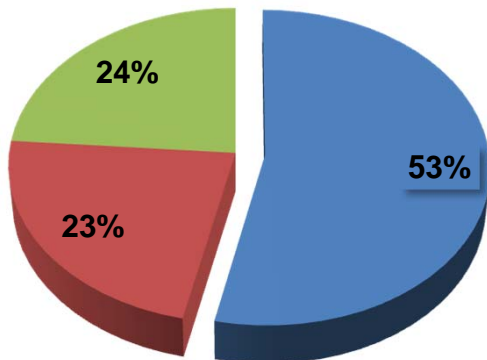
Expenditure Summary by Program

<u>Program</u>	<u>FY 15-16 Actual</u>	<u>FY 16-17 Budget</u>	<u>FY 16-17 Projected</u>	<u>FY 17-18 Budget</u>	<u>FY 18-19 Budget</u>
Administration	\$ 462,901	\$ 508,000	\$ 514,000	\$ 574,000	\$ 575,000
Elections	111	201,000	194,000	27,000	207,000
Cable Television Operation	158,250	186,000	190,000	193,000	195,000
<b>Total Program Budget</b>	<b>\$ 621,262</b>	<b>\$ 895,000</b>	<b>\$ 898,000</b>	<b>\$ 794,000</b>	<b>\$ 977,000</b>
<b>Less: Program Revenues</b>	<b>277,243</b>	<b>246,000</b>	<b>322,000</b>	<b>329,000</b>	<b>342,000</b>
<b>Net Program Budget</b>	<b>\$ 344,019</b>	<b>\$ 649,000</b>	<b>\$ 576,000</b>	<b>\$ 465,000</b>	<b>\$ 635,000</b>
<b>Cost Recovery %</b>	<b>45%</b>	<b>27%</b>	<b>36%</b>	<b>41%</b>	<b>35%</b>

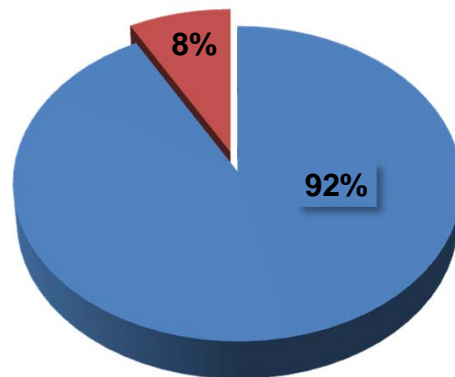
Full-Time Personnel Summary

<u>Program</u>	<u>Program Number</u>	<u>FY 15-16 Budget</u>	<u>FY 16-17 Budget</u>	<u>FY 17-18 Budget</u>	<u>FY 18-19 Budget</u>
Administration	2210	2.73	2.73	2.73	2.73
Elections	2220	-	-	-	-
Cable Television Operation	2230	0.27	0.27	0.27	0.27
<b>Totals</b>		<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>

Expenditures by Fiscal Year



■ Administration ■ Elections  
■ Cable Television



■ General Fund ■ Cable Franchise

Overview

The City Manager's Office is responsible for providing policy support and recommendations to the City Council; providing leadership and direction to City Departments; and fostering community partnerships, economic development and interagency collaboration. The City Manager's Office also supports the City Council's efforts to engage in legislative advocacy at the local, state and national levels to advocate for the City. The Information Technology function is a division within the City Manager's Office.

The mission statement of the department is to manage the City's operations consistent with City Council direction within the context of the City's fiscal resources, and plan strategically to achieve the long-term community vision.



Workplan Highlights

- Implement the City Council's priorities based on the Priority Setting Workshop conducted in February 2017.
- Develop strategies including a workplace culture that focuses on ensuring a balanced, fiscally sustainable budget;
- Implement the reinstatement of the Fire Prevention Bureau and address the continual vacancies in the Police Department to ensure rapid response Public Safety services
- Direct staff to focus on and guide development that ensures diverse commercial and housing opportunities
- Ensure the organization views its service delivery through the lens of Social Responsibility and work with community partners to ensure that those who are most vulnerable are care for.
- Rebuild the City's technology infrastructure to advance City operations through workforce and workplace efficiencies;
- Continue to nurture the redevelopment of Alameda Point as the Navy conveys portions of the former Naval Station to the City.
- Continue to focus on ways to address the City's growing Pension and Other Post-Employment Benefits (OPEB) obligations to ensure the City's financial stability.
- Ensure the completion of the Economic Development Strategic Plan and continued focus on business attraction and retention.
- Focus on ensuring the City Council, staff, and the community are prepared in the event of a natural disaster and is resilient in restoring services to the community.

Goals

1. Provide leadership in the development of solutions to the current fiscal challenges, including reducing costs, streamlining the organization, fostering economic development, exploring new revenue sources, and promoting interdepartmental cooperation.
2. Support opportunities for the City Council to play a leadership role at the regional, state and national level on issues of importance to the community.
3. Promote interagency relationships with other public entities to ensure efficient and effective service delivery.
4. Ensure that information requests made by residents, businesses, Councilmembers and other local stakeholders are addressed promptly and thoroughly.
5. Foster effective working relationships with the business community, school districts and residents.

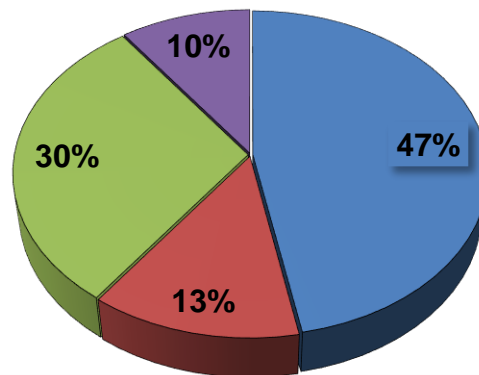
### Expenditure Summary by Program

<i>Program Name</i>	FY 15-16 Actual	FY 16-17 Budget	FY 16-17 Projected	FY 17-18 Budget	FY 18-19 Budget
Administration	\$ 956,789	\$ 1,169,000	\$ 1,034,000	\$ 1,059,000	\$ 1,116,000
<b>Total Program Budget</b>	<b>\$ 956,789</b>	<b>\$ 1,169,000</b>	<b>\$ 1,034,000</b>	<b>\$ 1,059,000</b>	<b>\$ 1,116,000</b>
<b>Less: Program Revenues</b>	34,704	35,000	35,000	35,000	35,000
<b>Net Program Budget</b>	<b>\$ 922,085</b>	<b>\$ 1,134,000</b>	<b>\$ 999,000</b>	<b>\$ 1,024,000</b>	<b>\$ 1,081,000</b>
<b>Cost Recovery % *</b>	4%	3%	3%	3%	3%

### Fund Summary

	FY 15-16 Actual	FY 16-17 Budget	FY 16-17 Projected	FY 17-18 Budget	FY 18-19 Budget
<b>Program Budget by Fund</b>					
General Fund (001)	\$ 956,789	1,169,000	\$ 1,034,000	\$ 1,059,000	\$ 1,116,000
<b>Totals</b>	<b>\$ 956,789</b>	<b>\$ 1,169,000</b>	<b>\$ 1,034,000</b>	<b>\$ 1,059,000</b>	<b>\$ 1,116,000</b>
<b>Net Program Budget by Fund</b>					
General Fund (001)	\$ 922,085	1,134,000	\$ 999,000	\$ 1,024,000	\$ 1,081,000
<b>Totals</b>	<b>\$ 922,085</b>	<b>\$ 1,134,000</b>	<b>\$ 999,000</b>	<b>\$ 1,024,000</b>	<b>\$ 1,081,000</b>

### Fund Summary



■ Personnel ■ Contract Services ■ Other ■ Cost Allocation

\* Includes cost allocation of charges to other non General Fund City programs.



Overview

The Finance Department manages the financial planning and accounting for the City, including revenue forecasting and expenditure control. The Department also provides financial reporting, payroll services, purchasing, accounts payable, business licenses, and administration of the City’s outstanding debt obligations, while acting in a fiduciary capacity for assessment districts. The Department assists the City Manager in the preparation of the Biennial Budget, coordinates investment of City funds for both short and long-term purposes, and provides cash management services for the City in support of the elected City Treasurer. The Department is also responsible for the coordination and completion of the annual audit for all City funds, and related audits for gas tax, federal funds, Measure B/BB, under the auspices of the elected City Auditor.

The department’s mission statement is to provide professional financial and accounting information support to City departments to facilitate fiscal and organizational decisions by departments in achieving their goals and objectives.



Workplan Highlights

- In FY 2015-17, the City received awards of excellence for its budget from both the California Society of Municipal Finance Officers and the Government Finance Officers Association.
- The Finance Department will present quarterly financial and investment reports to the City Council so as to provide information needed for effective analysis of the City’s financials and investments in a more user-friendly manner.
- The Finance Department will present quarterly sales tax, investment and financial reports to keep the City Council informed of the City’s financial health.
- The Finance Department, in conjunction with the City Treasurer, will apply for an award of excellence for the City’s investment policy from the United States and Canada Treasurer’s Association (USCTC).

Goals / Performance Measurements

1. Manage the financial resources of the City, consistent with financial policies and budget principles established by the City Council
2. Provide timely budget and financial reports to City departments to assist in meeting departmental missions
3. Ensure sound budget and expenditure control oversight and reporting of the City’s funds to protect the fiduciary interest of the community
4. Administer City expenditures in conformance with municipal code requirements for contracts and payables
5. Update or establish written documentation for various finance policies and procedures
6. Issue renewed business licenses within 14 days of application receipt, on average 99% of the time

Goal No. / Performance Measurement	Relates to Objective	2014 Actual	2015 Actual	2016 Actual
1. Percent of business licenses issued within 14 days (from receipt of completed application)	6	N/A	92%	95%



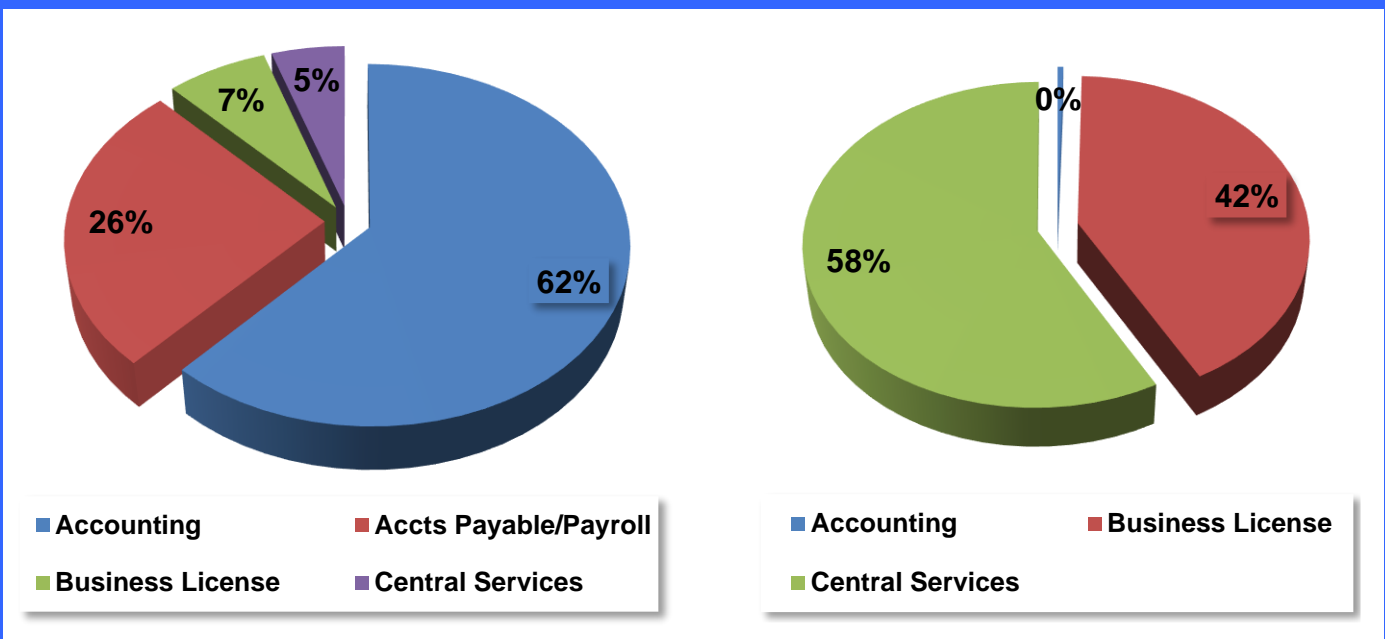
## Expenditure Summary by Program

<u>Program Name</u>	FY 15-16 Actual	FY 16-17 Budget	FY 16-17 Projected	FY 17-18 Budget	FY 18-19 Budget
Accounting/Cash Management	\$ 1,261,986	\$ 1,652,340	\$ 1,402,000	\$ 1,702,000	\$ 1,740,000
Accounts Payable/Payroll	537,411	672,000	526,000	710,000	752,000
Business License	221,126	241,000	236,000	299,000	309,000
Central Services	111,244	139,000	133,000	138,000	140,000
<b>Total Program Budget</b>	<b>\$ 2,131,767</b>	<b>\$ 2,704,340</b>	<b>\$ 2,297,000</b>	<b>\$ 2,849,000</b>	<b>\$ 2,941,000</b>
<b>Less: Program Revenues *</b>	392,906	280,000	308,000	265,000	266,000
<b>Net Program Budget</b>	<b>\$ 1,738,861</b>	<b>\$ 2,424,340</b>	<b>\$ 1,989,000</b>	<b>\$ 2,584,000</b>	<b>\$ 2,675,000</b>
<b>Cost Recovery % **</b>	<b>18%</b>	<b>10%</b>	<b>13%</b>	<b>9%</b>	<b>9%</b>

## Fund Summary

	FY 15-16 Actual	FY 16-17 Budget	FY 16-17 Projected	FY 17-18 Budget	FY 18-19 Budget
<b>Program Budget by Fund</b>					
General Fund (001)	\$ 2,131,767	\$ 2,704,340	\$ 2,297,000	\$ 2,849,000	\$ 2,941,000
<b>Net Program Budget by Fund</b>					
General Fund (001)	\$ 1,738,861	\$ 2,424,340	\$ 1,989,000	\$ 2,584,000	\$ 2,675,000

## Expenditures and Revenues by Program



\* Does not include Business License Taxes, which are included as part of the City's general revenues

\*\* Includes cost allocation charges to other non General Fund City programs.

### Program Description

The Citywide Information Technology (IT) program is a newly created department that is now an Internal Service Fund. It has been many years since the city invested in technology therefore, the IT Department recently launched a 3-5 year Strategic Technology Master Plan providing a roadmap for the future technology milestones and outlined in the IT Equipment/Systems Replacement program.



IT is also responsible for overseeing the technology infrastructure and daily needs of the City. IT utilizes information and communications technology to design, select, and implement a variety of technology solutions that assist the City and all City departments with providing services and meeting strategic goals promoting technological and telecommunication growth. The IT department collaborates with all city departments and provides support for all network users and mobile devices, as well as maintenance of data centers, server networks, switches, routers, and software applications.

### Key Objectives

1. Provide technological desktop computer support to City staff within four hours of request
2. Maintain and support 40 software applications, including those specific to public safety services
3. Implement upgraded software applications as required
4. Maintain connectivity among network routers, switches, and devices to ensure availability and reliability for City staff and external customers
5. Implement and maintain servers for new applications
6. Implement the prioritized recommendations from the IT Strategic Master Plan

### Budget Highlights / Significant Changes

- The Technology Services/Replacement Internal Service Fund will continue to accumulate reserves for replacement of existing technology
- The budget reflects one new position, Business Systems Management Analyst (Senior Management Analyst)
- The increase in Office Equipment/Software for FY 17-18 and FY 18-19 is to implement projects including an Enterprise Resource Management (ERP) system for HR and Finance, an Electronic Document Management System (EDMS), GIS Roadmap and other technology projects recommended in the technology strategic plan

### Performance Measures / Indicators

The following are indicators of the types and volume of activities occurring within this program.

Goal No. / Performance Measurement	Relates to Objective	Anticipated Outcomes
1. Number of malicious intrusions blocked	1,2,4	## / Time and cost to recover from attack
2. Number of High Priority technology projects completed per approved funding plan	3,5	Ensure Roadmap milestones are met according to Technology Strategic Master Plan
3. Number of technology service requests in Help Desk Management System (HDMS)	1,2,4	## Emergency: Immediate Customer Response ## High: Expedited Customer Response ## Medium: 1-3 Day Customer Response ## Low: 1-5 Day Customer Response
4. Percent of technology service requests completed per response times	1,2,4	% Emergency: Immediate Customer Response % High: Expedited Customer Response % Medium: 1-3 Day Customer Response % Low: 1-5 Day Customer Response

*\*Note: As a newly created department, the IT Performance Measures and Indicators have changed therefore, the department is in the first year of collection performance data*

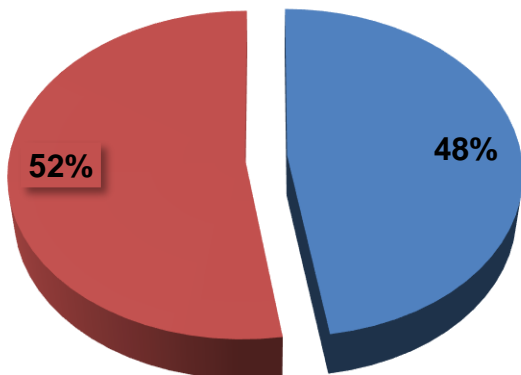
### Expenditure Summary by Program

<u>Program Name</u>	<u>FY 15-16 Actual</u>	<u>FY 16-17 Budget</u>	<u>FY 16-17 Projected</u>	<u>FY 17-18 Budget</u>	<u>FY 18-19 Budget</u>
Citywide Information Technology	\$ 1,249,671	\$ 1,645,000	\$ 1,643,000	\$ 2,088,000	\$ 2,074,000
IT Equipment Replacement	115,764	926,000	214,000	2,340,000	1,895,000
<b>Total Program Budget</b>	<b>\$ 1,365,435</b>	<b>\$ 2,571,000</b>	<b>\$ 1,857,000</b>	<b>\$ 4,428,000</b>	<b>\$ 3,969,000</b>
<b>Less: Program Revenues</b>	218,916	224,000	219,000	2,307,000	2,293,000
<b>Net Program Budget</b>	<b>\$ 1,146,519</b>	<b>\$ 2,347,000</b>	<b>\$ 1,638,000</b>	<b>\$ 2,121,000</b>	<b>\$ 1,676,000</b>
<b>Cost Recovery % *</b>	<b>16%</b>	<b>9%</b>	<b>12%</b>	<b>52%</b>	<b>58%</b>

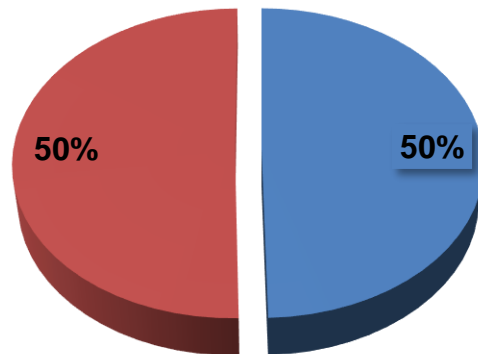
### Fund Summary

	<u>FY 15-16 Actual</u>	<u>FY 16-17 Budget</u>	<u>FY 16-17 Projected</u>	<u>FY 17-18 Budget</u>	<u>FY 18-19 Budget</u>
<b>Program Budget by Fund</b>					
General Fund (001)	\$ 1,249,671	\$ 1,645,000	\$ 1,643,000	\$ -	\$ -
Information Tech Fund (705)				2,088,000	2,074,000
IT Equipment Equip Repl (704)	115,764	926,000	214,000	2,340,000	1,895,000
<b>Totals</b>	<b>\$ 1,365,435</b>	<b>\$ 2,571,000</b>	<b>\$ 1,857,000</b>	<b>\$ 4,428,000</b>	<b>\$ 3,969,000</b>
<b>Net Program Budget by Fund</b>					
General Fund (001)	\$ 1,249,671	\$ 1,645,000	\$ 1,643,000	\$ -	\$ -
Information Tech Fund (705)				-	-
IT Equipment Equip Repl (704)	(103,152)	702,000	(5,000)	2,121,000	1,676,000
<b>Totals</b>	<b>\$ 1,146,519</b>	<b>\$ 2,347,000</b>	<b>\$ 1,638,000</b>	<b>\$ 2,121,000</b>	<b>\$ 1,676,000</b>

### Fund Summary



■ Citywide Information Technology  
■ IT Equipment Replacement



■ Citywide Information Technology  
■ IT Equipment Replacement

### Overview

The Human Resources Department serves as a strategic partner with each City Department to ensure they have the tools and resources necessary to successfully achieve their Department's mission. The Department administers labor relations, classification and compensation, employee benefits and employment services programs. The Department also provides policy guidance and acts as an internal consultant on human resources-related issues; implements and manages the attraction and selection of City employees; maintains an equitable and competitive salary and benefits structure; designs and administers the employee benefits packages; coordinates required training programs for City employees; and strives to promote and maintain a positive labor relations climate between the employee bargaining units and the City.



The mission statement of the Department is to develop and implement effective human resource management strategies and programs to attract, develop, and retain employees who are empowered to deliver quality municipal services to the community.

### Workplan Highlights

- Supported and assisted in the formation and implementation of new agreements with the five miscellaneous bargaining units and two Compensation Plans that provided for consistency in medical benefits for all City employees.
- Conducted numerous recruitments, including the selection of the new City Manager, Alameda Municipal Power General Manager, Information Technology Director, Human Resource Director, City Engineer, Emergency Medical Services Education Coordinator, Assistant City Attorney, Information Technology Analyst, Police Captain, Fire Captain, Maintenance Workers, Dispatchers, Public Works Project Manager I/II/III, Fire Captain, Code Compliance Officers, and entry-level Police Officers, and Firefighters.
- Facilitated numerous sensitive employee relations issues and investigations.
- Developed a Lateral Transfer Policy for Police Officers in order to facilitate the hiring of trained officers
- Updated multiple Human Resource Policies and Procedures
- Reorganized Human Resources to provide a point of contact for each City Department allowing for a more streamlined approach to accessing services.

### Goals

1. Assist the Executive Management Team to plan, manage, and coordinate changes to the City organization that make it more adaptable to changing circumstances.
2. Provide excellent and responsive customer service to City Departments in meeting the challenges and demands of workforce planning.
3. Assist with the competitiveness of the City for attraction and retention of qualified staff.
4. Review requirements of federal and state mandates to ensure that the City is in compliance.
5. Create an environment where employees feel supported, understand expectations and continue to grow.
6. Begin the process of updating the City's Finance and Human Resources technology infrastructure to gain workplace/force efficiencies.

Performance Measure	Relates to Goal	2013 Actual	2014 Actual	2015 Actual	2016 Budget
1. Average Applications Received Per Recruitment	2, 3	N/A	38	38	61
2. Average Length of Time to Provide a Hiring List	2, 3	N/A	48 days	49.5	52
3. Number of full time appointments completed in the calendar year	2, 3	N/A	25	37	50
4. Percent of full-time employees receiving annual performance evaluations	5	N/A	N/A	N/A	N/A

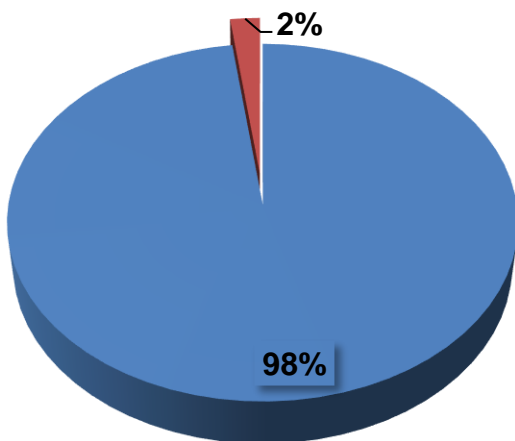
### Expenditure Summary by Program

<u>Program Name</u>	<u>FY 15-16 Actual</u>	<u>FY 16-17 Budget</u>	<u>FY 16-17 Projected</u>	<u>FY 17-18 Budget</u>	<u>FY 18-19 Budget</u>
Administration	\$ 1,218,620	\$ 1,450,000	\$ 1,207,174	\$ 1,416,000	\$ 1,476,000
Unemployment Insurance	33,759	182,000	36,000	31,000	31,000
<b>Total Program Budget</b>	<b>\$ 1,252,379</b>	<b>\$ 1,632,000</b>	<b>\$ 1,243,174</b>	<b>\$ 1,447,000</b>	<b>\$ 1,507,000</b>
<b>Less: Program Revenues</b>	<b>342,770</b>	<b>336,000</b>	<b>338,000</b>	<b>236,000</b>	<b>254,000</b>
<b>Net Program Budget</b>	<b>\$ 909,609</b>	<b>\$ 1,296,000</b>	<b>\$ 905,174</b>	<b>\$ 1,211,000</b>	<b>\$ 1,253,000</b>
<b>Cost Recovery %</b>	<b>21%</b>	<b>21%</b>	<b>27%</b>	<b>16%</b>	<b>17%</b>

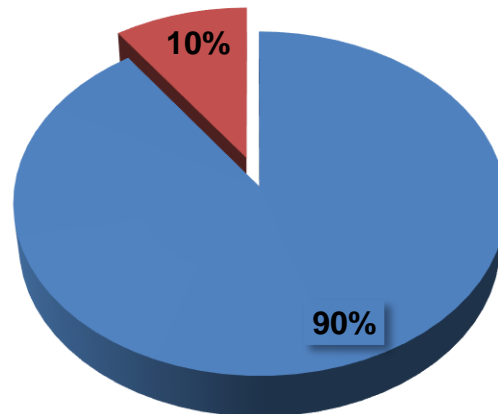
### Fund Summary

	<u>FY 15-16 Actual</u>	<u>FY 16-17 Budget</u>	<u>FY 16-17 Projected</u>	<u>FY 17-18 Budget</u>	<u>FY 18-19 Budget</u>
<b>Program Budget by Fund</b>					
General Fund (001)	\$ 1,218,620	\$ 1,450,000	\$ 1,207,174	\$ 1,416,000	\$ 1,476,000
Unemployment ISF (715)	33,759	182,000	36,000	31,000	31,000
<b>Totals</b>	<b>\$ 1,252,379</b>	<b>\$ 1,632,000</b>	<b>\$ 1,243,174</b>	<b>\$ 1,447,000</b>	<b>\$ 1,507,000</b>
<b>Net Program Budget by Fund</b>					
General Fund (001)	\$ 991,256	\$ 1,223,000	\$ 980,174	\$ 1,195,000	\$ 1,255,000
Unemployment ISF (715)	(81,647)	73,000	(75,000)	16,000	(2,000)
<b>Totals</b>	<b>\$ 909,609</b>	<b>\$ 1,296,000</b>	<b>\$ 905,174</b>	<b>\$ 1,211,000</b>	<b>\$ 1,253,000</b>

### Expenditures and Revenues by Program



■ Administration   ■ Unemployment



■ Administration   ■ Unemployment



### Overview

The Fleet and Facility Maintenance Department, formerly the Central Services Department, is comprised of the Fleet Services and Facility Maintenance programs, which manage the maintenance of City vehicles and buildings. The programs in the department were previously accounted for in a separate internal service fund and accounted for in the General Fund beginning in Fiscal Year 12-13.

The mission of the department is to maintain the City's vehicles and facilities in a safe, functional, and reliable condition and at a level which prevents any service interruptions or interruptions of occupancy.

### Budget Highlights

In Fiscal Years 2017-2019, both programs in Fleet and Facility Maintenance will focus on enhanced delivery of the department's mission by continuing to optimize asset management in Alameda's new Computerized Maintenance Management System (CMMS). A main focus of this CMMS asset management is executing better preventative maintenance to extend the life of all assets.



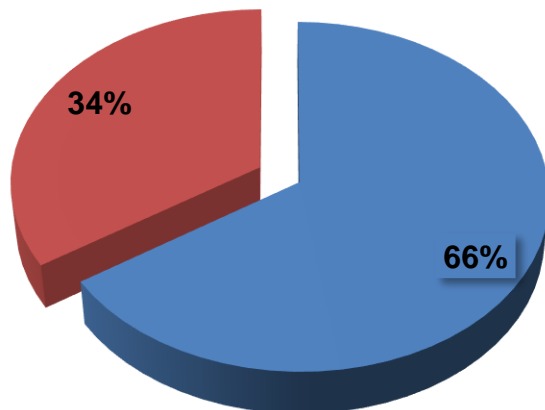
### Expenditure Summary by Program

<b><i>Program Name</i></b>	<b>FY 15-16 Actual</b>	<b>FY 16-17 Budget</b>	<b>FY 16-17 Projected</b>	<b>FY 17-18 Budget</b>	<b>FY 18-19 Budget</b>
Fleet Maintenance	\$ 1,738,641	\$ 1,563,000	\$ 1,439,000	\$ 1,799,000	\$ 1,999,000
Facility Maintenance	885,909	913,000	887,000	1,028,000	1,061,000
<b>Total Program Budget</b>	<b>\$ 2,624,550</b>	<b>\$ 2,476,000</b>	<b>\$ 2,326,000</b>	<b>\$ 2,827,000</b>	<b>\$ 3,060,000</b>
<b>Less: Program Revenues</b>	872,234	765,000	749,000	769,000	769,000
<b>Net Program Budget</b>	<b>\$ 1,752,316</b>	<b>\$ 1,711,000</b>	<b>\$ 1,577,000</b>	<b>\$ 2,058,000</b>	<b>\$ 2,291,000</b>
<b>Cost Recovery %</b>	<b>33%</b>	<b>31%</b>	<b>32%</b>	<b>27%</b>	<b>25%</b>

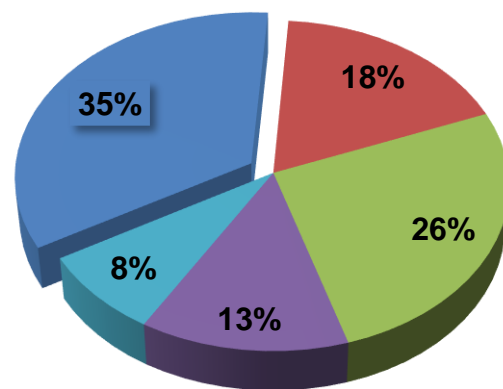
### Fund Summary

	<b>FY 15-16 Actual</b>	<b>FY 16-17 Budget</b>	<b>FY 16-17 Projected</b>	<b>FY 17-18 Budget</b>	<b>FY 18-19 Budget</b>
<b>Program Budget by Fund</b>					
General Fund (001)	\$ 2,624,550	\$ 2,476,000	\$ 2,326,000	\$ 2,827,000	\$ 3,060,000
<b>Net Program Budget by Fund</b>					
General Fund (001)	\$ 1,752,316	\$ 1,711,000	\$ 1,577,000	\$ 2,058,000	\$ 2,291,000

### Expenditures by Program / Personnel



■ Fleet Maintenance  
■ Facility Maintenance



■ Personnel  
■ Other  
■ Contract Services  
■ Capital Outlay  
■ Cost Allocation



Overview

The Alameda Free Library provides the public with materials, services, and programs to advance their recreational, educational, and professional goals. This is achieved by serving as a rich and diverse resource for reference, cultural enrichment, community interaction and involvement for all ages. A diverse and expansive collection of print, eBooks, and audiovisual materials compliment the online research databases already available. In addition, the Main Library and Branch Libraries offer public computers with free Wi-Fi access. The Main Library offers meeting rooms available for the public to rent and the volunteer-run Dewey’s Friends Café. The Library Department Divisions consist of Administration, Library Operations, and Adult Literacy.

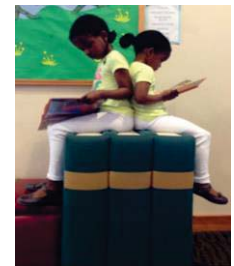
The Department’s mission statement is the Alameda Free Library is an inviting and comfortable place where people of all ages develop and enjoy a love of learning and reading, connect to the online world, and find the information they need for daily living.

Workplan Highlights

- In collaboration with the Alameda Recreation and Parks Department, the Boys & Girls Department will launch Story Walks, a new outreach program combining early literacy skills and movement activities in our local parks.
- The Library, in collaboration East Bay Regional Parks, the California State Parks, and the National Park Service, will provide hiking day packs under a program called “Library Outdoors”.
- As part of a State-wide Library Initiative, the Library is participating in a pilot project to work cooperatively with the Alameda Unified School District in offering eResources to high school students using only their school ID cards.

Goals

1. Provide a broad and diverse collection of books and other library materials to meet the varied interests and needs of the community.
2. Promote collaboration among staff to attain high-performance and customer-focused library.
3. Use new technology to optimize the development and delivery of library services.
4. Provide library programs and publications to educate, enrich, and inform library users.
5. Maintain library facilities as community gathering places.



Performance Measure	Relates to Goal	2014 Actual	2015 Actual	2016 Actual	2017 Estimate	2018 Estimate
1. Number of Visitors by Location (Main; WEB; BFI)	1, 4, 5	312,966	322,015	348,533	350,000	350,000
		57,028	40,694	29,380	35,000	35,000
		70,501	63,042	45,908	50,000	50,000
2. Number of Items Lent Electronically	1, 3	12,833	18,106	20,604	20,000	20,000
3. Number of Items Lent by Branch (Main, WEB, BFI)	1	406,953	364,290	369,436	400,000	400,000
		54,353	47,713	31,998	35,000	35,000
		71,694	64,442	49,668	51,000	51,000
4. Number of Programs Offered	4	1,269	1,469	1,504	1,500	1,500
5. Number of Program Participants	4	21,161	17,851	28,530	28,000	28,000
6. Number of Users of the Computer Lab	4	1,979	2,109	1,644	2,000	2,000
7. Percent of respondents rating the quality of programs as good or excellent (children’s programs / adult programs / teen programs).	N/A	N/A	62%	62%	City Survey	City Survey
8. Percent of respondents rating the quality of customer service at the Library as good or excellent.	N/A	N/A	67%	67%	City Survey	City Survey

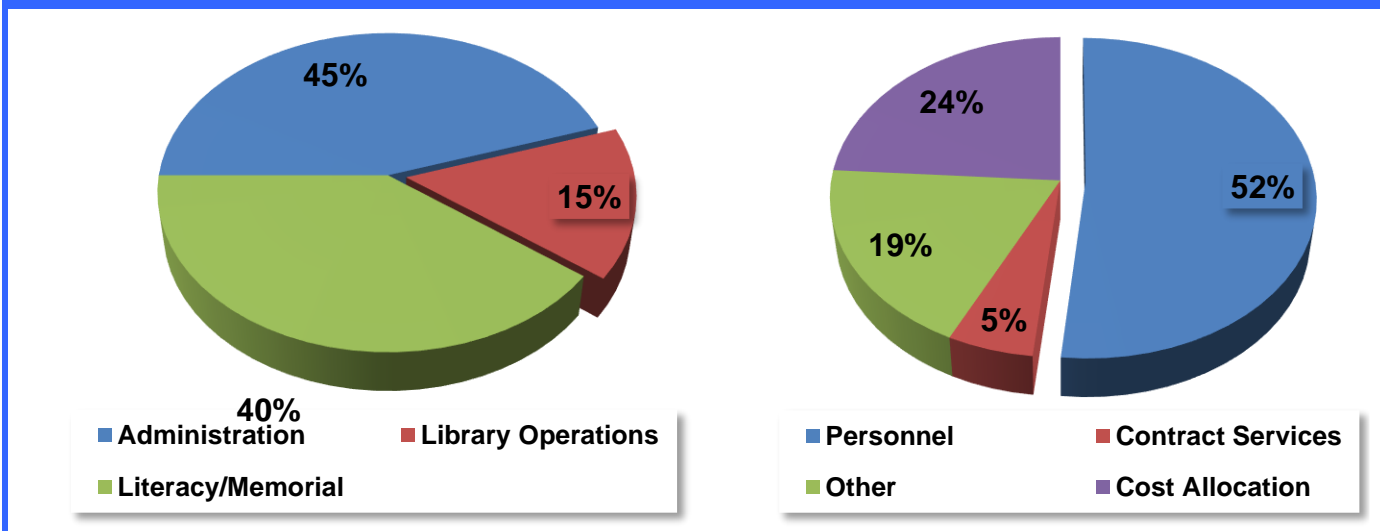
## Expenditure Summary by Program

<b><u>Program Name</u></b>	<b>FY 15-16 Actual</b>	<b>FY 16-17 Budget</b>	<b>FY 16-17 Projected</b>	<b>FY 17-18 Budget</b>	<b>FY 18-19 Budget</b>
Administration	\$ 992,900	\$ 1,098,000	\$ 1,036,000	\$ 1,098,000	\$ 1,122,000
Library Operations	2,792,155	3,080,000	2,936,000	3,392,000	3,445,000
Adult Literacy	40,221	59,000	17,000	53,000	61,000
Memorial Fund	34,336	149,000	148,000	-	-
<b>Total Program Budget</b>	<b>\$ 3,859,612</b>	<b>\$ 4,386,000</b>	<b>\$ 4,137,000</b>	<b>\$ 4,543,000</b>	<b>\$ 4,628,000</b>
<b>Less: Program Revenues</b>	2,183,692	2,171,000	2,209,000	2,325,000	2,394,000
<b>Net Program Budget</b>	<b>\$ 1,675,920</b>	<b>\$ 2,215,000</b>	<b>\$ 1,928,000</b>	<b>\$ 2,218,000</b>	<b>\$ 2,234,000</b>
<b>Cost Recovery %</b>	<b>57%</b>	<b>49%</b>	<b>53%</b>	<b>51%</b>	<b>52%</b>

## Fund Summary

<b>Program Budget by Fund</b>	<b>FY 15-16 Actual</b>	<b>FY 16-17 Budget</b>	<b>FY 16-17 Projected</b>	<b>FY 17-18 Budget</b>	<b>FY 18-19 Budget</b>
Library (210)	\$ 3,785,055	\$ 4,178,000	\$ 3,972,000	\$ 4,490,000	\$ 4,567,000
Library Memorial (210.1)	34,336	149,000	148,000	-	-
Adult Literacy (210.2)	40,221	59,000	17,000	53,000	61,000
<b>Totals</b>	<b>\$ 3,859,612</b>	<b>\$ 4,386,000</b>	<b>\$ 4,137,000</b>	<b>\$ 4,543,000</b>	<b>\$ 4,628,000</b>
<b>Net Program Budget by Fund</b>					
Library (210)	\$ 1,658,038	\$ 2,083,000	\$ 1,792,000	\$ 2,228,000	\$ 2,254,000
Library Memorial (210.1)	18,310	129,000	148,000	-	-
Adult Literacy (210.2)	(428)	3,000	(12,000)	(10,000)	(20,000)
<b>Totals</b>	<b>\$ 1,675,920</b>	<b>\$ 2,215,000</b>	<b>\$ 1,928,000</b>	<b>\$ 2,218,000</b>	<b>\$ 2,234,000</b>

## Expenditures by Program / Category



### Overview

The Recreation and Parks Department offers a variety of programs including youth and adult sports; youth, teen and tiny tot programs; community events; special populations with developmental disabilities; youth and adult classes; park and facility management; and Mastick Senior Center activities. Functions include planning and implementation of programs and activities; rental, operation and maintenance of athletic facilities, parks, picnic areas, playgrounds, and recreation centers; as well as administration of the contract providing the operation of the Chuck Corica Golf Complex. The Department manages renovation of existing facilities and development of new parks and recreation facilities, including securing funding and project management. The Department develops programs and projects that enhance the quality of life and recreational activities available to the Alameda community.



### Budget Highlights

- Manage design and construction of Jean Sweeney Open Space Park, Estuary Park, and Encinal Boat Ramp including identifying funding sources through grants, corporate, and individual donations.
- Address extensive deferred maintenance in Alameda Parks through maintenance projects and capital improvement projects. This includes an annual playground replacement program and renovating park lighting, pathways, and facilities.
- Improve accessibility of recreation services for people with physical and mental challenges.
- Continue to expand recreation programs and activities to meet the needs of the Alameda community while also recovering costs.



### Goals

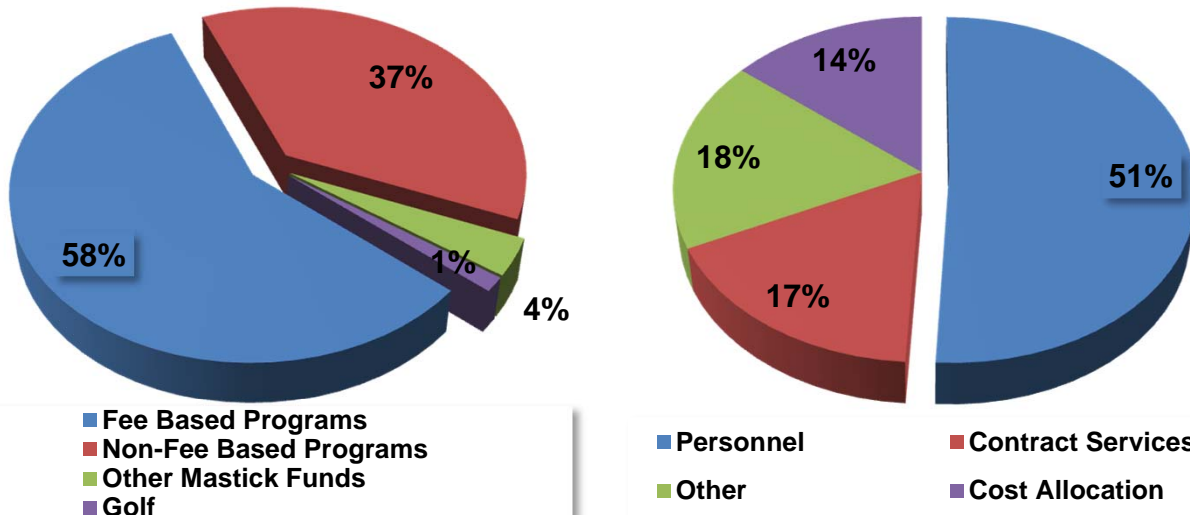
1. Provide flexible recreation activities that address community needs as they arise. Provide affordable, innovative, inclusive, and accessible programs to youth, teens, adults, and seniors that encourage positive personal growth in the areas of social, educational, and health enrichment.
2. Improve Park Maintenance services and project management through efficient staff management.

Performance Measure	Relates to Goal	2014 Actual	2015 Actual	2016 Actual	2017 Estimate	2018 Estimate
1. Percent of respondents rating the quality of recreational programs as good or excellent. <sup>1</sup> City-wide survey <sup>2</sup> Internal survey of program participants	1	90% <sup>2</sup>	68% <sup>1</sup>	92% <sup>2</sup>	90% <sup>2</sup>	90% <sup>2</sup>
2. Percent of respondents rating the cleanliness of recreational and parks facilities as good or excellent	2	n/a	81%	81%	85%	85%
3. Payroll dollars saved through Senior Center volunteer hours.	1	\$489,565	\$541,724	\$499,804	\$500,000	\$500,000
4. Percent of recreation expenses covered through fees and revenues.	1	60%	77%	81%	80%	80%
5. Percent change of total gross revenue for the Chuck Corica Golf Complex <sup>1</sup> Par 3 and start of South Course construction <sup>2</sup> South Course construction 2014 - 2017	1	-18% <sup>1</sup>	-27% <sup>2</sup>	-8%	10%	10%

## Expenditure Summary by Program

	FY 15-16 Actual	FY 16-17 Budget	FY 16-17 Projected	FY 17-18 Budget	FY 18-19 Budget
<b>Program Expenditures</b>					
Fee Based Programs	\$ 3,926,966	\$ 4,263,000	\$ 4,265,000	\$ 4,707,000	\$ 4,780,000
Non-Fee Based Programs	2,611,767	2,715,000	2,699,000	3,026,000	3,097,000
Other Mastick Funds	139,913	281,000	258,000	284,000	309,000
Golf	172,130	122,000	125,000	114,000	114,000
<b>Total Program Budget</b>	<b>\$ 6,850,776</b>	<b>\$ 7,381,000</b>	<b>\$ 7,347,000</b>	<b>\$ 8,131,000</b>	<b>\$ 8,300,000</b>
<b>Program Revenues</b>					
Fee Based Programs	\$ 2,590,984	\$ 2,540,000	\$ 2,467,000	\$ 2,786,000	\$ 2,875,000
Non-Fee Based Programs	273,000	280,000	276,000	291,000	297,000
Other Mastick Funds	183,575	211,000	185,000	174,000	174,000
Golf	294,890	450,750	360,000	407,000	389,000
<b>Total Program Revenue</b>	<b>\$ 3,342,449</b>	<b>3,481,750</b>	<b>3,288,000</b>	<b>3,658,000</b>	<b>3,735,000</b>
<b>Net Program Budget</b>					
Fee Based Programs	1,335,982	1,723,000	1,798,000	1,921,000	1,905,000
Non-Fee Based Programs	2,338,767	2,435,000	2,423,000	2,735,000	2,800,000
Other Mastick Funds	(43,662)	70,000	73,000	110,000	135,000
Golf	(122,760)	(328,750)	(235,000)	(293,000)	(275,000)
<b>Total Net Program Budget</b>	<b>\$ 3,508,327</b>	<b>\$ 3,899,250</b>	<b>\$ 4,059,000</b>	<b>\$ 4,473,000</b>	<b>\$ 4,565,000</b>
<b>Cost Recovery %</b>					
Fee Based Programs	66%	60%	58%	59%	60%
Non-Fee Based Programs	10%	10%	10%	10%	10%
Other Mastick Funds	131%	75%	72%	61%	44%
Golf	171%	369%	288%	357%	341%

## Expenditures by Program / Category



### Overview

The Community Development Department is responsible for guiding, facilitating, and implementing land development, economic development, and sustainable development initiatives consistent with City Council and community goals. The Department strives to provide a safe, well-designed, economically diverse and financially sustainable community by implementing and enforcing General Plan policies, Zoning Regulations and Building Codes; carrying out business retention, expansion and attraction programs; and providing stewardship of City-owned land assets, including Public Trust properties; and supporting the Social Services Human Relations Board and the Alameda Collaborative for Children, Youth and Their Families, whose activities promote initiatives that build mutual understanding, respect and good will and improve social services in the community.

### Workplan Highlights

- Prepare for City Council consideration amendments to the Alameda Municipal Code to increase the amount and type of affordable housing in each residential project, preserve economic development opportunities in all mixed-use zoned properties, and require Universal Design (i.e. buildings and environments that are accessible to older people, and people with and without disabilities) in all new residential projects;
- Complete the Economic Development Strategic Plan and continue to actively promote a business-friendly environment through citywide business attraction, retention and expansion programs;
- Continue to streamline the building permit process and strive for outstanding customer service to those building, remodeling and upgrading structures; and
- Facilitate redevelopment of vacant and underutilized waterfront sites on the Northern Waterfront and Alameda Point.
- Issue a Public Art Request for Proposals and fund selected projects; and
- Support SSHRB and ACCYF and related projects to ensure those most vulnerable in the community are cared for.



### Goals

1. Service approximately 13,000 customers annually at the Permit Center.
2. Process approximately 4,000 Building Permit applications annually.
3. Process approximately 650 design review, use permit, home occupation, and other land use planning entitlements annually.
4. Process approximately 10 new leases and lease amendments for City assets annually to ensure maintenance and code compliance upgrades for infrastructure on City and Tidelands properties.
5. Assist approximately 100 new and existing businesses with relocation, expansion, and/or improvement of their facilities in Alameda.

Performance Measurement	Relates to Goals	2014 Actual	2015 Actual	2016 Actual
1. Percent of building permits issued same day over the counter and on-line.	1, 2	74%	74%	84%
2. Percent of building permits accepted for Plan Check, reviewed within ten days of complete application.	1, 2	66%	72%	91%
3. Percent of inspections conducted as scheduled.	1,2	99%	99%	99%
4. Percent of reported high and medium priority code violations responded to annually.		98%	92%	66%
5. Percent of permit center survey respondents rating service as good or excellent.	1	93%	87%	90%
6. Percent of private sector investment in total construction costs for Façade Grant Program	5	N/A	N/A	67%
7. Number of business visitations (welcome new businesses, retain businesses near term of lease, etc.)	5	N/A	N/A	221

## Expenditure Summary by Program

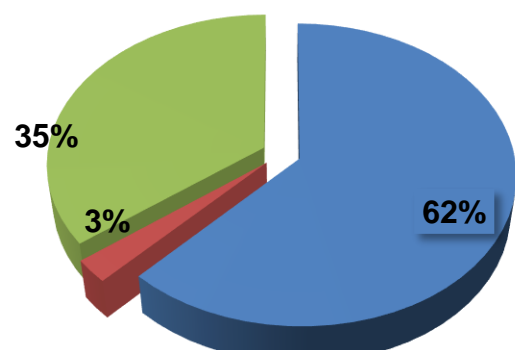
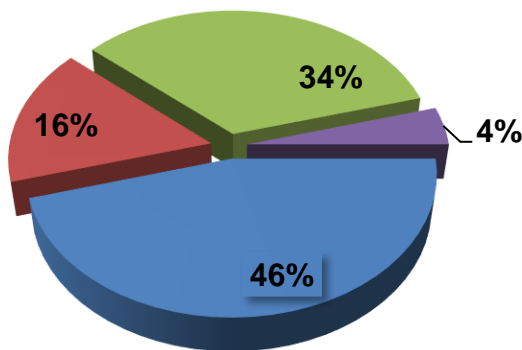
<u>Program Name</u>	<u>FY 15-16 Actual</u>	<u>FY 16-17 Budget</u>	<u>FY 16-17 Projected</u>	<u>FY 17-18 Budget</u>	<u>FY 18-19 Budget</u>
Building and Safety	\$ 2,920,662	\$ 3,585,723	\$ 3,243,000	\$ 3,768,000	\$ 3,853,000
Planning	967,809	1,182,000	1,023,000	1,301,000	1,345,000
Economic Development	1,675,751	3,261,284	2,825,000	2,963,000	2,742,000
Other Programs	190,816	482,742	206,000	396,000	332,000
<b>Total Program Budget</b>	<b>\$ 5,755,038</b>	<b>\$ 8,511,749</b>	<b>\$ 7,297,000</b>	<b>\$ 8,428,000</b>	<b>\$ 8,272,000</b>
<b>Less: Program Revenues</b>	7,086,180	7,714,241	7,217,000	7,802,000	8,016,000
<b>Net Program Budget</b>	<b>\$ (1,331,142)</b>	<b>\$ 797,508</b>	<b>\$ 80,000</b>	<b>\$ 626,000</b>	<b>\$ 256,000</b>

\* FY 13-14 Due to one-time repayment \$3 million loan outstanding by private developer

## Fund Summary

<u>Program Budget by Fund</u>	<u>FY 15-16 Actual</u>	<u>FY 16-17 Budget</u>	<u>FY 16-17 Projected</u>	<u>FY 17-18 Budget</u>	<u>FY 18-19 Budget</u>
Community Dev (209)	3,892,215	\$ 4,818,723	\$ 4,271,000	\$ 5,121,000	\$ 5,250,000
General Fund (001)	93,791	\$ 186,000	\$ 190,000	\$ 206,000	\$ 209,000
Other Funds	1,769,032	3,507,026	2,836,000	3,101,000	2,813,000
<b>Total</b>	<b>5,755,038</b>	<b>\$ 8,511,749</b>	<b>\$ 7,297,000</b>	<b>\$ 8,428,000</b>	<b>\$ 8,272,000</b>
<b>Net Program Budget by Fund</b>					
Community Dev (209)	(75,169)	\$ (94,277)	\$ (71,000)	\$ 66,000	\$ (65,000)
General Fund (001)	93,791	186,000	190,000	206,000	209,000
Other Funds	(1,349,764)	705,785	(39,000)	354,000	112,000
<b>Total</b>	<b>\$ (1,331,142)</b>	<b>\$ 797,508</b>	<b>\$ 80,000</b>	<b>\$ 626,000</b>	<b>\$ 256,000</b>

## Expenditures by Program / Fund



■ Building and Safety    ■ Planning  
■ Economic Development    ■ Other Programs

■ Community Development  
■ General Fund  
■ Other Funds



### Overview / Mission Statement

The Base Reuse and Transportation Planning Department manages the redevelopment of the former Naval Air Station and oversees Citywide transportation planning efforts. The Base Reuse and Redevelopment program includes Leasing and Property Management and Redevelopment. Leasing and Property Management maintains the 880-acre site, manages the existing leases, and recruits new tenants. Redevelopment implements the community's plans to revitalize the former base into a mixed-use, transit-oriented development. Base Reuse also funds site maintenance executed by the Public Works Department. The Transportation Planning program oversees the City's multimodal planning efforts; manages the paratransit and bicycle/pedestrian programs; and develops multimodal safety and complete streets grant applications, capital project designs, and programs.



### Workplan Highlights

- In FY 15-17, the Department received approval of the Site A Disposition and Development Agreement, Phase 1 improvement plans, Phase 1 Final Map, and establishment of a CFD for Alameda Point, Seaplane Lagoon Ferry Terminal Plan, Phase 2 and Phase 3A conveyance from the Navy, and the Main Street Neighborhood Specific Plan.
- In FY 15-17, the Department received approval of the Central Avenue Complete Streets concept and the Cross Alameda Trail Gap concept designs, and obtained a \$7.3 million grant for the Central Avenue project from the State's Active Transportation Program.
- In FY 17-18 and FY 18-19, the Department will move forward with Navy conveyance, finalizing a development transaction in the Main Street Neighborhood, implementing Site A infrastructure, implementing multimodal transportation plans and projects, including the Citywide Transit/Transportation Demand Management Plan, and updating the Bicycle and Pedestrian Plans.

### Goals

1. Facilitate the transfer, reuse and development of former federal lands by effectively implementing planning and contractual development documents for Alameda Point.
2. Administer an efficient commercial and residential leasing program for Alameda Point.
3. Facilitate the planning and implementation of multimodal complete streets plans and designs to improve safety for all modes and to provide more transportation options.

Performance Measure	Relates to Goals	2014 Actual	2015 Actual	2016 Actual
1. Number of jobs created (by type; e.g. food and beverage, maritime, commercial)	2	5	243	450
2. Number of new square footage leased (e.g., retail, office, industrial)	2	13,115 sf	242,753	450,827
3. Number of business contacts made	2	61	225	303
4. Percent of commercial tenants rating customer services as good or better	2	N/A	40%	60%
5. Percent of commercial tenants who receive a personal contact annually	2	11%	83%	88%
6. Number of electric vehicle charging stations, biodiesel, and compressed natural gas facilities available at Alameda Point	3	0	0	0
7. Amount of new private investment	1, 2	N/A	N/A	\$38,153,556
8. Amount of new investment in public infrastructure	1, 2	N/A	N/A	0



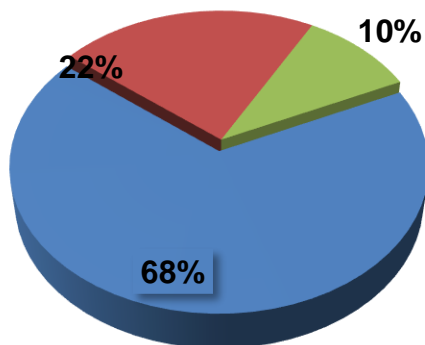
### Expenditure Summary by Program

Program Name	FY 15-16 Actual	FY 16-17 Budget	FY 16-17 Projected	FY 17-18 Budget	FY 18-19 Budget
Reuse Development	\$11,030,822	\$10,700,598	\$ 10,698,000	\$ 8,836,000	\$ 8,228,000
AP Maintenance	1,899,550	2,540,338	2,461,000	2,767,000	2,857,000
Transportation	303,467	466,000	218,000	1,308,000	1,230,000
<b>Total Program Budget</b>	<b>\$ 13,233,839</b>	<b>\$ 13,706,936</b>	<b>\$ 13,377,000</b>	<b>\$ 12,911,000</b>	<b>\$ 12,315,000</b>
<b>Less: Program Revenues</b>	<b>13,421,234</b>	<b>12,504,000</b>	<b>13,369,000</b>	<b>11,745,000</b>	<b>11,746,000</b>
<b>Net Program Budget</b>	<b>(187,395)</b>	<b>1,202,936</b>	<b>8,000</b>	<b>1,166,000</b>	<b>569,000</b>
<b>Cost Recovery %</b>	<b>101%</b>	<b>91%</b>	<b>100%</b>	<b>91%</b>	<b>95%</b>

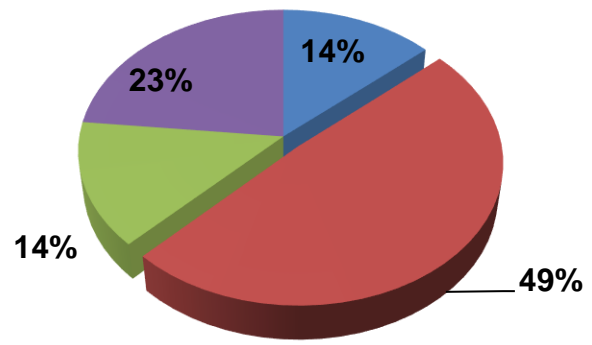
### Fund Summary

Program Budget by Fund	FY 15-16 Actual	FY 16-17 Budget	FY 16-17 Projected	FY 17-18 Budget	FY 18-19 Budget
Base Reuse Fund (858)	\$ 12,930,372	\$ 13,240,936	\$ 13,159,000	\$ 11,603,000	\$ 11,085,000
Transportation Fund (287)	303,467	466,000	218,000	1,308,000	1,230,000
<b>Totals</b>	<b>\$ 13,233,839</b>	<b>\$ 13,706,936</b>	<b>\$ 13,377,000</b>	<b>\$ 12,911,000</b>	<b>\$ 12,315,000</b>
Net Program Budget by Fund					
Base Reuse Fund (858)	\$ (480,442)	\$ 736,936	\$ (200,000)	\$ (12,000)	\$ (530,000)
Transportation Fund (287)	293,047	466,000	208,000	1,178,000	1,099,000
<b>Totals</b>	<b>\$ (187,395)</b>	<b>\$ 1,202,936</b>	<b>\$ 8,000</b>	<b>\$ 1,166,000</b>	<b>\$ 569,000</b>

### Expenditures by Program / Category



- Reuse Development
- AP Maintenance
- Transportation



- Personnel Services
- Contractual Services
- Other Operational Costs
- Cost Allocation

### Overview

Since 2012, City Housing Department services have been provided by the Housing Authority through a Services Agreement. The staffing services agreement is administered by the Director of Community Development and encompasses most of the housing-related programs and projects city-wide. Housing Authority staff performs a wide range of services including managing the development of new affordable rental housing, implementing the City's first-time homebuyer programs, managing the inclusionary housing program, and administering the Community Development Block Grant (CDBG) and HOME programs on behalf of the City. The Housing Authority is also the Successor Housing Agency for the former Community Improvement Commission of the City of Alameda. The Housing Successor is a separate legal entity from the City's Successor Agency. Over the past five years, Housing staff has assisted with the completion or commencement of over **160 new or substantially renovated units** for low- and very low-income households.

### Workplan Highlights 2017 - 2018

- Complete construction of 32 new affordable units at Del Monte Senior apartments.
- Begin construction of 20 new affordable family units at 2437 Eagle Avenue.
- Complete conversion of 738 Eagle Avenue from single-family to duplex (add one ADA accessible unit).
- Administer the sale of the new below-market-rate homes at 2100 Clement.
- Continue clearance activities and pre-development work for up to 90 new supportive housing units at North Housing.
- Administer the CDBG program to continue serving 5,000 low- and moderate-income residents annually through public service and residential rehabilitation programs.



### Goals

1. Administer the City's various affordable housing funds to maintain and expand the supply of affordable housing.
2. Implement the Five-Year Affordable Housing Pipeline plan, which calls for the development of over 200 units of housing affordable to very low-, low- and moderate-income families.
3. Manage the Down Payment Assistance Program and Inclusionary Housing Program to provide ownership opportunities to first-time homebuyers.
4. Maintain policies and procedures for effective and efficient operation of the CDBG and HOME programs.

Performance Measure	Relates to Goal	2014 Actual	2015 Actual	2016 Actual
1. BMR/DPA Monitoring	1	119	121	130
2. Below Market Rate Sale/Resale	1	1	2	2
3. Down Payment Assistance	3	2	1	0
4. Construct New Rental Units (HOME)	2	0	32	31
5. CDBG Public Services	4	6369	5000	5000
6. CDBG Residential Rehab		35	30	40

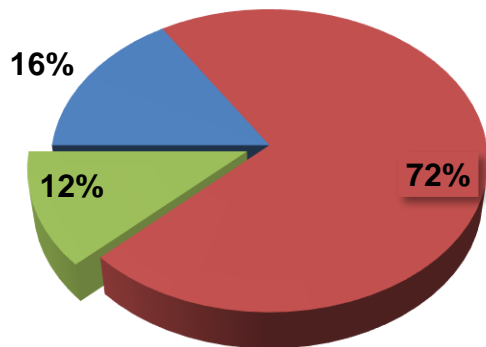
## Expenditure Summary by Program

<u>Program Name</u>	<u>FY 15-16 Actual</u>	<u>FY 16-17 Budget</u>	<u>FY 16-17 Projected</u>	<u>FY 17-18 Budget</u>	<u>FY 18-19 Budget</u>
Housing in-Lieu	\$ 55,528	\$ 64,000	\$ 64,000	\$ 384,000	\$ 384,000
CDBG	1,480,381	1,227,492	1,464,000	1,210,000	1,211,000
Rent Review/Stabilization	137,752	1,643,316	789,000	1,782,000	1,789,000
Other Housing Programs	298,182	634,029	407,000	213,000	198,000
<b>Total Program Budget</b>	<b>\$ 1,971,843</b>	<b>\$ 3,568,837</b>	<b>\$ 2,724,000</b>	<b>\$ 3,589,000</b>	<b>\$ 3,582,000</b>
<b>Less Program Revenues</b>	<b>1,956,075</b>	<b>2,745,537</b>	<b>1,874,000</b>	<b>3,285,000</b>	<b>3,287,000</b>
<b>Net Program Budget</b>	<b>\$ 15,768</b>	<b>\$ 823,300</b>	<b>\$ 850,000</b>	<b>\$ 304,000</b>	<b>\$ 295,000</b>

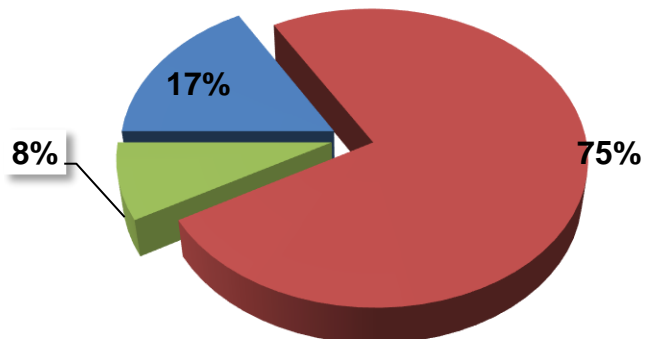
## Fund Summary

	<u>FY 15-16 Actual</u>	<u>FY 16-17 Budget</u>	<u>FY 16-17 Projected</u>	<u>FY 17-18 Budget</u>	<u>FY 18-19 Budget</u>
<b>Program Budget by Fund</b>					
Housing in-Lieu (228)	\$ 55,528	\$ 64,000	\$ 64,000	\$ 384,000	\$ 384,000
CDBG (236)	1,480,381	1,227,492	1,464,000	1,210,000	1,211,000
Rent Review/Stabilization	137,752	1,643,316	789,000	1,782,000	1,789,000
Other Housing Programs	298,182	634,029	407,000	213,000	198,000
Totals	\$ 1,971,843	\$ 3,568,837	\$ 2,724,000	\$ 3,589,000	\$ 3,582,000
<b>Net Program Budget by Fund</b>					
Housing in-Lieu (228)	\$ (210,979)	\$ 62,000	\$ (81,000)	\$ 282,000	\$ 283,000
CDBG (236)	105,002	167,492	150,000	150,000	150,000
Rent Review/Stabilization	137,752	497,316	789,000	(10,000)	(12,000)
Other Housing Programs	(16,007)	96,492	(8,000)	(118,000)	(126,000)
Totals	\$ 15,768	\$ 823,300	\$ 850,000	\$ 304,000	\$ 295,000

## Expenditures by Program / Category



■ Housing in-Lieu ■ CDBG ■ Other



■ Personnel ■ Contract Services ■ Other

## Overview / Mission Statement

The Alameda Fire Department is comprised of dedicated professionals assigned to six Divisions structured to meet the needs of the community and the Department. The Administration, Operations, Emergency Medical Services, Training, Disaster Preparedness and Fire Prevention Divisions are prepared to ensure day-to-day readiness in all areas of responsibility. The Fire Chief provides leadership and support for the effective delivery of these services.

The Department's mission statement is to mitigate the impact of hazardous situations on life, property and the environment through effective response, prevention and preparedness programs.



## Workplan Highlights

- The Department will continue to develop and implement strategies for more efficient and economic deployment of resources, as well as monitor the budget for operational effectiveness.
- The Department will research the feasibility of developing an Explorer and/or Regional Occupational Program for local youths interested in Firefighter careers.
- Working with our train-the-trainer program, the Fire Department will continue to provide in-house instruction and look for opportunities to provide other training to outside agencies, thus aiding in the containment of costs for emergency medical, fire, and rescue training requirements.
- The Community Paramedicine Pilot Program will continue to provide funding thru November 2017 for staffing, equipment, and supplies.
- The Department will continue to actively pursue public and private sources of funding to help cover the cost of Department operations, equipment, facilities, apparatus, and to address changes in industry policy and practice, as well as emerging trends.
- As a result of the newly reinstated Fire Prevention Bureau, the Department will increase the number of inspections completed in order to provide a proactive fire safety program.
- The Department will continue partnering with other City Departments and public agencies in order to expand services for community prevention and mitigation of fire, environmental and life safety hazards.

## Goals

1. Protect and preserve the lives and property of Alameda's residents and business community during emergencies.
2. Develop and implement strategies to navigate economic challenges and to sustain viable fire and emergency medical services.
3. Enhance efficient service delivery through the use of new technology, improved training methods, and regional and community partnerships.
4. Analyze and develop solutions to enhance emergency medical service delivery within the city.
5. Support a culture of personnel safety while working in hazardous environments.

Performance Measure	Relates to Goals	2014 Actual	2015 Actual	2016 Actual
Percent of fire calls responded to within 6:16 min	1	91.8%	87.0%	89.8%
Percent of Emergency Medical Services (EMS) calls responded to within 4:36 min	1	67.6%	69.4%	66.9%
Number of additional residents trained in Community Emergency Response Team (CERT)	1	n/a	71	54
Percent of apartment, commercial, hazmat, and state licensed facilities inspected annually.	1	30.2%	32.5%	26.8%

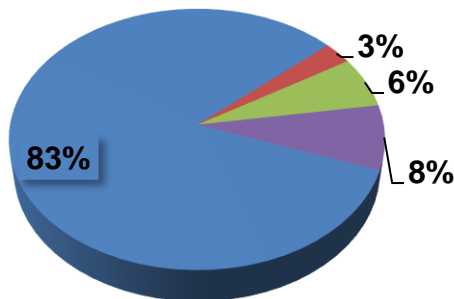
## Expenditure Summary by Program

<u>Program Name</u>	FY 15-16 Actual	FY 16-17 Budget	FY 16-17 Projected	FY 17-18 Budget	FY 18-19 Budget
Administration	\$ 1,472,245	\$ 1,756,241	\$ 1,743,000	\$ 2,066,000	\$ 2,139,000
Emergency Operations	24,845,776	26,189,837	25,882,000	27,256,000	28,186,000
Fire Prevention Services	205,311	435,684	503,000	865,000	1,201,000
Emergency Medical Services	860,047	820,399	812,000	921,000	925,000
Disaster Preparedness	147,580	170,000	164,000	313,000	332,000
Fire Training	346,307	356,000	348,000	355,000	370,000
BLS Transport	5,255	-	-	-	-
Fire Grants	792,180	2,911,643	1,360,000	1,886,000	23,000
<b>Total Program Budget</b>	<b>\$ 28,674,701</b>	<b>\$ 32,639,804</b>	<b>\$ 30,812,000</b>	<b>\$ 33,662,000</b>	<b>\$ 33,176,000</b>
<b>Less: Program Revenues</b>	5,155,141	5,879,143	4,651,000	5,492,000	3,627,000
<b>Net Program Budget</b>	<b>\$ 23,519,560</b>	<b>\$ 26,760,661</b>	<b>\$ 26,161,000</b>	<b>\$ 28,170,000</b>	<b>\$ 29,549,000</b>
<b>Cost Recovery %</b>	<b>18%</b>	<b>18%</b>	<b>15%</b>	<b>16%</b>	<b>11%</b>

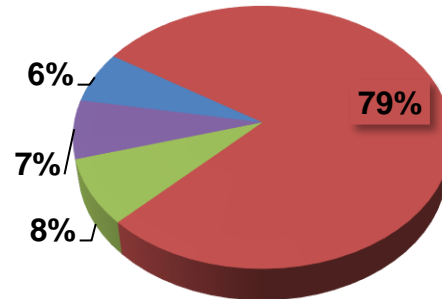
## Fund Summary

	FY 15-16 Actual	FY 16-17 Budget	FY 16-17 Projected	FY 17-18 Budget	FY 18-19 Budget
<b>Program Budget by Fund</b>					
General Fund (001)	\$27,882,521	\$29,728,161	\$29,452,000	\$31,776,000	\$33,153,000
Fire Grants (220)	792,180	2,911,643	1,360,000	1,886,000	23,000
	<b>\$28,674,701</b>	<b>\$32,639,804</b>	<b>\$30,812,000</b>	<b>\$33,662,000</b>	<b>\$33,176,000</b>
<b>Net Program Budget by Fund</b>					
General Fund (001)	23,830,733	\$ 26,298,161	\$26,161,000	\$28,179,000	\$29,549,000
Fire Grants (220)	(311,173)	462,500	-	(9,000)	-
	<b>\$23,519,560</b>	<b>\$26,760,661</b>	<b>\$26,161,000</b>	<b>\$28,170,000</b>	<b>\$29,549,000</b>

## Expenditures and Revenues by Category



- Emergency Operations
- Emergency Medical Svcs
- Administration
- Other



- Administration
- Emergency Operations
- Fire Grants
- Other



## Overview

The Police Department has 88 sworn officers and 33.5 non-sworn full-time positions within numerous operating units and Divisions, including Patrol, Investigations, Traffic, Communications, Dispatch, Identification, Records, and Property and Evidence. The Department is responsible for protecting the City’s residents, property owners, and businesses by patrolling 10.6 square miles of Alameda, using cars, bicycles, motorcycles, and a marine patrol boat. The Department fosters a problem-solving, community policing philosophy and works collaboratively with policy makers, the City Manager’s Office, and the community to address problems of crime and property damage.



The mission statement of the Department is to protect life and property, preserve peace, and prevent crime through quality police services founded on integrity, customer service and community oriented policing.

## Workplan Highlights

- The Department will continue to provide traffic safety, enforcement, and education services to the community.
- The Department will continue to work collaboratively with other City Departments on disaster preparedness efforts, jointly participating in table-top training exercises and Resiliency workshops.
- State-mandated training for all Department personnel will continue to be provided.
- Parolees, probationers, and registered sex offenders living within Alameda will continue to be strictly monitored.

## Goals

1. Respond to Priority One and non-emergency calls for service within designated time frames.
2. Enhance efficient service delivery through the use of technology.
3. Recruit, hire, and develop qualified men and women from a diverse community to maintain high levels of service to the community.
4. Respond quickly and effectively to community-generated complaints.
5. Increase efforts in traffic enforcement to reduce the number of pedestrian-related accidents.
6. Continue the School Resource Officer Program, providing law enforcement liaison services to public high schools and middle schools.

Performance Measure	Relates to Goal	2014 Actual	2015 Actual	2016 Actual
1. Parole/probation searches and compliance checks of persons subject to sex registration	N/A	53	114	31
2. Priority 1 calls for service	1	5671	5789	5855
3. Priority 1 response time below 4 minutes	1	93%	79%	52%
4. Non-Priority 1 calls for service	1, 4	66387	63733	60797
5. Percentage of 911 answering standards met	2	97%	97%	97%
6. Moving violations cited	5	9244	9281	7850

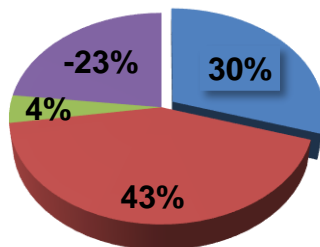
## Expenditure Summary by Program

<u>Program Name</u>	<u>FY 15-16 Actual</u>	<u>FY 16-17 Budget</u>	<u>FY 16-17 Projected</u>	<u>FY 17-18 Budget</u>	<u>FY 18-19 Budget</u>
Administrative Services	1,513,880	1,734,000	1,396,000	2,131,000	2,177,000
Communications	2,104,907	2,694,000	2,503,000	2,609,000	2,743,000
Records	993,591	1,061,000	873,000	1,082,000	1,143,000
Support Services	1,019,141	1,254,000	1,155,000	1,494,000	1,576,000
Materials and Logistics	1,100,004	1,310,000	1,274,000	1,354,000	1,413,000
Patrol	13,930,796	14,992,000	14,770,000	15,855,000	17,265,000
Investigations	3,779,978	4,126,000	4,041,000	4,416,000	4,626,000
Traffic	1,444,793	1,552,000	1,268,000	1,800,000	1,872,000
Other Police Services	1,397,470	1,601,686	1,523,000	2,228,000	2,226,000
<b>Total Program Budget</b>	<b>\$ 27,284,560</b>	<b>\$ 30,324,686</b>	<b>\$ 28,803,000</b>	<b>\$ 32,969,000</b>	<b>\$ 35,041,000</b>
<b>Less: Program Revenues</b>	<b>2,007,164</b>	<b>1,999,701</b>	<b>2,134,000</b>	<b>2,129,000</b>	<b>2,134,000</b>
<b>Net Program Budget</b>	<b>\$ 25,277,396</b>	<b>\$ 28,324,985</b>	<b>\$ 26,669,000</b>	<b>\$ 30,840,000</b>	<b>\$ 32,907,000</b>
<b>Cost Recovery %</b>	<b>7%</b>	<b>7%</b>	<b>7%</b>	<b>6%</b>	<b>6%</b>

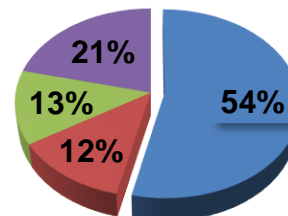
## Fund Summary

<u>Program Budget by Fund</u>	<u>FY 15-16 Actual</u>	<u>FY 16-17 Budget</u>	<u>FY 16-17 Projected</u>	<u>FY 17-18 Budget</u>	<u>FY 18-19 Budget</u>
General Fund (001)	\$ 27,009,461	\$ 29,976,000	\$ 28,501,000	\$ 32,714,000	\$ 34,851,000
Police Grants (218)	242,171	348,686	285,000	245,000	180,000
Other Police Programs	32,928	-	17,000	10,000	10,000
	<b>\$ 27,284,560</b>	<b>\$ 30,324,686</b>	<b>\$ 28,803,000</b>	<b>\$ 32,969,000</b>	<b>\$ 35,041,000</b>
<b>Net Program Budget by Fund</b>					
General Fund (001)	\$ 25,244,468	\$ 28,301,000	\$ 26,952,000	\$ 30,756,000	\$ 32,888,000
Police Grants (218)	-	23,985	(235,000)	75,000	10,000
Other Police Programs	32,928	-	(48,000)	9,000	9,000
	<b>\$ 25,277,396</b>	<b>\$ 28,324,985</b>	<b>\$ 26,669,000</b>	<b>\$ 30,840,000</b>	<b>\$ 32,907,000</b>

## Expenditures by Program / FTE by Program



■ Patrol/Traffic     ■ Investigations  
■ Communications     ■ Other



■ Patrol/Traffic     ■ Investigations  
■ Communications     ■ Other



**Overview**

Public Works' mission is to serve as the steward of the City's public infrastructure and environment in a manner that contributes to Alameda's livability and sustainability. Our vision is to become the best trained, most talented, and efficient Public Works Department in the Bay Area.

The Department reviews land development proposals; manages the garbage and recycling franchise; reviews and approves transportation requests; develops and implements sewer and storm water programs; performs graffiti abatement and street sweeping; manages the City's special districts; operates Alameda's paid parking program; maintains signals and streetlights; and maintains the City's urban forest, fleet, and facilities. Our inventory includes 125 miles of city streets, 87 signalized intersections, 260 miles of sidewalk, 822 parking meters, 141 miles of sewers and 43 pump stations, 81 miles of storm drains and 10 pump stations, 21,273 street trees, 6,000+ streetlights including those in parking lots, 42 buildings and 400+ vehicles.

**2015-2017 Results**

- 1) Gained American Public Works Association (APWA) Agency Accreditation.
- 2) 50% of staff across Divisions on track to gain highest credential and/or training in their field.
- 3) Completed master planning for streets and sewers.
- 4) Fully staffed Alameda's Project Management Unit and delivered on \$2M in facilities repairs.
- 5) Implemented a computerized maintenance management system.
- 6) Responded to 10,000+ service requests.

**2017-2019 Goals**

- 1) Update the Public Works Strategic Plan.
- 2) Improve capacity through 12 staff trainings on policies and procedures.
- 3) 75% of staff on track to gain the highest credential or training in their field.
- 4) Rehabilitate six miles of sewer main and associated manholes and lower laterals.
- 5) Resurface nine miles of street, make 6.5 miles of sidewalk repairs, and prune 7,005 trees.
- 6) Make millions of dollars in critical improvements to City facilities.
- 7) Support planning and engineering for \$55M worth of one-time transportation projects to be constructed in FY18-19.

Performance Measure	Relates to Goal	2014 Actual	2015 Actual	2016 Actual
1. Percent of sewer mains and associated lower laterals replaced per plan. (Target: 3 miles)	4	N/A	N/A	93%
2. Percent of streets resurfaced per plan. (Target 4.5 miles)	5	N/A	N/A	200%
3. Percent of trees pruned per plan. (Target: 3,600)	5	N/A	N/A	113%
4. Percent of sidewalk repairs completed per plan. (Target: 21,000 Linear Feet [LF])	5	N/A	N/A	102%
5. Percent of waste diverted from landfills (Landfill Diversion Rate). (Target: 77%)	1	N/A	76%	79%
6. Percent of Capital Improvement Projects completed on budget and per plan. (Target: 90%)	4, 5, 6, 7	N/A	37%	87%
7. Percent of public service requests responded to within 1 business day. (Target: 75%)	1, 2, 3	N/A	N/A	88%
8. Percent Departments qualifying as Green Businesses. (Target: 100%)	1	N/A	86%	86%

## Expenditure Summary by Program

<u>Program Name</u>	<u>FY 15-16 Actual</u>	<u>FY 16-17 Budget</u>	<u>FY 16-17 Projected</u>	<u>FY 17-18 Budget</u>	<u>FY 18-19 Forecast</u>
Public Works Engineering	\$ 2,549,894	\$ 3,140,000	\$ 2,851,000	\$ 3,683,000	\$ 3,855,000
Storm Drain Maintenance	2,567,058	3,213,000	2,782,000	3,681,000	3,791,000
Sewer Maintenance & Operations	3,234,686	4,846,000	3,885,000	4,849,000	4,630,000
Maintenance Districts	1,607,476	2,579,017	2,446,172	3,062,000	3,158,000
Capital Improvement Projects	11,076,394	44,205,007	44,508,000	19,016,000	14,676,000
Other Public Works Services	4,813,098	6,067,433	5,670,000	6,543,000	6,633,000
<b>Total Program Budget</b>	<b>\$25,848,606</b>	<b>\$64,050,457</b>	<b>\$62,142,172</b>	<b>\$40,834,000</b>	<b>\$36,743,000</b>
<b>Less: Program Revenues</b>	<b>29,467,020</b>	<b>49,659,496</b>	<b>46,195,062</b>	<b>40,053,127</b>	<b>43,732,560</b>
<b>Net Program Budget</b>	<b>\$ (3,618,414)</b>	<b>14,390,961</b>	<b>\$15,947,110</b>	<b>\$ 780,873</b>	<b>\$ (6,989,560)</b>

## Full-Time Personnel Summary

<u>Program</u>	<u>Program Number</u>	<u>FY 15-16 Budget</u>	<u>FY 16-17 Budget</u>	<u>FY 17-18 Budget</u>	<u>FY 18-19 Budget</u>
Public Works Engineering	4210310	18.50	18.50	17.50	17.50
Storm Drain Maintenance	Various	12.50	12.50	12.70	12.70
Sewer Maintenance/Operations	0602	11.85	11.85	11.45	11.45
Capital Projects / Other	Various	20.05	20.05	20.75	20.75
<b>Total</b>		<b>62.90</b>	<b>62.90</b>	<b>62.40</b>	<b>62.40</b>

## Expenditure Budget by Program / Full-Time Personnel Summary

